

## : Input on Fiscal Note for HB0127

1 message

## Hatch, Ricky

Fri, Jan 15, 2021 at 3:14 PM

Cc: Justin Le

Hi maddy,

Sorry for slacking off! Below is an estimate from Davis county, which has about 15 % of voters statewide.

Some of their website expenses probably only relate to class 1-3 counties.

Hopefully this gives you enough info. If not, please call or text and I can try to extrapolate a little more.

Please forgive any typos. My phone's speech to text feature is either imperfect or mischievous.

— Original message –

From: Brian McKenzie <

Date: 1/12/21 4:08 PM (GMT-07:00)

To: "Hatch, Ricky" < . Curtis Koch ·

Subject: [EXTERNAL]Re: Input on Fiscal Note for HB0127

CAUTION: This email originated from outside Weber County. Do not click links or open attachments unless you know the sender and are expecting the link or attachment. Think Before You Click!

#### Ricky,

Here is the estimate for Davis County. I requested some information from Justin about what was spent for Vinyard and Payson figuring it would be a good place to start. I would estimate that we would approach this in a similar manner.

Line Item Cost	Description (text was modified slightly from Vinyard and Payson budget amounts are the same)
\$10,000	Digital media publication (website ads, connected TV ads)
\$8,160	Production of video explaining how RCV works.
\$1,900	Development of website pages. Featuring the video, FAQs, and other informational materials.
\$1,140	Production of a 0:15 second pre-roll video (for website ads).
\$920	Designing utility inserts, brochures, and community signage. Does not include printing costs.
\$2,880	Overall concept and design of advertisements, banner ads, logos, etc.

I would add approximately 15,000 for the printing of an insert with the ballots (this is the cost we had in the General of 2020. I would also add approximately 15,000 for an informational mailer including postage. Last I heard the software for purchase from ESS is 10,000. So the total for Davis County is approximately \$65,000 one time cost. I would assume that if RCV was only used occasionally, we would continue to provide an instructional insert with the ballot at 15,000 per election ongoing.

Brian McKenzie, CERA Chief Deputy Clerk/Auditor

On Mon, Jan 11, 2021 at 6:16 PM Hatch, Ricky wrote: Here's the big RCV bill.

Could you take a stab at a fiscal impact for Weber, Salt Lake, & Davis Counties if we had to do RCV for even-year primary elections?

I'm not thinking about the statewide roll up costs - Justin is working on those with ES&S. I'm thinking of voter education, length of ballot (although it's a primary), increased staff time for voter questions, adjudication, and anything else you can think of at a county level.

They need our input before Tuesday end of day.

Thanks, R.

Carpe Diem Ricky Hatch, CPA, CPO Clerk/Auditor Weber County

2380 Washington Blvd., Suite 320 | Oaden UT | 84401 USA

#vvinninginvvebei

----Original Message---From: Maddy Oritt < Sent: Monday, January 11, 2021 1:51 PM

To: Kara Trevino < Hatch, Ricky

Subject: [EXTERNAL]FW: FN: Input on Fiscal Note for HB0127

CAUTION: This email originated from outside Weber County. Do not click links or open attachments unless you know the sender and are expecting the link or attachment. Think Before You Click!

Alright, y'all, here's a fun one! Please let me know your estimated impacts, by COB tomorrow if possible. If this will require more time, as I suspect it might, please let me know.

Thanks. Maddy

Original Message From: Legislative Automated Email System < Sent: Monday, January 11, 2021 1:48 PM To: Maddy Oritt Abby Osborne **Evan Curtis** incoln Shurtz < Mark Thomas Megan Selin Allen ; Phil Dean Steven Allred Cc: Steven Allred Greta Rodebush Steven Allred

Subject: FN: Input on Fiscal Note for HB0127

HB0127, Ranked-choice Voting Amendments by Winder, M. has been assigned to the following analyst(s) for a Fiscal Note:

Maddy Oritt - Lead Analyst Steven M. Allred - Secondary Analyst

The attorney assigned to this bill is Thomas R. Vaughn

Please help us to determine any fiscal impact by logging on to https://urlprotection-sjl.global.sonicwall.com/click?PV= 1&MSGID=202101112053330101971&URLID=1&ESV=10.0.6.3447&IV=87B80E9B9B26CA80A1B4528178333B A2&TT=1610398414448&ESN=zCUT8xMCQpX2eC%2Fhu%2BndqogLik5YgL9OHJiJjQ4O3VM% 3D&KV=1536961729279&ENCODED\_URL=https%3A%2F%2Fsecure.utah.gov%2Fufn%2F&HK= 261AA49EE74D407AFAC3E291BA8F07082155EB415BDAB371989F0B52695FB307 and completing a response.



# Accepted: Meet and Greet via Teams @ Mon Mar 15, 2021 10am - 10:30am (MDT) (Dos Santos, Margaret)

1 message

Tue, Feb 9, 2021 at 12:06 PM

has accepted this invitation.

#### Meet and Greet via Teams

When Mon Mar 15, 2021 10am – 10:30am Mountain Time - Denver

Where Microsoft Teams Meeting (map)

Calendar Dos Santos, Margaret

Who Dos Santos, Margaret - organizer

creator

Mark Mitchell

Machado, Chelsea

Webb, Patrice

Lt. Governor Henderson - optional

#### Good Morning,

We would like to meet to introduce (via teams) to you a few new faces representing ES&S, Patrice Webb, VP of Public Affairs, Chelsea Machado, Utah Regional Sales Manager and myself (I am not new), Margaret Dos Santos, Utah Account Manager.

Justin, please forward this to Shelly Jackson to also join us.

We look forward to this time to introduce ourselves to you.

Thank you and have a great rest of your week.

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

+1 323-741-6712,,499731065# United States, Los Angeles

Phone Conference ID: 499 731 065#

Find a local number | Reset PIN

[https://sft.essvote.com/images/InstLogos/logobig\_1216.png]

This message (including any attachments) is intended only for the use of the individual or entity to which it is addressed.

Learn More | Help | Meeting options | Legal

Invitation from Google Calendar

You are receiving this courtesy email at the account

because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <a href="https://calendar.google.com/calendar/">https://calendar.google.com/calendar/</a> and control your notification settings for your entire calendar.

a	11:	1/21	3:	N/I	DI	٨

State of Utah Mail - Accepted: Meet and Greet via Teams @ Mon Mar 15, 2021 10am - 10:30am (MDT) (Dos Santos, Margaret)

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. Learn More.

1	invite.ics
ш	5K



## Accepted: Millard County, UT Agreement with ES&S @ Wed Jan 13, 2021 2pm -2:30pm (MST) (Figgins, Katie)

1 message

Tue, Jan 12, 2021 at 3:32 PM

nas accepted this invitation.

#### Millard County, UT Agreement with ES&S

When Wed Jan 13, 2021 2pm - 2:30pm Mountain Time - Denver

Where Microsoft Teams Meeting (map)

Calendar Figgins, Katie

Who Figgins, Katie - organizer

creator

Marki Rowley

Hoffman, Bryan

Machado, Chelsea - optional

Dos Santos, Margaret - optional

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

+1 402-281-2119,,874877289# United States, Omaha

Phone Conference ID: 874 877 289# Find a local number | Reset PIN

[https://sft.essvote.com/images/InstLogos/logoblg 1216.png]

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Invitation from	Google	Calendar
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You are receiving this courtesy email at the account because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at https://calendar.google.com/calendar/ and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. Learn More.

D	invite.ics
	4K



## Accepted: Virtual Introduction @ Wed Apr 7, 2021 10am - 11am (MDT) (Dos Santos, Margaret)

1 message



Tue, Mar 16, 2021 at 11:27 AM

#### Virtual Introduction

When

Wed Apr 7, 2021 10am - 11am Mountain Time - Denver

creator

Where

Microsoft Teams Meeting (map)

Calendar

Dos Santos, Margaret

Who

Dos Santos, Margaret - organizer

Mark Mitchell

- Michelle Jackson
- Hoffman, Bryan
- Machado, Chelsea
- Johnson, Jacob
- Webb, Patrice

This meeting for a virtual introduction for Patrice Webb and Michelle Jackson to meet the Utah and ES&S team. Hope to see you all!

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

+1 323-741-6712,,165544641# United States, Los Angeles

Phone Conference ID: 165 544 641# Find a local number | Reset PIN

[https://sft.essvote.com/images/InstLogos/logobig 1216.png]

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Learn More | Help | Meeting options | Legal

Invitation from Google Calendar

You are receiving this courtesy email at the account margaret.dossantos@essvote.com because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at https://calendar.google.com/calendar/ and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. Learn More.

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advance payment of maintenan	ce fees	
Dos Santos, Margaret To: Justin Lee	1-1	Thu, Feb 11, 2021 at 10:25 AM
Cc: "Machado, Chelsea"	, "Ohm, Megan"	
Good Morning Justin,		
I wanted to let you know that the Counties ca	n pay yearly Maintenance Fee	es in advance.
Sorry it took so long, just needed to make sur	re we got it right the first time.	Thanks for your patience on this.
Thank you,		
Margaret Dos Santos		
ES&S Account Manager		

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Justin Lee	Thu Feb 44, 2024 at 40,00 at
To: "Dos Santos, Margaret"	Thu, Feb 11, 2021 at 10:28 AM
	Ohm, Megan" -
Thanks, Margaret. I'm going to send out an email to the cou	nties in the next day or two answering those questions.
Justin Lee	
Director of Elections	
Office of the Lieutenant Governor	
State of Utah	
No. and the second second	

[Quoted text hidden]

Dos Santos, Margaret <r To: Justin Lee Cc: "Machado, Chelsea" <

Thu, Feb 11, 2021 at 12:57 PM

HI Justin,

There are a few Counties that do not have a backup to their Central Scan, ex: Tooele, Sanpete, Duchesne, Summit and Emery all have a DS450, we would suggest they consider at minimum a DS200 to have as a backup. Tooele and Summit have a DS450, we have spoken to them about another or at least to consider a DS200. We have had some conversation with other counties prior to the State distributing additional dollars as there was concern that they didn't have a backup.

We also recommend that a few of the counties purchase a Black & White BOD printer, this would be used in the office for walk-in voters, replacement ballots. This would create a "never run out of ballots" situation.

Chelsea is available to provide quotes to the Counties and we are both available to discuss with the counties on any questions they may have.

Thank you,

Margaret Dos Santos

ES&S Account Manager

[Quoted text hidden] [Quoted text hidden]

**Justin Lee** To: "Dos Santos, Margaret" Cc: "Machado, Chelsea" <c

Thu, Feb 11, 2021 at 1:01 PM

Can you give me an idea of what the DS450 would cost Emery or Duchesne? As we're breaking up the funds I want to make sure they have enough to purchase something.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Machado, Chelsea , "Dos Santos, Margaret" To: Justin Lee

Feb 11, 2021 at 1:23 PM

Hello Justin,

Hope all is well! I have attached the Sales Order Form for the State of Utah for your review and reference to agreed upon pricing for your jurisdictions. The only exception is that the current form still reflects the pricing for the Ballot on Demand Compact Printer C711 (line item #7). Oki who provided our printers has exited doing business in North America and those printers are no longer available for sale. We are moving to a solution with Brother Printers and are currently in the final stages of pricing and warranty. Once those figures are completed we will reach out to amend the sales order to reflect the new solution with updated pricing. If you have any further questions, please do not hesitate to reach out.

Have a wonderful day,

Chelsea



#### Chelsea Machado | Regional Sales Manager | Election Systems & Software

11208 John Galt Blvd Omaha, NE 68137 | Cell: 209-277-6674

Chelsea.machado@essvote.com | www.essvote.com

[Quoted text hidden] [Quoted text hidden]



State of Utah Order Form - 03.02.2018.pdf 355K

Justin Lee < To: "Machado, Chelsea" <

Cc: "Dos Santos, Margaret"

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

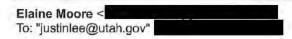
[Quoted text hidden]

Thu, Feb 11, 2021 at 1:28 PM



## Another GRAMA request

1 message



Mon, Feb 15, 2021 at 10:09 AM

Hello,

I have another GRAMA request regarding documents from the Request for Proposals evaluation committee.

All documents dated Apr 2017 to Dec 2020 from the Request for Proposals (RFP) evaluation committee re: ES&S, Dominion/Diebold/Premier, Unisyn, Knowink, including but not exclusively scored RFP responses and selected equipment for the statewide cooperative contract

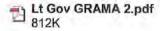
All communication with VESC, RFP, Lt Gov, Lt Gov office and all counties in Utah regarding RFP for voting equipment dated Apr 2017 to Dec 2020

I apologize if some of these requests overlap. I want to make sure I get all the documents for my research. Thank you for your time in filling my GRAMA request.

Greatly appreciated,

Elaine Moore







[Quoted text hidden]

Justin Lee <justinlee@utah.gov>

The state of the s	
Approval Voting/Star Voting 5 messages	
Justin Lee To: "Clark, Dan"	Mon, Dec 7, 2020 at 9:28 AM
Hello Dan and Margaret,	
Representative Robertson reached out to me about the possibilities Since most of our counties are using ES&S I figured I'd reach out an something like that with our current machines, or if ES&S machines about those methods of voting? His idea would be to do it at the mur	d see if we would have the capability of doing support that kind of voting. What can you tell me
Best,	
Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah	
Dos Santos, Margaret  To: Justin Lee "Clark, Dan"   Cc: "Hoffman Bryan"   "Omel, Tucker"   "Machado, Chelsea"	Mon, Dec 7, 2020 at 9:52 AM , "Richbourg, Paige"
Good Morning Justin,	
Hope this finds you well!	
I have added some additional people on this response to share with Representative Robertson.	o get you the best educated answer to
We will be getting back to you soon.	
If you have any questions please do not hesitate to ask.	
Warm Regards,	
Margaret Dos Santos	

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Justin Lee To: "Dos Santos, Margaret"	Mon, Dec 7, 2020 at 9:54 AM
	, Tucker"
Thanks!	
Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah	
[Quoted text hidden]	
Omel, Tucker < "Dos Santos, Margaret" < "Cc: "Hoffman, Bryan" "Richbourg, Paige" (Cc. "Richbourg, Paige") (Co. "Richbourg	Thu, Dec 10, 2020 at 12:59 PM
Justin,	
I'll cover each in turn. STAR voting is a new one to me, so I had to do some research and bra	instorming.
STAR Voting – Currently, this type of voting <u>is not</u> fully supported by the ES&S system. The s designing this type of ballot. However the tabulation methods are not available. What's missi voter from giving a single selection two ratings. As an example, giving a single candidate both	no is the ability to prevent a
Approval Voting – Currently, this type of voting is fully supported by the ES&S system.	
Please understand both of these responses are based on ES&S' current understanding of each requirements. If you come across more specific details feel free to send them our way.	ch type of voting's
Thanks!	
Tucker	

**Tucker Omel** 

Sales Engineer

Election Systems & Software

[Quoted text hidden] [Quoted text hidden]

Justin Lee Thu, Dec 10, 2020 at 1:02 PM To: "Omel, Tucker" < Cc: "Dos Santos, Margaret" -, "Hoffman Bryan" , "Richbourg, Paige" "Machado, Chelsea"

Tucker,

Thanks much. That is very helpful. Star voting was a new one to me as well. If the legislation progresses I'll reach out.

Best, Justin

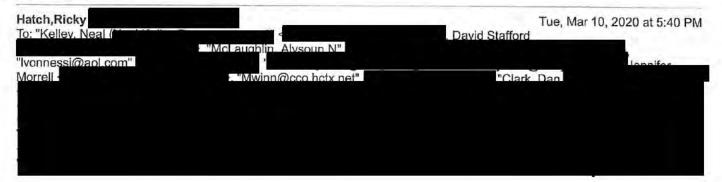
Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted lext hidden]



## Clear Vote USA - ever heard of them?

13 messages



A rural county clerk in Utah has been getting some mildly aggressive emails from a Mr. Andrew Russell claiming to be with a group called Clear Vote USA. Google doesn't bring up any info on him or this group.

Have any of you heard of this group? Just want to make sure they're legit before giving them lots of details about voting equipment.

Here's Mr. Russell's description of Clear Vote USA:

"I'm referring to myself and several other members of our nonpartisan nonprofit organization, ClearVoteUSA, which advocates for legislation and regulation that promotes accuracy, transparency and verifiability of elections. We are targeting your county and several others in rural parts of the country.

"In attendance will be three computer scientists, a statistician, two election integrity activists, and an investigative journalist. We intend to have several voters present as well, if we're able.

"It is our understanding that the 136 precincts your county utilize the ES&S ExpressVote and DS200 systems. We are interested in the vulnerability of these systems, the majority of which we believe are new for 2020. We would like to discuss with you and your staff potential programming that might have occurred with the central tabulators on the night of the election."

Thanks,

Ricky

Carpe Diem

Ricky Hatch, CPA, CPO

Clerk/Auditor

Weber County

2380 Washington Blvd., Suite 320 | Ogden UT | 84401 USA

#WinninginWeber

Michele Forney Tue, Mar 10, 2020 at 5:42 PM

I don't think I've heard of them. Just Clear Ballot.

[Quoted text hidden]

Kindest regards,

Michele Forney

**Elections Director** 

Pinal County Elections

188 S. Main St, Coolidge, AZ 85128-4410 (physical address)

P.O. Box 2209, Coolidge, AZ 85128 (mailing address)



Jennifer Morrell Tue Mar 10 2020 at 5:52 PM No. I've never heard of Clear Vote USA or familiar with anyone named Andrew Russell working in the election integrity space. I would treat it as a suspicious email. It seems odd that they would be targeting a single, rural Utah county when there are other counties in the state and in the country using that same voting equipment.

Jennifer Morrell, Consultant

Democracy Fund

www.democracyfund.org | @democracyfund | @votinggeek

[Quoted text hidden]



No one in my office has heard of him or his organization either. I would be greatly suspicious.

Tonia

From: Hatch, Ricky

Sent: Tuesday, March 10, 2020 4:41 PM

A rural county clerk in Utah has been getting some mildly aggressive emails from a Mr. Andrew Russell claiming to be with a group called Clear Vote USA. Google doesn't bring up any info on him or this group.

[Quoted text hidden]

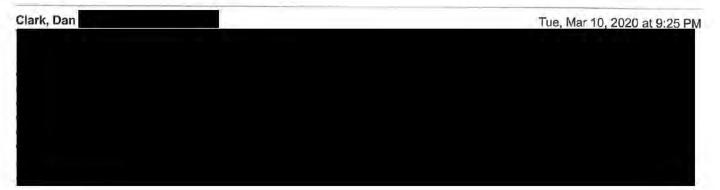
Christine Jones -SBE-To: Tonia Tunnell - RISC Tue, Mar 10, 2020 at 7:53 PM



I have not heard of him or his organization. I've asked a few of our surrounding counties and they haven't either. [Quoted text hidden]

Christine Jones, CPO Election Officials Division Director, International Association of Government Officials **Election Director** Queen Anne's County Board of Elections 110 Vincit St., Suite 102 Centreville, MD 21617 410-758-0832





Hi Ricky,

I checked with a couple of folks within ES&S and we are in the same boat as most everyone else as we have not heard of him or their organization.

We will be reaching out to the Department of Homeland Security to check them out, so please do not give them any information or access until you hear further from us.

Thanks for reaching out on this.

Dan Clark



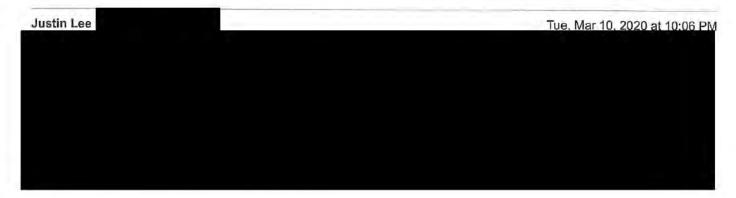
Mwinn@cco.hctx.net, "Clark, Dan" <dlclark@essvote.com>, WalkerCD@jacksoncounty.org, Scotland.County@sos.mo.gov, Grant Veeder <gveeder@co.black-hawk.la.us>, michael.vu@sdcounty.ca.gov, Noah Praetz <noah@praetzconsulting.com>, efey@stlouisco.com, Tonia Tunnell - RISCX <ttunnell@risc.maricopa.gov>, michele.forney@pinalcountyaz.gov, jfrancescut@co.shasta.ca.us, julie.wise@kingcounty.gov, justinlee@utah.gov Subject: Clear Vote USA - ever heard of them?

[Quoted text hidden]

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Ricky,

I shared the emails with our election security group (DHS, FBI, DPS, etc.) and I'll let you and John David know what I hear back.

Thanks. Justin

On Mar 10, 2020, at 9:25 PM, Clark, Dan

[Quoted text hidden]

Clark, Dan Wed, Mar 11, 2020 at 9:27 AM To: "Ricky Hatch Justin Lee - State of Utah

Good Morning Ricky and Justin,

See the response below from DHS and Chris Wlaschin who is our Chief Security Officer.

Let us know if you need anything further on this.

Thanks for bringing it to our attention.

Daniel Clark | Regional Sales Manager

From: Wlaschin, Chris

Sent: Wednesday, March 11, 2020 7:48 AM

To: Clark, Nate Hoffman, Bryan Rogers, Kathy

Subject: FW: Clear Vote USA - ever heard of them?

Response from DHS below.

I recommend we tell the Utah state rep and the small county that this request is suspicious, not sanctioned by the state or manufacturer and not to comply with this request.

Chris

From: Hale, Geoffrey

Sent: Tuesday, March 10, 2020 10:06 PM

To: Wlaschin, Chris Masterson, Matthew

Praetz <

Subject: Re: Clear Vote USA - ever heard of them?

Chris,

Thank you for sharing. No one on our team is familiar with this organization. While google does not return anything about the organization, there are a few individuals with a political science or elections nexus identified when searching for the name provided, that said, we don't have any knowledge of the authenticity or intent.

From: Wlaschin, Chris

Sent: Tuesday, March 10, 2020 10:12:49 PM

To: Masterson, Matthew < Hale, Geoffrey Noah

Praetz -

Subject: FW: Clear Vote USA - ever heard of them?

CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Contact your component SOC with questions or concerns.

Noah

know.
Thanks
Chris
From: Clark, Dan
Sent: Tuesday, March 10, 2020 9:09 PM
To: Rogers, Kathy < ; Wlaschin, Chris
Subject: FW: Clear Vote USA - ever heard of them?
Adding Bryan and Chris.
See below from Ricky Hatch in Weber County, UT. There are some pretty prominent people on the email that Ricky sent out asking if they have heard of this organization and a lot of them have responded that they have never heard of this guy or his organization and that it sounds suspicious.
Let me know what you all think so I can respond.
Thank you.
Dan Clark
Election Systems & Software
Original message

From: "Clark, Dan"

Date: 3/10/20 6:42 PM (GMT-06:00)

To: "Rogers, Kathy" <

Subject: FW: Clear Vote USA - ever heard of them?

Kathy, see below. Any advice on this?

Dan Clark

Election Systems & Software

----- Original message -----

From: "Hatch, Ricky"

Date: 3/10/20 6:40 PM (GMT-06:00)



Subject: Clear Vote USA - ever heard of them?

A rural county clerk in Utah has been getting some mildly aggressive emails from a Mr. Andrew Russell claiming to be with a group called Clear Vote USA. Google doesn't bring up any info on him or this group.

[Quoted text hidden]

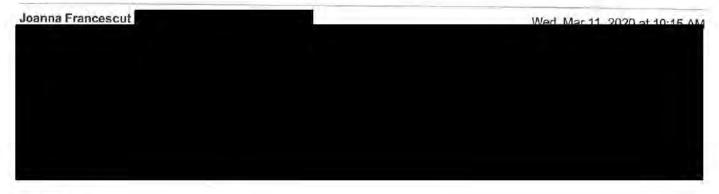
# Disclaimer [Quoted text hidden] Justin Lee <j To: "Clark, Dan" Cc: "Ricky Hatch Thanks Dan. Justin Lee Director of Elections

Wed, Mar 11, 2020 at 9:51 AM

[Quoted text hidden]

State of Utah

Office of the Lieutenant Governor



Hi Ricky,

We have not heard of this company either. I will let you know if we find out more.

Thanks,

Joanna Francescut

Assistant County Clerk/Registrar of Voters

Shasta County



[Quoted text hidden]

Justin Lee

To: Election Security

Wed, Mar 11, 2020 at 1:27 PM

More info (or lack of info) on this group.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Benjamin Mehr To: Justin Lee <

Wed, Mar 11, 2020 at 1:45 PM

Hello Justin,

I know that Boyd Webb was planning on sending you more detail from running spiderfoot on the sender's e-mail address. It is owned by an Andrew Russell, which agrees with Ricky Hatch's e-mail. This Andrew Russell has had run ins with law enforcement. I think he is from Cedar City. There is no such group Clear Vote USA. EI-ISAC has never heard of such a group. Do you know if this person has sent similar e-mails to other rural Southern Utah election officials?

Cheers,

Ben Mehr Privacy / Compliance Officer State of Utah Department of Technology Services

[Quoted text hidden]

Justin Lee To: Benjamin Mehr <

Wed, Mar 11, 2020 at 2:05 PM

Hi Ben,

Thanks for the info. We shared this with all of our county clerks and no one else reported having received a similar email.

Best. Justin

On Mar 11, 2020, at 1:45 PM, Benjamin Mehr

wrote:

[Quoted text hidden]



## Cost of statewide RCV implementation - Utah

12 messages

Justin Lee
To: "Dos Santos Margaret"

Mon, Jan 11, 2021 at 2:23 PM

Hi Margaret,

There have been rumblings for a while, but we finally have a draft of proposed legislation for running a ranked-choice voting primary election. You can see the attached bill, starting on page 31 if you have any questions about what the bills say.

Our office needs to submit a fiscal impact statement for what it would take to run a statewide RCV election. Can you give me a ballpark idea of what we would need to do that, and a rough idea of cost?

I assume we need some upgrades for most of our counties, and then a way for our office to centrally tabulate results since we really need the full data set of votes to properly rank candidates. Also, with two of our counties (Salt Lake and Beaver) not using ES&S do you have any ideas on how to manage combining those vote totals?

If you can provide me with some numbers and an idea of what type of equipment/software we would need by Wednesday that would be very helpful.

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

HB0127, Ranked-choice Voting Amendments by Winder, M. has been assigned to the following analyst(s) for a Fiscal Note:

Maddy Oritt - Lead Analyst Steven M. Allred - Secondary Analyst

The attorney assigned to this bill is Thomas R. Vaughn

Please help us to determine any fiscal impact by logging on to https://secure.utah.gov/ufn/ and completing a response.

2 attachments

☐ HB0127.wpd 486K

HB0127.pdf 233K

Hi Justin,,

I have added 2 additional people to this.

From: Justin Lee

Sent: Monday, January 11, 2021 2:23:23 PM

To: Dos Santos Margaret

Subject: Cost of statewide RCV implementation - Utah

[Quoted text hidden]

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Justin Lee Mon, Jan 11, 2021 at 3:32 PM To: "Dos Santos, Margaret" Thank you. Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah [Quoted text hidden]

Machado, Chelsea Jan 12, 2021 at 5:06 PM To: Justin Lee "Dos Santos, Margaret"

Good afternoon Justin,

Hope all is well.

Just wanted to touch base with you and let you know that our team is currently working on your request. I was hoping you could help with a couple questions we have that would help in determining the cost:

- RCV for vote for one with our Express Runoff, would you be using this for both State and County elections?
- Are you looking for the additional costs for ballot coding for the jurisdictions that do not have PYO?

We hope to have your request back to you as needed tomorrow, this additional information request will help.

Have a wonderful evening,

Chelsea



#### Chelsea Machado | Regional Sales Manager | Election Systems & Software

1816 Empress Ln Turlock, CA 95382 | Cell: 209-380-9977

www.essvote.com

[Quoted text hidden] [Quoted text hidden]

Justin Lee To: "Machado, Chelsea"

Tue, Jan 12, 2021 at 5:38 PM

Hi Chelsea.

We would use this for state, county, and local school board primary elections.

It would be up to the individual counties to figure that out, but it would be good to have an idea what the additional cost for ballot coding would be.

Thanks, Justin

On Jan 12, 2021, at 5:06 PM, Machado, Chelsea

wrote:

Good afternoon Justin,

Hope all is well.

Just wanted to touch base with you and let you know that our team is currently working on your request. was hoping you could help with a couple questions we have that would help in determining the cost:

- RCV for vote for one with our Express Runoff, would you be using this for both State and County elections?
- Are you looking for the additional costs for ballot coding for the jurisdictions that do not have PYO?

We hope to have your request back to you as needed tomorrow, this additional information request will help.

Have a wonderful evening,

Chelsea

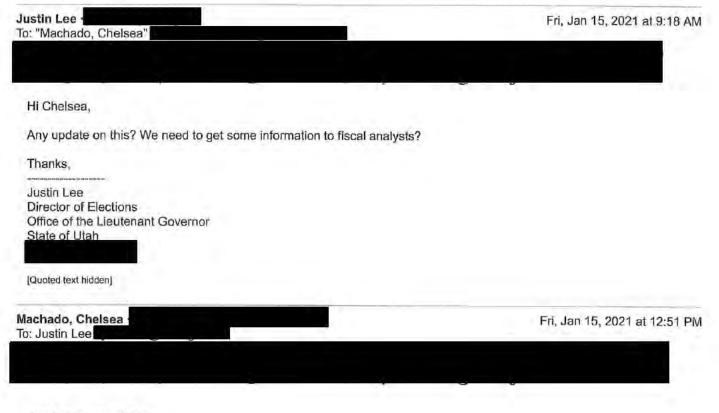
Chelsea Machado | Regional Sales Manager | Election Systems & Software <image002.png> 1816 Empress Ln Turlock, CA 95382 | www.essvote.com [Quoted text hidden] [Quoted text hidden] Machado, Chelsea Wed, Jan 13, 2021 at 7:44 PM Good evening Justin, Just wanted to send you an update: Per our conversation earlier today, I had every intention to send you the information you have requested. However, we are still waiting for key pieces of information from other members of our team. I appreciate your patience and promise to respond just as soon as I have the information available. In the mean time should you have any further questions, please do not hesitate to reach out. Have a wonderful night, Chelsea Chelsea Machado | Regional Sales Manager | Election Systems & Software 1816 Empress Ln Turlock, CA 95382 www.essvote.com [Quoted text hidden] [Quoted text hidden]

Justin Lee To: "Machado, Chelsea" < Wed, Jan 13, 2021 at 7:47 PM

Thank you Chelsea.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]



Good afternoon Justin,

Thank you again for your patience, as we work to get the correct information to you that are inquiring on.

Currently the cost of Rank Choice Voting solution we offer known as ExpressRunoff would cost:

- If the state adopts RCV that is requires counties to apply this to all statewide races, the license fee (including the laptop) would be \$7,500 per jurisdiction per election.
- If the state does not adopt RCV, but in the end some counties do adopt this, then our standard \$15,000 per jurisdiction per election would apply.
- . If UT counties have busy election calendars, then we can work out an annual license fee that covers all elections.

Below you will find detailed information on RCV I received from our team:

ES&S has successfully supported RCV races in Utah County, plus the State of Maine and other counties throughout the country. There are some variations and considerations with Ranked Choice Voting. The first part is based on ballot layout; the second part relates to combining the results and performing the round by round process using all Cast Vote Records.

Ballot Layout - Programming the Election:

 Rank Choice Voting election requires additional contests and candidate entry. Within all ES&S current releases. each choice is entered as a unique contest. For example, a Governor race with 3 choices and 6 candidates is programmed as 3 races (Choice 1, Choice 2, Choice 3). This 1 race with 6 candidates is programmed as 3 races and 18 candidates.

- Impact: Those counties that allow ES&S to set up their election would have increased programming fees.
- · RCV races typically use more space on the ballot in order to display the different choices. This is not an issue with any ES&S releases as we have supported many multi-sheet elections.
  - Impact: With many RCV races, the counties may require multi-sheet elections which will increase their ballot printing costs.

#### Round by Round RCV Algorithm Process:

 After the election, the Cast Vote Record (CVR) spreadsheet is exported from Electionware and used in the ExpressRunoff software to calculate the winner based on common procedures used in RCV elections. ExpressRunoff creates easy-to-read reports showing round by round results and how the ballot choices are allocated to the next round.

For statewide races, ES&S has supported the state of Maine in multiple RCV elections. For these elections, the state created a single election for the entire state. This made coordination of multiple CVR Exports easier as the names all matched and were consistent. For Utah, we can work with the different ES&S counties to ensure there is consistency in naming so that all different CVR Exports can be consumed together by ExpressRunoff for single seat races.

Impact: ExpressRunoff does not consume Dominion or Unisyn exports. These counties would need to provide the Cast Vote Records in the ES&S format.

For those races that have multiple seat winners, ES&S worked with The Ranked Choice Voting Resource Center. Utah County utilized their Ranked Choice Voting Universal Tabulator (RCVUT) which performs the RCV algorithm process as well. If you would like pricing for their software, we can provide contact information.

Please do not hesitate to reach out if you have any further questions.

Have a wonderful day,

Chelsea



Chelsea Machado | Regional Sales Manager | Election Systems & Software

11208 John Galt Blvd Omaha, NE 68137

www.essvote.com

From: Justin Lee -

Sent: Friday, January 15, 2021 10:10 A

To: Machado, Chelsea <

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

Justin Lee To: Mike Winder

Fri, Jan 15, 2021 at 1:04 PM

Just wanted to share some of what our largest machine vendor shared regarding RCV implementation.

Best.

[Quoted text hidden]

Justin Lee To: "Machado, Chelsea" < Fri, Jan 15, 2021 at 1:07 PM

Chelsea,

Thank you for the information. As far as I can tell the RCVUT is a free resource that we can acquire from The Ranked Choice Voting Resource Center.

I will let you know if we need additional information.

Best,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Mike Winder To: Justin Lee Sat, Jan 16, 2021 at 2:41 PM

Thanks.

[Quoted text hidden]



# **Dominion Statewide Contract Expiration - Final Notice**

1 message

Mark Mitchell <

Thu, Dec 10, 2020 at 8:45 AM

To: VSUsersGroup Voting-Systems-Users-Group Cc: Windy Aphayrath < waphayrath@utah.gov>, Mark Mitche

Good morning,

State Purchasing has asked that I issue this final reminder.

The Dominion voting equipment contract that has been in place for the last several years will expire at the end of this year. There are no extensions or options for that contract. Any of you who continue to use any of Dominion's equipment or services beyond this month (December 2020) will have to consider alternatives, either through your own contract negotiations or with our new statewide contract vendor, ES&S.

I've copied Windy Aphayrath from the Division of Purchasing on this email. If you have any contract-related questions, she can assist you.

Happy holidays,

Mark B. Mitchell Director of Elections Systems Office of the Lieutenant Governor State of Utah



## Dominion Statewide Contract Expiration

1 message

Mark Mitchell

Thu, Aug 13, 2020 at 8:42 AM

To: VSUsersGroup voting-Systems-Users-Group

Cc: Windy Aphayrath Mark Mitchell

Good morning.

The Dominion voting equipment contract that has been in place for the last several years will expire at the end of this year. There are no extensions or options for that contract. Any of you who continue to use any of Dominion's equipment or services after this year will have to consider alternatives, either through your own contract negotiations or with our new statewide contract vendor, ES&S.

I've copied Windy Aphayrath from the Division of Purchasing on this email. If you have any contract-related questions, she can assist you.

Kind regards,

Mark B. Mitchell Director of Elections Systems Office of the Lieutenant Governor State of Utah



### **Dominion Voting**

3 messages

Justin Lee

Mon, Jan 11, 2021 at 2:06 PM

To: Sherrie Swensen Cc: Lannie Chapman

Hi Sherrie,

I just wanted to double-check that Salt Lake County is still going with Dominion for voting machines before I make plans to re-distribute the remaining legislative appropriations for ES&S equipment.

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Sherrie Swensen

Mon, Jan 11, 2021 at 4:33 PM

To: Justin Lee Cc: Lannie Chapma

HI Justin,

Yes, we just got the contract signed at the end of December.

Thank you,



#### Sherrie Swensen

Salt Lake County Clerk



385-468-7370



[Quoted text hidden]

Justin Lee

To: Sherrie Swensen

Mon, Jan 11, 2021 at 4:35 PM

Thanks.

Justin Lee

Director of Elections

Office of the Lieutenant Governor State of Utah

[Quoted text hidden]



# Election Fund Follow Up

4 messages

Justin Lee

To: VSUsersGroup Voting-Systems-Users-Group

Fri, Feb 12, 2021 at 10:09 AM

Good morning,

Thank you to everyone who joined in on the calls regarding current election funding sources a couple of weeks ago. I want to follow up on some questions that were asked during the webinars.

Q. Can we use ES&S as a vendor to purchase non-ES&S equipment with the remaining \$1.5 million?

A. No. We carefully reviewed the contract with our purchasing department and the language is very clear that these funds have to be used for ES&S equipment.

Q. Can yearly maintenance fees be paid in advance?

A. Yes. Margaret Dos Santos verified that this is possible.

Q. How much money does my county have from these funds?

A. We ran into a small accounting error with a couple of the counties that we are trying to reconcile, so I will get you those amounts next week. Something about a legislative session is keeping our budget officers really busy. The amounts will be pretty close to what we showed in our webinar. Stay tuned for next week.

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Alaina Lofgran

Fri, Feb 12, 2021 at 10:20 AM

To: Justin Lee VSUsersGroup Voting-Systems-Users-Group

Justin, I am sorry I was not able to join in the meeting. Could you please tell me how much Juab County will receive

Alaina Lofgran Juab County Clerk / Auditor 160 N Main Street Nephi, UT 84648

From: Justin Lee

Sent: Friday, February 12, 2021 10:09:03 AM To: VSUsersGroup Voting-Systems-Users-Group

Subject: Election Fund Follow Up

[Quoted text hidden]



Brian McKenzie To: Justin Lee

Fri, Feb 12, 2021 at 10:38 AM

You knew you would be peppered with questions after you sent out your email..... I just wanted to follow up with our question about the possibility of being reimbursed for past purchases that were paid for by the county to ESS for implementation of the new system.

Brian McKenzie, CERA Chief Deputy Clerk/Auditor

[Quoted text hidden] [Quoted text hidden]

[Quoted text hidden]

Justin Lee · To: Brian McKenzie

Fri, Feb 12, 2021 at 10:40 AM

Thank you. I knew there was something I was leaving off.

Yes. According to our budget team that is fine. I'll clarify that when I send out the updated amounts next week.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]



## **Election Material Printers**

40 messages

Justin Lee

Thu, Jan 7, 2021 at 2:37 PM

To: VSUsersGroup Voting-Systems-Users-Group

Good Afternoon,

Can each county please share which printers you use to print ballots and envelopes? If you can send that to me I can compile a list. If you would also like to share whether or not you plan to continue using them or not, and any other useful information I can share that list with all counties.

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Tracy McMullin

Thu, Jan 7, 2021 at 2:40 PM

To: Justin Lee

Cc: VSUsersGroup Voting-Systems-Users-Group

Beaver

Dan of Election IQ now has an in-house printing house - he is who we use for everything (we are not planning on a change).

#### **Daniel Chalupsky**

Vice President Election IQ



[Quoted text hidden] [Quoted text hidden]



Tracy McMullin Chief Deputy Clerk

**Brenda Tuttle** 

Thu, Jan 7, 2021 at 2:40 PM

wrote:

To: Justin Lee

In Emery County we print our own ballots and we use Carr Printing for the envelopes.

Thanks,

Brenda Tuttle

Emery County Clerk/Auditor

On Thu, Jan 7, 2021 at 2:38 PM Justin Lee

[Quoted text hidden]

[Quoted text hidden]

Brenda Tuttle

Emery County Clerk/Auditor

Justin Lee

To: Brenda Tuttle

Thu, Jan 7, 2021 at 2:41 PM

Thanks Brenda.

Justin Lee Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Sherrie Swensen

To: Justin Lee Cc: Marla Young Thu, Jan 7, 2021 at 2:42 PM

Hi Justin,

We use Runbeck, and they have done an excellent job for us. We will continue using them. Here is the information:

Nancy Mancuso

Client Services Manager







a: 2800 S. 36<sup>th</sup> Street, Phoenix, AZ 85034



Sherrie Swensen

On Jan 7, 2021, at 2:38 PM, Justin Lee

wrote:

[Quoted text hidden]

[Quoted text hidden]

Thu, Jan 7, 2021 at 2:43 PM

Justin Lee To: Sherrie Swensen Cc: Marla Young

Thank you.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Kellie Robinson To: Justin Lee <

Thu, Jan 7, 2021 at 2:43 PM

Summit County uses K & H

## Kellie Robinson

Summit County Chief Deputy Clerk

P.O. Box 128

Coalville, UT 84017

435-336-3140



[Quoted text hidden]

[Quoted text hidden]

Justin Lee To: Kellie Robinson

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Thu, Jan 7, 2021 at 2:44 PM

Marki Rowley To: Justin Lee

Thank you Justin!:)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Justin Lee

Sent: Thursday, January 7, 2021 2:37 PM To: VSUsersGroup Voting-Systems-Users-Group

Subject: Election Material Printers

[Quoted text hidden]

[Quoted text hidden]

Nielson, John David <

To: Justin Lee

Thu, Jan 7, 2021 at 2:49 PM

San Juan County uses K&H

On Thu, Jan 7, 2021 at 2:38 PM Justin Lee

[Quoted text hidden]

[Quoted text hidden]

John David Nielson San Juan County Clerk/Auditor

Mike Wilkins To: Justin Lee

Thu, Jan 7, 2021 at 2:49 PM

Uintah used Seachange for the last two years and I am currently in the process of bidding it out for the next two years.

wrote:

I would very much like to know who everyone else is using and envelope style.

Michael W. Wilkins **Uintah County Clerk-Auditor** 147 East Main Vernal, UT 84078

"Take Care of your employees and they will take care of your business. It's as simple as that."

On Thu, Jan 7, 2021 at 2:38 PM Justin Lee < [Quoted text hidden]

[Quoted text hidden]

Melanie Abplanalp To: Justin Lee ·

Thu, Jan 7, 2021 at 2:51 PM

Justin

Washington County uses K&H Election Services, we do not plan on changing. Hove them.

#### Melanie

From: Justin Lee [mailto

Sent: Thursday, January 07, 2021 2:38 PM

To: VSUsersGroup Voting-Systems-Users-Group <

Subject: Election Material Printers

Good Afternoon,

[Quoted text hidden]

[Quoted text hidden]

Marla Young

To: Justin Lee

Cc: VSUsersGroup Voting-Systems-Users-Group

Thu, Jan 7, 2021 at 2:56 PM

Hiya Justin,

We use K & H Printers.

Thanks,

Marla

On Thu, Jan 7, 2021 at 2:38 PM Justin Lee wrote: [Quoted text hidden] [Quoted text hidden] Marla R. Young, Box Elder County Clerk 1 South Main St. Suite 10 Brigham City, Utah 84302 Justin Lee Thu, Jan 7, 2021 at 2:56 PM To: Mike Wilkins Sounds good. Thanks. Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah [Quoted text hidden] Justin Lee Thu, Jan 7, 2021 at 2:56 PM To: Marla Young · Thank you. Justin Lee **Director of Elections** Office of the Lieutenant Governor State of Utah [Quoted text hidden] Justin Lee Thu, Jan 7, 2021 at 2:57 PM To: Melanie Abplanalp Good deal. Thanks. Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah [Quoted text hidden] Camille Moore -Thu, Jan 7, 2021 at 2:59 PM To: Justin Leep

Garfield uses Runbeck, we plan to continue using them.

I forwarded you a few that only responded to me. When you get the list compiled, will you share with me?

Thanks:)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Marki Rowley

Sent: Thursday, January 7, 2021 2:45 PM

To: Justin Lee

Subject: Re: Election Material Printers

Thank you Justin! :)

[Quoted text hidden]

### Justin Lee

To: Marki Re

Thu, Jan 7, 2021 at 3:14 PM

Absolutely. Thank you. I laughed out loud when I saw your email after I had sent mine.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

JoAnn Evans

To: Justin Lee

Cc: VSUsersGroup Voting-Systems-Users-Group <

We use runbeck.

JoAnn Evans

[Quoted text hidden] [Quoted text hidden] Thu, Jan 7, 2021 at 3:20 PM

[Quoted text hidden]

Barbara Crowther

Thu, Jan 7, 2021 at 3:27 PM

To: JoAnn Eval Cc: Justin Lee

VSUsersGroup Voting-Systems-Users-Group

Sevier County has been using IVS, but we are thinking of bidding it out again.

Barbara

[Quoted text hidden]

[Quoted text hidden]

Barbara Crowther Deputy Clerk/Auditor Sevier County

Marilyn Gillette <
To: Justin Lee <

VSUsersGroup Voting-Systems-Users-Group

Thu, Jan 7, 2021 at 3:37 PM

Justin,

Tooele County uses IVS. We are planning on going out for an RFP this year, not because we don't like them, but I always like to check prices.

Thanks.

# Marilyn

Marilyn K. Gillette

Tooele County Clerk

47 S. Main, Suite #318

Tooele, UT 84074



From: Justin Lee -

Sent: Thursday, January 7, 2021 2:38 PM

To: VSUsersGroup Voting-Systems-Users-Group <

Subject: Election Material Printers

Good Afternoon,

[Quoted text hidden]

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Justin Lee <justinlee@utah.gov> To: Marilyn Gillette <mgillette@tooeleco.org> Thu, Jan 7, 2021 at 3:38 PM

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Sandy Neill <sneill@sanpetecountyutah.gov>

To: Justin Lee <justinlee@utah.gov>

Cc: VSUsersGroup Voting-Systems-Users-Group <vsug@utah.gov>

Thu, Jan 7, 2021 at 3:54 PM

Sanpete County used IVS for 2 elections. Before that we used Seachange and ES&S. Had problems with all three companies. We're looking for another company to contract with. Voters told me the answer to my problems would be to have the state open a printing business in Sanpete County, and have all the counties contract to have them handle the ballots and envelopes. It would help our economy and I could check the printing jobs before they were sent. We have envelopes left over that we will use for the city's elections. We'll send them on our own, verify signatures, and turn them over to the cities to count.

Sandy Neill Sanpete County Clerk [Quoted text hidden] [Quoted text hidden] [Quoted text hidden]

Lori Perez To: Justin Lee

Thu, Jan 7, 2021 at 4:03 PM

Justin,

Carbon County uses Carr Printing. We enjoy working with Lloyd and he is very accomodating. But they often deliver material barely in time. We usually have to call several times to see where things are.

On Thu, Jan 7, 2021 at 2:38 PM Justin Lee wrote: [Quoted text hidden] [Quoted text hidden] Lori Perez Chief Deputy Clerk Carbon County, Utah Phone: 435-636-3228

Marki Rowley To: Sandy Neill

Justin Lee <

Thu, Jan 7, 2021 at 4:24 PM

I love it!!

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631

Email: lori.perez@carbon.utah.gov

Cc: VSUsersGroup Voting-Systems-Users-Group



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From: Sandy Neill

Sent: Thursday, January 7, 2021 3:54 PM

To: Justin Lee

Cc: VSUsersGroup Voting-Systems-Users-Group

Subject: Re: Election Material Printers



Marki Rowley <MRowley@co.millard.ut.us> To: Justin Lee <justinlee@utah.gov>

Thu, Jan 7, 2021 at 4:24 PM

Ha ha, I seen your email and thought, wow that was a quick response. :)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Justin Lee

Sent: Thursday, January 7, 2021 3:14 PM

To: Marki Rowley [Quoted text hidden]

[Quoted text hidden]

Justin Lee

Thu, Jan 7, 2021 at 4:24 PM

To: Sandy NellI Hahaha. Nice. Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Justin Lee To: Lori Perez

Thu, Jan 7, 2021 at 4:24 PM

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Justin Lee -To: Marki Rowley <

Thu, Jan 7, 2021 at 4:24 PM

A couple other counties has asked me about it, and I was waiting until the new year, and getting vsug updated. Timing was uncanny.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Marki Rowley To: Justin Lee

Thu, Jan 7, 2021 at 4:28 PM

Great minds think alike.;)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Justin Lee Sent: Thursday, January 7, 2021 4:24 PM [Quoted text hidden] [Quoted text hidden] ryan · Thu Jan 7, 2021 at 4:49 PM To: Justin Lee , VSUsersGroup Voting-Systems-Users-Group Hi Justin, Wayne County uses Carr Printing for envelopes and ES&S has been printing our ballots. Ryan Torgerson Wayne County Clerk/Auditor Sent from my Verizon, Samsung Galaxy smartphone - Original message -From: Justin Lee < Date: 1/7/21 2:38 PM (GMT-07:00) To: VSUsersGroup Voting-Systems-Users-Group < Subject: Election Material Printers [Quoted text hidden] [Quoted text hidden] Shaneal Bess Thu, Jan 7, 2021 at 4:52 PM To: Justin Lee VSUsersGroup Voting-Systems-Users-Group Iron uses Carr Printing for envelopes and ballots printing. Shaneal Bess Iron County Chief Deputy Clerk 68 S 100 E Parowan, Ut 84761 Po Box 429 435-477-8346 [Quoted text hidden] [Quoted text hidden] [Quoted text hidden]

Amelia Powers Gardner Jan 7, 2021 at 8:06 PM To: Justin Lee VSUsersGroup Voting-Systems-Users-Group Utah County uses Runbeck In the past we've used K&H We really like both. From: Justin Lee -Sent: Thursday, January 7, 2021 2:37 PM To: VSUsersGroup Voting-Systems-Users-Group Subject: Election Material Printers [Quoted text hidden] [Quoted text hidden] Brian Raymond Fri, Jan 8, 2021 at 7:43 AM To: Justin Lee Cc: VSUsersGroup Voting-Systems-Users-Group Daggett County has used SeaChange, but we are considering a change for 2022, so would be very interested in seeing the compiled list! Thanks! Brian On Thu, Jan 7, 2021 at 2:38 PM Justin Lee wrote: [Quoted text hidden] [Quoted text hidden] Brian Raymond Daggett County Clerk www.daggettcounty.org www.visitflaminggorge.com Seth Marsing Fri, Jan 8, 2021 at 8:00 AM To: Justin Lee -We use Carr printing Carbon Thanks! On Thu, Jan 7, 2021 at 2:38 PM Justin Lee wrote: [Quoted text hidden] [Quoted text hidden] Kali Gleave Mon, Jan 11, 2021 at 7:51 AM To: Brian Raymond Cc: Justin Lee

Piute County uses CARR Printing.

[Quoted text hidden]



Kali Gleave Piute County Clerk/Auditor





## ES&S Announcement

1 message

Hoffman, Bryan

Thu, Dec 17, 2020 at 7:46 AM

To Our Valued Customers:

Congratulations to each of you for getting through the 2020 Election Cycle. Soon, we will all be happy that 2020 is in our rearview mirror and look for a much more "normal" 2021. At the end of each year and particularly this year, ES&S looks at what the future will hold for them. As we performed this review and started planning, we realized changes are coming. Some of these changes include expected higher costs for future certifications and anticipated lower revenue based on the cyclical nature of Elections.

One of the changes that will affect you is, Dan Clark is no longer working for ES&S. Dan has been a strong member of our team for over a decade and a friend to many of us. Dan will be missed.

As this change take place, we are working to respond to opportunities and support needs from the customers he was servicing. We have assigned a Regional Sales Manager to your territory, to assist your current Account Manager, and we will work to communicate either in person or through emails/phone calls to make sure you are still getting the customer support you have received in the past.

We sincerely appreciate the business from your County and we will work hard to provide the highest level of service you have come to expect from ES&S.

I am providing my email and phone number and you may reach out to me with any questions or concerns. If I am unable to assist you, I will be sure to find the individual who can.

Happy Holidays!

Respectfully,

Bryan Hoffman/Vice President Sales

Election Systems & Software, LLC. | 11208 John Galt Blvd., Omaha, NE 68137

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## ES&S Contract Amendment

2 messages

Windy Aphayrath To: Justin Lee

Mark Mitchell

Fri, Oct 9, 2020 at 4:03 PM

Fri, Oct 9, 2020 at 4:05 PM

Justin,

Just a heads up for you that the amendment to the ES&S contract will be coming to you for electronic signature after the vendor signs it.

This amendment includes the new Ballot-on-Demand consumables pricing model, in addition to updated language to allow for update/upgrades to technology without a formal amendment. I've attached it here in case you want to review before the official copy comes over for you to sign.

Let me know if you have any questions.

In an effort to continually improve our service, we'd appreciate it if you would please take this brief survey: Division of Purchasing Customer Experience Survey.

Regards,

Windy Aphayrath Assistant Director

hasing & General Services

4315 S 2700 W FL 3

Taylorsville, UT 84129-2128

Office Hours: 8:00 a.m. - 5:00 p.m. M-F



AR2762 Amendment2.pdf

305K

Justin Lee <

To: Windy Aphayrath

Cc: Mark Mitchell •

Thanks Windy.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]



## ES&S Invoice

5 messages

**Duncan Evans** Mon, Oct 26, 2020 at 10:58 AM To: Justin Lee < Cc: Derek Brenchley Christopher Boone

Justin,

I just want to make sure I understand the context of an ES&S invoice that we are getting ready to pay to make sure we are accounting for it and similar invoices correctly.

It was addressed to Cache County, but we are paying the vendor directly. Do we anticipate receiving invoices for other counties too? Is this going to come out of the \$500,000 O&M budget? Usually we use object 7115 for county O&M payments, but since we are paying the vendor directly instead of passing it through to the county to pay the vendor we should use object 6137.

One thing we have to figure out with the O&M budget is that starting this year, the \$500,000 ongoing was moved to Fund 2320. On one hand that is good because anything we don't spend automatically carries over to the next year. On the other hand, we can't mix the \$500,000 with other costs besides O&M costs. When you have county O&M costs, do you want to pay for them directly out of 2320 or do you just want to charge them to the 1610/CAD and move all of the O&M costs over to 2320 at the end of the year?

Thanks,

**Duncan Evans Budget Manager** Governor's Office of Management and Budget



prc 213-11.pdf 151K

Justin Lee To: Duncan Evans Lauren Shafer Cc: Derek Brenchley Christopher Boone

Mon, Oct 26, 2020 at 11:01 AM

Lauren,

Which budget did we decide this was coming from?

Duncan, Normally we would run this through the county, but they changed county clerks, and got in a bad spot.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Lauren Shafer To: Justin Lee

Mon, Oct 26, 2020 at 11:08 AM

Duncan Evans Mon, Oct 26, 2020 at 11:16 AM To: Lauren Shafer Derek Brenchley Cc: Justin Lee · Christopher Boone

That makes sense to make sure we assign it to Cache County on your tracking sheet, even if that puts them over their allocation. It sounds like this is an exception to the normal, so we probably won't see more of these come to us directly. We usually use 7115 for the coding because that is for payments to government or non-profit entities. In this case we are paying the vendor directly, so I'll work with Chris to change it to 6137, which we use to pay for professional and technical services.

Duncan Evans **Budget Manager** Governor's Office of Management and Budget

[Quoted text hidden]

Lauren Shafer Mon, Oct 26, 2020 at 11:34 AM To: Duncan Evans Cc: Justin Lee . Derek Brenchley < , Christopher Boone

Ok cool, thanks guys! Sorry if I made things a little extra confusing. [Quoted text hidden]



# ES&S sourced equipment

4 messages

Tracy McMulli To: Justin Lee

Wed, Jan 27, 2021 at 10:57 AM

Justin,

I must have been muted sorry, tried to ask - if ES&S can source other equipment, then can Beaver be put back on the list to receive funds?

Also, with the Albert Sensor our IT guy couldn't communicate well with the people trying to provide it - he wasn't comfortable with the info they were asking for in an unsecure manner.

Also, when will we receive the CARES money?

Thanks,

Tracy McMullin

Justin Lee To: Tracy McMullin

Wed, Jan 27, 2021 at 11:03 AM

Good questions.

- 1. That would make sense if they can. I'll let you know what they say.
- 2. If we need to circle up with him again, with the CIS guys, Mark and I, we could do that.
- 3. I had thought it was distributed. Let me find out,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Tracy McMullin To: Justin Lee

Wed, Jan 27, 2021 at 11:39 AM

Halt - on number 3.

Someone got it here - I was just not told it was here... so glad I asked because it was allocated wrong as well. So, don't follow up on the CARES money.

Thanks Justin! [Quoted text hidden]

Justin Lee

Wed, Jan 27, 2021 at 11:41 AM

To: Tracy McMullin

Good deal. Glad you got it.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]



# **ES&S Voting Equipment Funds**

20 messages

Justin Lee

To: VSUsersGroup Voting-Systems-Users-Group

Wed, Feb 17, 2021 at 6:56 PM

Dear County Clerks,

Attached please find the instructions, and distribution amounts, for the re-allocated voting equipment funds. Please follow the attached instructions for requesting reimbursements.

In case you missed my email last week, here are answers to a few questions about using these funds:

Q. Can we use ES&S as a vendor to purchase non-ES&S equipment with the remaining funds?

A. No. We carefully reviewed the contract with our purchasing department and the language is very clear that these funds have to be used for ES&S equipment.

Q. Can yearly maintenance fees be paid in advance?

A. Yes. Margaret Dos Santos verified that this is possible.

Q. How much money does my county have from these funds?

A. Please see the attached spreadsheet.

Q. Can a county be reimbursed for past purchases from ES&S?

A. Yes. If you did not receive enough funds to cover costs for implementation of ES&S equipment you can request reimbursement for those funds. Please be very careful to make sure you do not request reimbursement if you have already been reimbursed from state or federal funds.

We will send an email with instructions and amounts on the on-going funds soon.

Thank you,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

#### 2 attachments

2021 Voting Equiptment Reimbursement Application - Application Pages Only.docx 72K

2021 Voting Equiptment Reimbursement Application and Instructions.pdf 815K

Brenda Tuttle · To: Justin Lee <

Fri, Feb 19, 2021 at 1:48 PM

Justin.

Attached is Emery County's equipment reimbursement application.

Please let me know if there is anything else that is needed.

Thanks,

Brenda Tuttle

Emery County Clerk/Auditor (435) 381-3550



Virus-free. www.avast.com

[Quoted text hidden] [Quoted text hidden]

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Brenda Tuttle Emery County Clerk/Auditor (435) 381-3550

ElectionEquipmentReimbApplication.pdf 457K

Justin Lee To: Brenda Tuttle

Mon, Feb 22, 2021 at 5:30 PM

Hi Brenda,

The total amount Emery has from this redistribution is \$22,222,88 (see attached). Can you please resubmit with that number in mind?

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]



County Breakdown 2021.pdf 647K

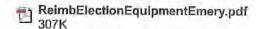
**Brenda Tuttle** To: Justin Lee

Tue, Feb 23, 2021 at 2:14 PM

Justin,

Here is the corrected reimbursement application form.

Thanks, Brenda Tuttle Emery County Clerk/Auditor (435) 381-3550 [Quoted text hidden]



#### Justin Lee

To: Riley Wheeler

Tue, Feb 23, 2021 at 7:10 PM

Got our first equipment reimbursement. Let's talk about it tomorrow if you have questions on how to process it.

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

ReimbElectionEquipmentEmery.pdf 307K

#### Brian McKenzie

To: Justin Lee

Thu, Feb 25, 2021 at 8:56 AM

Justin,

Can I use these funds for consumables. For example ballot stock or the fees associated with using the Mail Ballot Verifier?

### Brian McKenzie, CERA

Chief Deputy Clerk/Auditor bmckenzie@DavisCountyUtah.gov 801-451-3508

On Wed, Feb 17, 2021 at 6:57 PM Justin Lee < [Quoted text hidden]

wrote:

[Quoted text hidden]

#### Justin Lee •

To: Brian McKenzie

Thu, Feb 25, 2021 at 8:58 AM

If the money goes to ES&S and it's related to the equipment I think that's fine.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Brian McKenzie To: Justin Lee

Thu, Feb 25, 2021 at 8:58 AM

Perfect. Thank you.

Brian McKenzie, CERA Chief Deputy Clerk/Auditor

801-451-3508

[Quoted text hidden]

Jon Whittaker . To: Justin Lee

Fri, Feb 26, 2021 at 5:08 PM

Hi Justin!

Attached is Iron's request for reimbursement.

Regards,

Jon Whittaker Iron County Clerk 68 South 100 East

PO Box 429

Parowan, UT 84761-0429 Phone: (435) 477-8340 Cell: (435) 327-0977

Email:

From: Justin Lee

Sent: Wednesday, February 17, 2021 6:56 PM To: VSUsersGroup Voting-Systems-Users-Group <

Subject: ES&S Voting Equipment Funds

[Quoted text hidden]

[Quoted text hidden]

Tron Reimbursement Request.pdf 668K

Justin Lee

To: Riley Wheeler <

Mon, Mar 1, 2021 at 8:41 AM

Here's another.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

-- Forwarded message -----

From: Jon Whittaker <

Date: Fri, Feb 26, 2021 at 5:08 PM

Subject: Re: ES&S Voting Equipment Funds

To: Justin Lee

[Quoted text hidden]



Iron Reimbursement Request.pdf 668K

Cindee Mikesell < To: Justin Lee

Tue, Mar 2, 2021 at 1:32 PM

Hi, Justin

Sorry for this crazy question, I haven't seen a date that this reimbursement needs to be done by. Is there one? And if so when is it?

Thank

Cindee Mikesell

Morgan County

From: Justin Lee

Sent: Wednesday, February 17, 2021 6:56 PM To: VSUsersGroup Voting-Systems-Users-Group

Subject: ES&S Voting Equipment Funds

Dear County Clerks,

[Quoted text hidden]



This email has been checked for viruses by Avast antivirus software. www.avast.com

This e-mail transmission is intended solely for the ordinary user from Morgan County, of the e-mail address to which it was addressed. It may contain legally privileged and/or confidential information. If you have received this e-mail in error or are not an intended recipient please inform the sender with-out delay and delete this e-mail, attachments and possible copies immediately. The unauthorized use, disclosure, distribution and/or copying of this e-mail or any information it contains is prohibited.

# Justin Lee Tue, Mar 2, 2021 at 2:07 PM To: Cindee Mikesell Hi Cindee, There is not a hard deadline on this, but we'd like to spend as much money as possible before June 30. Thanks for checking. Justin Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah [Quoted text hidden] Cindee Mikesell Tue, Mar 2, 2021 at 2:17 PM To: Justin Lee Sounds good. Thank you Cindee From: Justin Lee Sent: Tuesday, March 2, 2021 2:07 PM To: Cindee Mikesell Subject: Re: ES&S Voting Equipment Funds Hi Cindee, [Quoted text hidden] [Quoted text hidden] [Quoted text hidden] Justin Lee < Mon, Mar 8, 2021 at 12:57 PM To: Michelle Jackso Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah - Forwarded message From: Justin Lee Date: Wed, Feb 17, 2021 at 6:56 PM Subject: ES&S Voting Equipment Funds

2 attachments

[Quoted text hidden]

To: VSUsersGroup Voting-Systems-Users-Group



2021 Voting Equiptment Reimbursement Application - Application Pages Only.docx

2021 Voting Equiptment Reimbursement Application and Instructions.pdf 815K

Marki Rowley To: Justin Lee

Fri, Mar 12, 2021 at 3:25 PM

Hi Justin,

Regarding these funds - On the initial Elections equipment purchase we received less than half back with the grant money available to us at that time. Am I understanding your 4th Q&A right that I am able to use this extra funding toward that purchase, or do I have to use it for something recent? The only recent costs I have is the annual software licensing fee which is almost \$11,000.00 each year and our reimbursement funds are only \$2,237.90.

Just want to make sure that I understand what I can request the additional funding for before submitting a request.

I hope I make sense. Thanks:)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Justin Lee

Sent: Wednesday, February 17, 2021 6:56 PM To: VSUsersGroup Voting-Systems-Users-Group Subject: ES&S Voting Equipment Funds

[Quoted text hidden]

[Quoted text hidden]

Mon, Mar 15, 2021 at 1:36 PM

Justin Lee

To: Marki Rowley

Hey Marki,

Yes, you can use the funding towards a previous purchase, so long as it is ES&S.

Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Marki Rowley To: Justin Lee

Mon, Mar 15, 2021 at 2:05 PM

Awesome.

Thanks:)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Justin Lee

Sent: Monday, March 15, 2021 1:36 PM

To: Marki Rowley

Subject: Re: ES&S Voting Equipment Funds

[Quoted text hidden]

Jon Whittaker of To: Justin Lee <

Mon, Jul 19, 2021 at 3:56 PM

Hi Justin!

Is there anything else I need to do for this request?

Thanks!!

Jon Whittaker Iron County Clerk 68 South 100 East PO Box 429 Parowan, UT 84761-0429



From: Lucas Little

Sent: Monday, July 19, 2021 7:30 AM

To: Jon Whittaker

Subject: RE: ES&S Voting Equipment Funds

Hi John,

I don't see any checks coming in this year for \$125,892.40, \$24,955.00, or the combined total of \$150,847.40. So I don't believe that they have been received.

Thank you,

Luke Little

From: Jon Whittaker

Sent: Friday, July 16, 2021 1:10 PM

To: Lucas Little

Subject: Fw: ES&S Voting Equipment Funds

Hi Luke!

Do you know whether this request has been paid?

Thanks!!

Jon Whittaker Iron County Clerk 68 South 100 East PO Box 429

Parowan, UT 84761-0429

From: Jon Whittaker

Sent: Friday, February 26, 2021 5:08 PM

To: Justin Lee

Subject: Re: ES&S Voting Equipment Funds

Hi Justin!

[Quoted text hidden]

Justin Lee

To: Riley Wheeler

Mon, Jul 19, 2021 at 3:57 PM

Can you check on the request from Iron County?

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Riley Wheeler

To: Justin Lee <

Mon, Jul 19, 2021 at 3:59 PM

I'll check with Duncan. Thanks

Riley Wheeler Director of Administrative Services Office of the Lieutenant Governor State of Utah 801-538-1490

[Quoted text hidden]



# Fiscal Estimate for Ballot Printing

40 messages

Justin Lee < To: Derek Brenchley Bcc: VSUG Leg

Tue, Apr 21, 2020 at 5:16 PM

Rozan Mitchell

Good afternoon.

As most of you know our office is getting sued by Jan Garbett who is seeking to be placed on the June Primary ballot as a Republican Candidate for Governor. We are strongly asking the court to rule on this case before April 29, so that we can certify the list of candidates to you on time.

The question the attorneys are asking is - if for whatever reason this took longer, or the decision was appealed, what would be the cost of reprinting ballots? I know there are several factors involved in that question, and the answer depends on how long the decision could take/how close we are to a primary, but if you can give me a best estimate, per ballot of printing costs, that will help us answer a simple question for the judge. The fact that we know this is a significant number will hopefully help expedite a decision.

Please respond by noon tomorrow.

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Rozan Mitchell To: Justin Lee

Tue, Apr 21, 2020 at 5:45 PM

Utah County uses Runbeck. I just talked to them. They print, fold and insert all on the same day. So a do over spoils all of our envelopes and I don't have fluff in envelopes. I'm going to ask ES&S if they could give me ballot artwork with and with out Garbett on it. Then I could just sent the appropriate art to Runbeck. This would buy me until about May 10 for a decision.

Hope that helps

Rozan

Get Outlook for iOS

From: Justin Lee

Sent: Tuesday, April 21, 2020 5:16:39 PM

To: Derek Brenchley

Subject: Fiscal Estimate for Ballot Printing

[Quoted text hidden]

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Sandy Neill <sneill@sanpetecountyutah.gov>

Tue, Apr 21, 2020 at 5:45 PM

I don't think we'll ultimately need to. I think the case will be decided quickly. But we're working on an estimate as part of the potential bond the plaintiff will have to put up.

On Apr 21, 2020, at 5:53 PM, Rozan Mitchell < wrote: [Quoted text hidden]

Nielson, John David To: Justin Lee ·

Tue, Apr 21, 2020 at 6:57 PM

It would probably cost San Juan County approximately \$10,000 to reprint. We might have other costs due to a reprint. Reprinting would most likely put us behind schedule to meet required timelines in our Settlement Agreement with the Navajo Nation. We also need to have ballots in voter's hands by the end of May so a reprint might also mean that we would need to inform voters that they received an incorrect ballot. Those costs would probably be associated with radio ads, letters, and using a certified interpreter.

I hope this is helpful

Cc: Derek Brenchley

On Tue, Apr 21, 2020 at 5:17 PM Justin Lee [Quoted text hidden]

wrote:

[Quoted text hidden]

John David Nielson San Juan County Clerk/Auditor 435.587.3223

Justin Lee < To: "Nielson, John David" Cc: Derek Brenchley <

Tue, Apr 21, 2020 at 7:11 PM

Very helpful, thanks.

On Apr 21, 2020, at 6:57 PM, Nielson, John David <jdnielson@sanjuancounty.org> wrote:

[Quoted text hidden]

Maria Young To: Justin Lee

Tue, Apr 21, 2020 at 8:25 PM

Cc: Derek Brenchley

It would totally depend on when the change took place and whether or not the ballots had been bundled by the printer. If it had already been put together by the printer, it would be a lot more money as their processes would have to start all over again. Does that make sense? Do you want just the ballot cost or the bundling and packaging too?

Marla

Sent from my iPhone

On Apr 21, 2020, at 5:17 PM, Justin Lee wrote:

[Quoted text hidden]

Justin Lee

To: Marla Young 4 Cc: Derek Brenchiey Tue, Apr 21, 2020 at 9:05 PM

Total cost. If you had to start over what would it cost. Best estimate.

On Apr 21, 2020, at 8:25 PM, Marla Young wrote:

It would totally depend on when the change took place and whether or not the ballots had been bundled by the printer. If it had already been put together by the printer, it would be a lot more money as their processes would have to start all over again. Does that make sense? Do you want just the ballot cost or the bundling and packaging too? [Quoted text hidden]

## Brian Raymond

To: Justin Lee

Wed, Apr 22, 2020 at 7:52 AM

This could cost Daggett County an additional \$288 if ballots need to be reprinted. The company would need to know 15 days before mail date. Hope this helps.

Thanks!

Brian

On Tue, Apr 21, 2020 at 5:17 PM Justin Lee <

wrote:

[Quoted text hidden]

[Quoted text hidden]

# Brian Raymond

Daggett County Clerk/Treasurer

www.daggettcounty.org

www.visitflaminggorge.com

Mike Wilkins

To: Justin Lee

Wed, Apr 22, 2020 at 8:18 AM

We paid \$20,047.00 to have ballots printed and mailed for the Presidential Primary.

Michael W. Wilkins **Uintah County Clerk-Auditor** 147 East Main Vernal, UT 84078

On Tue, Apr 21, 2020 at 5:17 PM Justin Lee

wrote:

[Quoted text hidden]

Marki Rowley
To: Justin Lee

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From: Justin Lee -

Sent: Tuesday, April 21, 2020 5:16 PM

To: Derek Brenchley

Subject: Fiscal Estimate for Ballot Printing

[Quoted text hidden]

[Quoted text hidden]

Brenda Tuttle To: Justin Lee

Wed, Apr 22, 2020 at 9:06 AM

If we just have to reprint the ballots we are estimating the reprint cost to be around \$1,000.00.

Thanks.

Brenda Tuttle

**Emery County Clerk/Auditor** 

On Tue, Apr 21, 2020 at 5:17 PM Justin Lee ( [Quoted text hidden]



Marilyn Gillette To: Justin Lee <

Wed, Apr 22, 2020 at 9:13 AM

Justin,

We usually calculate each ballot to cost about \$1.90 each.

# Marilyn

Marilyn K. Gillette

Tooele County Clerk

47 S. Main, Suite #318

Tooele, UT 84074



From: Justin Lee

Sent: Tuesday, April 21, 2020 5:17 PM

To: Derek Brenchley

Subject: Fiscal Estimate for Ballot Printing

Good afternoon,

[Quoted text hidden]

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Justin Lee

To: Marilyn Gillette

Wed, Apr 22, 2020 at 9:13 AM

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah 801.538.1129

[Quoted text hidden]

Justin Lee <

To: Brenda Tuttle

Wed, Apr 22, 2020 at 9:13 AM

Thank you.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah 801.538.1129 Justinlee@utah.gov

[Quoted text hidden]

Justin Lee

To: Marki Rowley

Wed, Apr 22, 2020 at 9:14 AM

That's a great estimate. Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Justin Lee

To: Mike Wilkins

Wed, Apr 22, 2020 at 9:14 AM

Great. Thank you.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

Justin Lee To: Brian Raymond

Wed, Apr 22, 2020 at 9:14 AM

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor

[Quoted text hidden]

Tracy McMullin . To: Justin Lee Cc: Ginger McMullin

Wed, Apr 22, 2020 at 9:19 AM

Beaver Co.

If we haven't stuffed and mailed it would be around \$.30-.35 per ballot. If we have already stuffed the envelopes then it would be \$1.40 per voter because we'd have to scrap the envelopes (they'd be sealed) and start over with everything.

In 2016 we had 885 votes for the Governor race (R)

Good luck,

On Tue, Apr 21, 2020 at 5:17 PM Justin Lee <

wrote:

Tracy McMullin Deputy Clerk

[Quoted text hidden]

Tracy

Justin Lee < To: Tracy McMullin Cc: Ginger McMullin

Wed, Apr 22, 2020 at 9:20 AM

Very helpful. Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Melanie Abplanalp To: Justin Lee Cc: Kim Hafen

Justin

Washington County's estimate for Primary Ballot printing costs (including, postage, inserts, envelope sets, ballots, ballot assembly and freight costs) would be approximately \$82,583.73.

**Best Regards** 

Melanie

From: Justin Lee [mailto:

Sent: Tuesday, April 21, 2020 5:17 PM

To: Derek Brenchley

Subject: Fiscal Estimate for Ballot Printing

Good afternoon,

[Quoted text hidden]

[Quoted text hidden]

Justin Lee -To: Melanie Abplanalp Cc: Kim Hafen

Thanks much.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Cowley, Ryan To: Justin Lee ek Brenchley

Wed, Apr 22, 2020 at 9:52 AM

Wed, Apr 22, 2020 at 9:43 AM

Justin, our costs are about \$1 per ballot. Once they are printed they are immediately stuffed into envelopes with our inserts and stickers

INTERIOR CONTRA	Ryan	Cow	ley
-----------------	------	-----	-----

Elections Director - MPA, CERA



Weber County

2380 Washington Blvd

Ogden, UT 84401

www.weberelections.com

From: Justin Lee

Sent: Tuesday, April 21, 2020 5:17 PM

To: Derek Brenchley

Subject: [EXTERNAL] Fiscal Estimate for Ballot Printing

CAUTION: This email originated from outside Weber County. Do not click links or open attachments unless you know the sender and are expecting the link or attachment. Think Before You Click!

[Quoted text hidden]

[Quoted text hidden]

# Barbara Crowther

To: Justin Lee

Wed, Apr 22, 2020 at 10:39 AM

Justin,

The per ballot cost is approximately \$0.35 per ballot. So the cost for Sevier County would be around \$3,500. However, there will also probably be additional database set-up fees from ES&S as Sevier County no longer programs our own databases for the election. (As well as additional time to program or re-program the Sticks we use for our equipment, depending on the time frame involved.)

Thanks,

Barbara

On Tue, Apr 21, 2020 at 5:17 PM Justin Lee [Quoted text hidden]

wrote:

Barbara Crowther

Deputy Clerk/Auditor

Sevier County

Kellie Robinson To: Justin Lee

Wed, Apr 22, 2020 at 11:10 AM

Justin,

To reprint the Republican ballots it would be approximately \$5,700 plus the cost to reprogram the election.

I have not been able to get a number for that.

Thanks,

### Kellie Robinson

Summit County Chief Deputy Clerk

P.O. Box 128

Coalville, UT 84017



From: Justin Lee -

Sent: Tuesday, April 21, 2020 5:17 PM

To: Derek Brenchley

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

Seth Marsing To: Justin Lee

Wed, Apr 22, 2020 at 11:11 AM

Justin,

Reprinting ballots would cost us approximately \$10,000.

Thanks Seth

On Tue, Apr 21, 2020 at 5:17 PM Justin Lee < wrote: [Quoted text hidden]

Justin Lee

To: Barbara Crowther <

Wed, Apr 22, 2020 at 11:14 AM

Thanks.

Justin Lee
Director of Elections
Office of the Lieutenant Governor
State of Utah
801.538.1129
justinlee@utah.gov

[Quoted text hidden]

Justin Lee

To: Seth Marsing

Wed, Apr 22, 2020 at 11:14 AM

Thank you.

Justin Lee Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Justin Lee

To: Kellie Robinson

Wed, Apr 22, 2020 at 11:14 AM

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Kim Gardner To: Justin Lee

Wed, Apr 22, 2020 at 11:54 AM

Justin,

It Would Cost Cache County

154,000.00 For Our Packets (Ballot- 3-Envelopes, Instruction Sheet & I voted Sticker & Postage)

20,160.00 For Our Ballots (If they just need to be re-printed

\*\*\*\*Shipping And Extra Printing on the envelopes for express service could be as high as 3,200.00 if it could even be accomplished according to our printer.

[Quoted text hidden]

[Quoted text hidden]

Rozan Mitchell

Wed, Apr 22, 2020 at 1:58 PM

To: Justin Lee

Here is the cost of a do over for our ballots for the primary.

- Print/fold ballots = \$71,500
- Insert/sort ballots = \$66,000
- Order 300,000 extra envelopes = \$31,625
- Order 300,000 extra inserts W/ stickers = \$16,500
- This totals = \$185,625 \*this price is depending on final qty and where we are on the production floor at the time of "redo".

## Rozan Mitchell

Elections Director

Office of Amelia Powers Gardner

Utah County Clerk/Auditor

100 East Center Street Ste. 3100

Provo, UT. 84606

Office: 801-851-8113



From: Justin Lee Sent: Tuesday, April 21, 2020 5:46 PM To: Rozan Mitchell

[Quoted text hidden]

[Quoted text hidden]

Amelia Powers Gardner

To: Justin Lee

Wed, Apr 22, 2020 at 3:08 PM

Justin

Below is our quote on the cost.

Regards,

Amelia Powers Gardner

Utah County Clerk/Auditor

100 East Center Street Ste. 3600

Provo, UT. 84606



From: Rozan Mitchell <

Sent: Wednesday, April 22, 2020 2:02 PM

To: Amelia Powers Gardner <

Subject: FW: Fiscal Estimate for Ballot Printing

Josh Daniels <

Here is the pricing from Runbeck on this request.

- Print/fold ballots = \$71,500
- Insert/sort ballots = \$66,000
- Order 300,000 extra envelopes = \$31,625
- Order 300,000 extra inserts W/ stickers = \$16,500
- . This totals = \$185,625 \*this price is depending on final qty and where we are on the production floor at the time of "redo".

My big problem is that Runbeck prints, folds and inserts at the same time. If there is even the slightest chance of a do over then we need to order the envelopes now. Our plan was to use purple just for the primary and then use green for the general. We could go ahead and order the purple and if not used now we could stick with the same color in November or, we order them and hold them for next year if they are not needed this year.

Thoughts?

### Rozan Mitchell

**Elections Director** 

Office of Amelia Powers Gardner

Utah County Clerk/Auditor

100 East Center Street Ste. 3100

Provo, UT. 84606



From: Justin Lee

Sent: Tuesday, April 21, 2020 5:46 PM

To: Rozan Mitchell <

[Quoted text hidden]

[Quoted text hidden]

Justin Lee

To: Rozan Mitchell

Wed, Apr 22, 2020 at 3:09 PM

Thanks.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Justin Lee <

To: Amelia Powers Gardner <

Wed, Apr 22, 2020 at 3:09 PM

Thank you.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Pam Tueller

To: Justin Lee

Cc: Sherrie Swensen

Derek Brenchley

, Lannie Chapman

Thu, Apr 23, 2020 at 6:11 AM

Justin,

Attached is the estimate for Salt Lake County. We have estimated 75% of the unaffiliated voters and 75% of the ballots printed for drive thru voting.

Please let me know if you need any other information.

Thank you,

Pam Tueller

From: Justin Lee <justinlee@utah.gov> Sent: Tuesday, April 21, 2020 5:17 PM To: Derek Brenchley <dbrenchley@utah.gov> Subject: Fiscal Estimate for Ballot Printing

Good afternoon,

[Quoted text hidden]

[Quoted text hidden]

20 Ballot Printing June Primary SS.xls 37K

Justin Lee To: Pam Tueller Cc: Derek Brenchley

Thu, Apr 23, 2020 at 9:27 AM

Lannie Chapman

Thank you.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah 801.538.1129 justinlee@utah.gov

[Quoted text hidden]

Maria Young To: Justin Lee

Thu, Apr 23, 2020 at 6:16 PM

I figure it will cost an estimated \$13,000 for printing..not sure on reprogramming another \$2,000 I suppose.

Sherrie Swensen

Thanks,

Marla

Sent from my iPhone

On Apr 21, 2020, at 5:17 PM, Justin Lee -

[Quoted text hidden]



Justin Lee <justinlee@utah.gov>

## Fw: Notice of Termination

25 messages

Marki Rowley

To: VSUsersGroup voting-Systems-Users-Group

Mon, Jan 11, 2021 at 1:01 PM

Did anyone else receive a termination letter from ES&S?

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Figgins, Katie <

Sent: Monday, January 11, 2021 11:58 AM

To: Marki Rowley

Cc: Newman, BreAnnah; Hoffman, Bryan

Subject: Notice of Termination

Ms. Rowley,

Please see the attached Notice of Termination from ES&S being sent to you in today's mail.

If you have any questions or concerns, please do not hesitate to contact me directly.



# Katie D. Figgins, Esq. | Associate General Counsel | Election Systems & Software

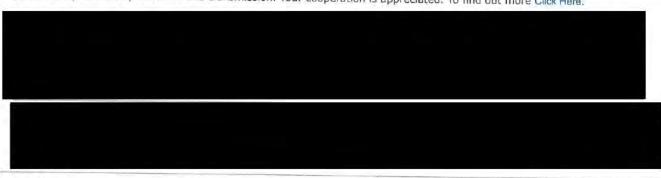
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Justin Lee

To: VSUsersGroup Voting-Systems-Users-Group Cc: Marki Rowley

Mon, Jan 11, 2021 at 1:42 PM

Did anyone else get a similar letter?

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Mark Mitchel To: Justin Lee

Mon, Jan 11, 2021 at 1:44 PM

Cc: VSUsersGroup Voting-Systems-Users-Group

Marki Rowley

Justin,

I shot an email off to ES&S to get details. I'll let you know what they say when I hear back.

Best,

Mark B. Mitchell

Director of Elections Systems Office of the Lieutenant Governor

State of Utah



Justin Lee

Mon, Jan 11, 2021 at 1:45 PM

Hello Katie,

I'm hoping you can provide me with some additional information about this letter. Can you tell me what services specifically are no longer provided, and which counties this will impact?

Thanks, Justin

Justin Lee Director of Elections

Office of the Lieutenant Governor

State of Utah

On Mon, Jan 11, 2021 at 1:00 PM Marki Rowley [Quoted text hidden]

wrote:

Justin Lee

To: Mark Mitchell

Cc: VSUsersGroup Voting-Systems-Users-Group

Marki Rowley

Mon, Jan 11, 2021 at 1:45 PM

I just sent an email as well. We'll see what they say.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Rozan Mitchell · Mon, Jan 11, 2021 at 1:46 PM To: Mark Mitchell < Justin Lee Cc: VSUsersGroup voung-Systems-Osers-Group Marki Rowley It is tied to print and mail services. No worries we are all good. Rozan [Quoted text hidden] Marilyn Gillette at 1:56 PM To: Marki Rowley , VSUsersGroup Voting-Systems-Users-Group Yikes, no.

Marilyn

Marilyn K. Gillette

Tooele County Clerk

47 S. Main, Suite #318

Tooele, UT 84074



[Quoted text hidden]

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Marki Rowley To: Justin Lee Mark Mitchell Cc: VSUsersGroup Voting-Systems-Users-Group

Mon, Jan 11, 2021 at 2:15 PM

Thanks. I also called Margaret and she said that she will look into and get back to me. I do not have ES&S mail my ballots, but they do print my ballots and code my election. It was a little scary receiving the letter. I am sure that Sandy is right that it is for mailing ballots.

Thanks:)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Justin Lee

Sent: Monday, January 11, 2021 1:45 PM

To: Mark Mitchell

Cc: VSUsersGroup Voting-Systems-Users-Group; Marki Rowley

Subject: Re: Fw: Notice of Termination

[Quoted text hidden]

Marilyn Gillette 4 To: Marki Rowley

Justin Lee ·

Mon, Jan 11, 2021 at 2:30 PM

Mark Mitchell

Cc: VSUsersGroup Voting-Systems-Users-Group <

That seems a little strange. So you have ES&S print your ballots but not mail them? Who mails them?

# Marilyn

Marilyn K. Gillette

Tooele County Clerk

47 S. Main, Suite #318

Tooele, UT 84074



[Quoted text hidden]

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Marki Rowley Mon, Jan 11, 2021 at 2:39 PM To: Marilyn Gillette Justin Lee Mark Mitchell Cc: VSUsersGroup Voting-Systems-Users-Group <

I mail them. :)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Marilyn Gillette

Sent: Monday, January 11, 2021 2:30 PM To: Marki Rowley; Justin Lee; Mark Mitchell Cc: VSUsersGroup Voting-Systems-Users-Group

Subject: RE: Fw: Notice of Termination

[Quoted text hidden]

Figgins, Katie 4 To: Justin Lee

Mon, Jan 11, 2021 at 4:26 PM

Mark and Justin,

I wanted to follow up with both of you as both have you have posed questions regarding a Notice of Termination letter that was sent to Millard County, UT today. The letter that was sent was sent for mere formality purposes for one contract (A Ballot Management, Ballot Printing, Absentee/Vote By Mail Services Agreement) that we had with one county (Millard County, Utah) that will naturally end at the end of its term on March 28, 2021 as the county does not require our services any longer. The letter does not affect any other ES&S contracts within the State of Utah or any agreements that ES&S has with any other county in the State of Utah. It is simply notice that that specific contract with that specific county is ending.

If you have further questions regarding this matter, please do not hesitate to contact me directly. My direct number is 402-938-1332 and my cell phone number is 402-983-1053.



Katie D. Figgins, Esq. | Associate General Counsel | Election Systems & Software

11128 John Galt Blvd. Omaha, NE 68137 I

www.essvote.com

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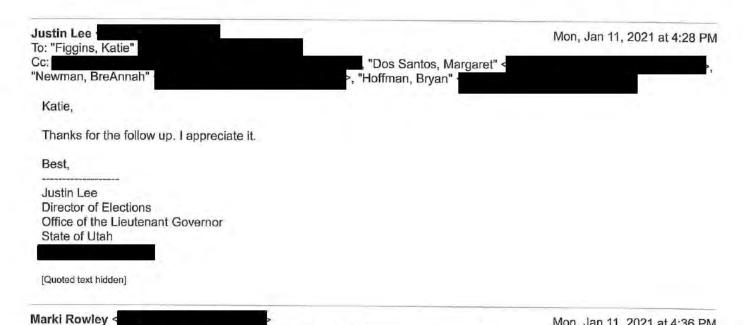
From: Justin Lee Sent: Monday, January 11, 2021 2:45 PM To: Figgins, Katie

Subject: Re: Fw: Notice of Termination

Hello Katie,

[Quoted text hidden] [Quoted text hidden]

County of Millard County, UT- Termination Letter Ballot Printing and Management and Absentee Voting. 1.6.21.pdf 219K



, "Newman, BreAnnah"

Katie,

To: "Figgins, Katle

Cc: "Dos Santos, Margaret"

, Justin Lee

Mon, Jan 11, 2021 at 4:36 PM

I am a bit confused as to why you feel we no longer require this service? ES&S has always coded our ballot/election and prints our ballot and we mail the ballots. Am I understanding correctly that ES&S will no longer code or print our ballots? In the below email you list the following services as no longer required by Millard County: (A Ballot Management, Ballot Printing, Absentee/Vote By Mail Services Agreement).

Please explain a little better so I understand what services we will be losing and/or how we renew a contract that I was unaware that we had separately from the rest of the Counties in the State.

Thanks:)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Figgins, Katie

Sent: Monday, January 11, 2021 4:26 PM

To: Justin Lee; Marki Rowley

Cc: Dos Santos, Margaret; Newman, BreAnnah; Hoffman, Bryan

Subject: RE: Fw: Notice of Termination

Mark and Justin,

[Quoted text hidden] [Quoted text hidden]

Hello,

Would this not go out to other counties we did mail service for. Duchesne. Garfield, Cache, Sevier maybe others?

### Sent from my Verizon, Samsung Galaxy smartphone Get Outlook for Android



ES&S will continue to provide Millard County, UT ballot coding and printing services. I think that there was maybe some confusion generated by the fact that an election services contract amendment to continue election services was sent near the same time of this termination letter for the county. I think our best step forward would be to clear some of this confusion in a phone call. What is your availability for tomorrow afternoon or Wednesday?

[Quoted text hidden] [Quoted text hidden]

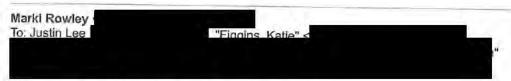
Justin Lee <j Tue, Jan 12, 2021 at 9:25 AM To: "Figgins, Katie" -

I am free anytime on Wednesday except 9:30 a.m. to 11:30 a.m.

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]



Tue, Jan 12, 2021 at 10:03 AM

I can make any time work on Wednesday. Just let me know .:)

Sent from my Verizon, Samsung Galaxy smartphone

Original mes From: Justin Lee < Date: 1/12/21 9:26 AM (GMT-07:00) To: "Figgins, Katie" -[Quoted text hidden]

Figgins, Katie To Marki Rowley

Tue, Jan 12, 2021 at 3:10 PM

Justin and Marki-

I am available tomorrow any time after 11:30 CT. Would 3:00pm CT, 2:00pm MT work for you?

[Quoted text hidden] [Quoted text hidden]

Justin Lee To: "Figgins, Katie" ·

Tue, Jan 12, 2021 at 3:20 PM

That works for me.

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Marki Rowley To: Justin Lee

Wed, Jan 13, 2021 at 8:11 AM

That works for me; however, I am not sure if today still works for Justin, since he is under the weather today. :)

, "Figgins, Katie" «

I suppose he will let you know.

Thanks:)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Justin Lee

Sent: Tuesday, January 12, 2021 3:20 PM

To: Figgins, Katie

Cc: Marki Rowley; Dos Santos, Margaret; Newman, BreAnnah; Hoffman, Bryan

[Quoted text hidden]

[Quoted text hidden]

Figgins, Katie < To: Marki Rowley

Justin Lee

Wed, Jan 13, 2021 at 8:13 AM

Marki-

Sorry to hear about that! If you would still like to discuss today I would love to clear up any questions you have and go over the contract with you. Justin can absolutely call me any time to discuss as well once he is feeling better.

[Quoted text hidden] [Quoted text hidden]

Marki Rowley < To: "Figgins, Katie" -

Justin Lee

Wed, Jan 13, 2021 at 8:15 AM

I am still good to go at 2:00 p.m.. I will plan that.

Thanks:)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste, 6 Fillmore, UT 84631

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From: Figgins, Katie

Sent: Wednesday, January 13, 2021 8:13 AM

To: Marki Rowley; Justin Lee

[Quoted text hidden]

[Quoted text hidden]

Justin Lee

To: Marki Rowley

Wed, Jan 13, 2021 at 9:56 AM

I'll still plan for n being on the call. Thanks.

On Jan 13, 2021, at 8:15 AM, Marki Rowley <MRowley@co.millard.ut.us> wrote:

I am still good to go at 2:00 p.m.. I will plan that.

Thanks:)

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Figgins, Katie <

Sent: Wednesday, January 13, 2021 8:13 AM

To: Marki Rowley; Justin Lee

Cc: Dos Santos, Margaret; Newman, BreAnnah; Hoffman, Bryan

Subject: RE: Fw: Notice of Termination

Marki-

Sorry to hear about that! If you would still like to discuss today I would love to clear up any questions you have and go over the contract with you. Justin can absolutely call me any time to discuss as well once he is feeling better.

<image001.png>

Katie D. Figgins, Esq. | Associate General Counsel | Election Systems & Software

11128 John Galt Blvd. Omaha, NE 68137

[Quoted text hidden]

<image001.png> Katie D. Figgins, Esq. | Associate General Counsel | Election Systems & Software

11128 John Galt Blvd. Omaha, NE 68137

[Quoted text hidden]

<image001.png> Katie D. Figgins, Esq. | Associate General Counsel | Election Systems & Software

11128 John Galt Blvd. Omaha, NE 68137 |

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

<image001.png> Katie D. Figgins, Esq. | Associate General Counsel | Election Systems & Software

11128 John Galt Blvd. Omaha, NE 68137

[Quoted text hidden]

<image001.png> Katie D. Figgins, Esq. | Associate General Counsel | Election Systems & Software

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[Quoted text hidden]



Justin Lee <justinlee@utah.gov>

# Fwd: Cost of statewide RCV implementation - Utah - HB127

3 messages

Justin Lee To: Maddy 0

Wed, Jan 13, 2021 at 7:49 PM

Maddy,

I apologize that I don't have a fiscal statement for you yet. I'm waiting on our vendor, and they are still working on getting the information. Please see the email below.

Thank you for your patience.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Forwarded message --

From: Machado, Chelsea <

Date: Wed, Jan 13, 2021 at 7:44 PM

Subject: RE: Cost of statewide RCV implementation - Utah

To: Justin Lee

Good evening Justin,

Just wanted to send you an update: Per our conversation earlier today, I had every intention to send you the information you have requested. However, we are still waiting for key pieces of information from other members of our team. I appreciate your patience and promise to respond just as soon as I have the information available. In the mean time should you have any further questions, please do not hesitate to reach out.

Have a wonderful night,

Chelsea



Chelsea Machado | Regional Sales Manager | Election Systems & Software

1816 Empress Ln Turlock, CA 95382 |

From: Justin Lee Sent: Tuesday, January 12, 2021 6:39 PM
To: Machado, Chelsea
Subject: Re: Cost of statewide RCV implementation - Utah
Hi Chelsea,
We would use this for state, county, and local school board primary elections.
It would be up to the individual counties to figure that out, but it would be good to have an idea what the additional cost for ballot coding would be.
Thanks,
Justin
On the Assessment of the property of the prope
On Jan 12, 2021, at 5:06 PM, Machado, Chelsea
Good afternoon Justin,
Hope all is well.
Just wanted to touch base with you and let you know that our team is currently working on your request. I was hoping you could help with a couple questions we have that would help in determining the cost:
<ul> <li>RCV for vote for one with our Express Runoff, would you be using this for both State and County elections?</li> </ul>
<ul> <li>Are you looking for the additional costs for ballot coding for the jurisdictions that do not have PYO?</li> </ul>
We hope to have your request back to you as needed tomorrow, this additional information request will help.
Have a wonderful evening,
Chelsea
<image002.png> Chelsea Machado   Regional Sales Manager   Election Systems &amp; Software</image002.png>
1816 Empress Ln Turlock,CA 95382

From: Justin Lee Sent: Monday, January 11, 2021 4:33 PM To: Dos Santos, Margaret Subject: Re: Cost of statewide RCV implementation - Utah Thank you. Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

On Mon, Jan 11, 2021 at 3:16 PM Dos Santos, Margaret wrote: Hi Justin, I have added 2 additional people to this.

From: Justin Lee 4 Sent: Monday, January 11, 2021 2:23:23 PM To: Dos Santos, Margaret

Subject: Cost of statewide RCV implementation - Utah

Hi Margaret,

There have been rumblings for a while, but we finally have a draft of proposed legislation for running a ranked-choice voting primary election. You can see the attached bill, starting on page 31 if you have any questions about what the bills say.

Our office needs to submit a fiscal impact statement for what it would take to run a statewide RCV election. Can you give me a ballpark idea of what we would need to do that, and a rough idea of cost?

I assume we need some upgrades for most of our counties, and then a way for our office to centrally tabulate results since we really need the full data set of votes to properly rank candidates. Also, with two of our counties (Salt Lake and Beaver) not using ES&S do you have any ideas on how to manage combining those vote totals?

If you can provide me with some numbers and an idea of what type of equipment/software we would need by Wednesday that would be very helpful.

Thanks, Justin

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

HB0127, Ranked-choice Voting Amendments by Winder, M. has been assigned to the following analyst(s) for a Fiscal Note:

Maddy Oritt - Lead Analyst Steven M. Allred - Secondary Analyst

The attorney assigned to this bill is Thomas R. Vaughn

Please help us to determine any fiscal impact by logging on to completing a response.

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Maddy Oritt To: Justin Le		Wed, Jan 13, 2021 at 8:16 PM
No problem- thanks for th	e update! Do you anticipate having the informati	on by some time on Friday?
Sent from my iPhone		
From: Justin Lee		
Sent: Wednesday, Januar	y 13, 2021 7:49;42 PM	
To: Maddy Oritt		
Subject: Fwd: Cost of sta	tewide RCV implementation - Utah - HB127	
[Quoted text hidden]		
Justin Lee To: Maddy Oritt		Wed, Jan 13, 2021 at 8:27 PM
In would think so.		
On Jan 13, 2021, a	t 8:16 PM, Maddy Oritt	rote:
[Quoted text hidden]		
[Quoted text hidden]		
[Quoted text hidden] [Quoted text hidden]		
[Quoted text hidden]		
[Quoted text hidden]		
<image002.png></image002.png>	Chelsea Machado   Regional Sales Manage	er   Election Systems & Software
	1816 Empress Ln Turlock,CA 95382	

[Quoted text hidden] [Quoted text hidden]



#### Fwd: Forensic Audit

10 messages

Curtis Koch To: Justin Lee

Tue, Jun 15, 2021 at 10:17 AM

Justin,

Attached is a request that I will have our legal team review and potentially reply to, but I wanted to give you a heads up as I'm sure other requests will be made throughout the State.

Best Regards.

Curtis Koch Davis County Clerk/Auditor



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----- Forwarded message --

From: Shairise Bills

Date: Tue, Jun 15, 2021 at 10:10 AM

Subject: Forensic Audit

To: Curtis Koch

Hi Curtis. I have attached that affidavit. Thanks. Shairise

Shairise Bills Confidential Administrative Assistant

Davis County Clerk/Auditor's Office P.O. Box 618 Farmington, Utah 84025

www.daviscountyutah.gov





Justin Lee -To: Curtis Koch

Tue, Jun 15, 2021 at 10:41 AM

I'm sure your attorneys will look at these same code sections but I would note that under 20a-4-104, -106, -202, and -404 that election returns are sealed and cannot be opened without a court order in the case of an election contest, so there is not a legal mechanism to accomplish what this individual is asking.

I would also share the official canvas report and audit with this individual and explain that an audit was already completed before that vote was certified by the board of canvassers.

Thanks for sharing that.

Best,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Justin Lee < To: Scott Cheney

Tue, Jun 15, 2021 at 10:59 AM

Scott,

See the attached letter. A couple of counties have received these requests and we have received a handful to our office. It's definitely an organized effort and might be related to these comments from one of our state reps: https://www.sltrib.com/news/politics/2021/06/15/after-utah-legislator/.

Under 20a-4-104, -106, -202, and -404 election returns are sealed and cannot be opened without a court order in the case of an election contest, so I do not believe there is a legal mechanism to accomplish what these individuals are asking. Can you look at the code and this letter and see if you see anything different?

We'll need to prepare a response to this effort. The letters ask for a response within 10 days.

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Justin Lee

Tue, Jun 15, 2021 at 11:08 AM

To: Taylor Ricks

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

----- Forwarded message

From: Curtis Koch <

Date: Tue, Jun 15, 2021 at 10:18 AM

Subject: Fwd: Forensic Audit

To: Justin Lee <

[Quoted text hidden]

Scott Cheney

To:

Tue, Jun 15, 2021 at 11:18 AM

I'll look at this and get back to you. Thanks for the heads up.

sdc

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden] [Quoted text hidden]

[Quoted text hidden] [Quoted text hidden]

Shairise

[Quoted text hidden] [Quoted text hidden]



Justin Lee To: Scott Cheney

Thanks. No major rush. We're trying to get an idea of how many the counties have received as well.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Scott Cheney To: '

Tue, Jun 15, 2021 at 4:36 PM

Justin, hi. Interesting Notice.

While this looks pretty earnest it is not, in my opinion, a request that compels the Office to respond, let alone perform an "forensic audit." The Notice is not a subpoena or other Court order, nor is it a GRAMA request, and does not come from a recognized interested group (say, the legislature, the courts, parties to an election challenge, one of the political parties, a registered PAC, PIC, candidate or campaign) that, under Election Code, would be entitled to request such formal audit. And, performing a "forensic audit" at the request of Joe Citizen is not one of the duties expressly delegated to the LG's office in our state constitution. So, I don't think this warrants a protracted and detailed response, certainly not a "forensic audit".

That said, out of courtesy and professionalism to constituents, a letter from the Office acknowledging the Notice would be appropriate. In such letter you might: acknowledge receipt, note that you don't recognize the Notice as invoking any statutory or constitutional duty on the Office, and kindly note that the Office won't be performing a "forensic audit." Remind the sender that information about the 2020 election cycle (voter turnout by precinct and district, canvasses, certified election results, annual reports and summaries, declaration, campaign finance reports, etc.) is available to the public from the Elections website (and the Counties), and that interested citizens, including WE the People, are free to conduct their own deep dive audit.

That is my initial reaction. I welcome further discussion and ideas.

Scott Cheney, AAG

From: Justin Lee

Sent: Tuesday, June 15, 2021 10:59 AM

To: Scott Cheney

Subject: Fwd: Forensic Audit

[Quoted text hidden]

Shairise

[Quoted text hidden] [Quoted text hidden]



Deidre Henderso

Tue, Jun 15, 2021 at 6:02 PM

Thank you for the sound advice, Scott.

Deidre Henderson Lieutenant Governor State of Utah

On Jun 15, 2021, at 4:36 PM, Scott Cheney <scheney@agutah.gov> wrote:

[Quoted text hidden]

Justin Lee

To Deidre Henderson

Wed, Jun 16, 2021 at 1:54 PM

Heads up - I found this online petition for a forensic audit, https://www.ipetitions.com/petition/utah-election-forensic-audit. It was started by Debbie Jo Harvey. I have spoken to her about elections integrity before.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Justin Lee To: Deidre Henderson

Fri, Jun 18, 2021 at 8:09 PM

I don't think you have any authority to impose this kind of rule, but Colorado is limiting who can access voting machines in the face of calls for forensic audits - https://coloradosun.com/2021/06/18/colorado-audit-rule-jena-griswold-election/.

On Jun 15, 2021, at 6:02 PM, Deidre Henderson

wrote:

Thank you for the sound advice, Scott. [Quoted text hidden]



Wed, Oct 21, 2020 at 2:14 PM

# Fwd: GRAMA Request Regarding Inoperable Voting Machines 2 messages

To: Lauren Shafer < Wed. Oct 21, 2020 at 2:13 PM

FYI

Lieutenant Governor's Office

Election Office

Phone - 801-538-1041

vote.utah.gov

From: Income Springer

From: Jason Springer

Date: Wed, Oct 21, 2020 at 2:02 PM

Subject: GRAMA Request Regarding Inoperable Voting Machines

To: Sandy Neill <

County Clerk Neill,

Please find my GRAMA request attached for all records pertaining to the inoperable voting machines in Sanpete County.

I look forwarded to your expedited response.

Regards,

Jason Springer Ephraim, UT

GRAMA Request Form of Sanpete County Clerk Pertaining to Inoperable Voting Machines.pdf 763K

Justin Lee
To: Elections GV <
Cc: Lauren Shafer

, Derek Brenchley -

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]



#### Fwd: UAC Follow Up - Funding - Security Assessments 1 message

Justin Lee To: Riley Wheeler

Thu, May 20, 2021 at 2:36 PM

Begin forwarded message:

From: BPeart < BPeart@richcountyut.org> Date: May 20, 2021 at 2:28:06 PM MDT To: Justin Lee < ustinlee@utah.gov>

Subject: RE: UAC Follow Up - Funding - Security Assessments

Let me know if request needs to be sent to someone else. Thanks

From: Justin Lee

Sent: Thursday, May 20, 2021 10:26 AM

To: VSUsersGroup Voting-Systems-Users-Group

Subject: UAC Follow Up - Funding - Security Assessments

Good morning,

As I mentioned at UAC, we still have funds for ES&S equipment/costs. Attached is the breakdown, instructions, and reimbursement sheet. If you have needs for additional equipment, or have spent money on ES&S that you have never been reimbursed for, please use the funds.

I also mentioned that we will have funds available for physical security upgrades starting in July. Before we provide those funds we would like you to complete the free security assessments from DHS/CISA. Please reach out to Matt, Mark and Rick; I've shared their contact info below and have attached some information sheets to this email.

For the physical security assessment please reach out to both:

Matt Beaudry

State of Utah

#### For the cybersecurity assessment please reach out to:

Rick R Gardner Cybersecurity Advisor, Region VIII Thank you, Justin Lee Director of Elections Office of the Lieutenant Governor



#### GRAMA - Consistent County Responses 1 message Hatch, Ricky -Thu, Feb 18, 2021 at 4:09 PM To: VSUsersGroup Voting-Systems-Users-Group

Hi everyone,

Mike brings up a good point regarding one aspect of this GRAMA request. I'd like to see what other counties are doing. see if a common response makes sense, and make a few suggestions:

- · I would recommend we all provide some cost estimate before actually doing the work. This request covers contracts, shipping tickets, emails, invoices, payments, installation updates, L&A test documents, etc. This is quite a bit of work, and GRAMA law allows for us to charge. If we each provided a cost estimate, the requestor might be inclined to hone in on specific information rather than such a broad blanket request. If anyone has a good time estimate, please share.
- Because of the substantial cost and effort, would recommend having the person pay the estimated fees in advance.
- To fulfill this request will take substantial time, much more than the 10 days allowed by GRAMA. We will need extra time to complete.
- Some of the records being requested exist just at the state level (i.e., EAC certificates and VSTL accreditation). The LG's office should be able to provide those on behalf of all counties.
- How do you plan to provide software installation updates? Could ES&S do that for us? Would there be cost from ES&S to get all of those documents to each county?
- How about L&A "test documents and full reports"? Is it just the reports? Do they want copies of the test decks? I know that we keep the test decks sealed up with our ballots. Are we allowed to pull them back out without a subpoena?
- . Do we include our printers or Knowink as "voting system venders" [sic] or is this just related to ES&S / Dominion / Election IQ?

Do we want to get on a call to figure out a plan? Thanks, R. Carpe Diem Ricky Hatch, CPA, CPO Clerk/Auditor Weber County 2380 Washington Blvd., Suite 320 | Ogden UT | 84401 USA From:

Sent: Thursday, February 18, 2021 3:35 PM

To: Justin Lee 4

Subject: [EXTERNAL]Re: GRAMA - Did everyone get this one?

CAUTION: This email originated from outside Weber County. Do not click links or open attachments unless you know the sender and are expecting the link or attachment. Think Before You Click!

Just a reminder if it is a large voluminous request you can do an estimate of what the anticipated costs will be and they have to pay for it before you begin the request. We need to make sure that we all charge them for the request.

Michael W. Wilkins

**Uintah County Clerk-Auditor** 

147 East Main

Vernal, UT 84078

On Tue, Feb 16, 2021 at 11:51 AM 'Quinn Hall' via

wrote:

We've received a decidedly voluminous GRAMA request from Elaine Moore. Did everyone get this one? Or am I the only lucky one?

"All voting equipment system purchasing documents, Jan 2017 to Dec 2020, including but not exclusively: purchase contracts, service agreements, payments to vender, invoice, voucher, purchase order, escrow agents, escrow agreement; and shipping tickets, etc All recurring contracts with voting system venders from Jan 2018 to Dec 2020, including but not exclusively for training, maintenance, software updates, etc List of all county voting equipment to including but not exclusively; Vender, Software, Version/Model, firmware, date of purchase, dates and documents of equipment and software installation updates Election Logic and Accuracy Test documents and full reports, including but not exclusively minutes/transcript of public meeting held 29 Sep 2020 All communication with Lt Gov and/or Elections office staff regarding voting equipment system selection from Jan 2017 to Dec 2020 All documents of voting system certifications, EAC certificates and/or VSTL accreditation in possession of county All documents showing the voting equipment certification and recommendation by the State of Utah, Lt Governor, Lt Governor's staff, and elections office Please feel call me with any questions regarding this request. I appreciate your time."

Quinn Hall

Grand County Clerk/Auditor



#### GRAMA request - Zoom meeting scheduled for Friday 8-8:30 AM 5 messages

Hatch, Ricky Thu, Feb 18, 2021 at 4:21 PM To: VSUsersGroup Voting-Systems-Users-Group We're going to set up a quick call to discuss the request. Friday 8:00 - 8:25 AM (so you can get ready for the 8:30 ElectioNet training, if you're doing that). Hopefully the meeting will use the same Zoom link as our Thursday morning meetings, but I will send out an invite as soon as I have it. Thanks, R. Carpe Diem Ricky Hatch, CPA, CPO Clerk/Auditor

Weber County

2380 Washington Blvd., Suite 320 | Ogden UT | 84401 USA

#WinninginWeber

From: Hatch, Ricky

Sent: Thursday, February 18, 2021 4:09 PM

To: VSUsersGroup Voting-Systems-Users-Group Subject: GRAMA - Consistent County Responses

Hi everyone,

Mike brings up a good point regarding one aspect of this GRAMA request. I'd like to see what other counties are doing, see if a common response makes sense, and make a few suggestions:

- I would recommend we all provide some cost estimate before actually doing the work. This request covers
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- Do we include our printers or Knowink as "voting system venders" [sic] or is this just related to ES&S / Dominion / Election IQ?

Do we want to get on a call to figure out a plan?	
Thanks,	
R.	
Carpe Diem	
Ricky Hatch, CPA, CPO	
Clerk/Auditor	
Weber County	
2380 Washington Blvd., Suite 320   Ogden UT   84401 USA	
#WinninginWeber	

Subject: [EXTERNAL]Re: GRAMA - Did everyone get this one?

Sent: Thursday, February 18, 2021 3:35 PM

From: Mike Wilkins

To: Justin Lee

CAUTION: This email originated from outside Weber County. Do not click links or open attachments unless you know the sender and are expecting the link or attachment. Think Before You Click!

Just a reminder if it is a large voluminous request you can do an estimate of what the anticipated costs will be and they have to pay for it before you begin the request. We need to make sure that we all charge them for the request.

Michael W. Wilkins

**Uintah County Clerk-Auditor** 

147 East Main

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Quinn Hall

Grand County Clerk/Auditor

Justin Lee

To: "Hatch, Ricky"

Thu, Feb 18, 2021 at 4:22 PM

Thank you!

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Hatch, Ricky To: Justin Lee

Thu, Feb 18, 2021 at 4:25 PM

You bet. Brian McKenzie has analyzed the request in detail and actually doesn't think it's a big deal for counties to provide. He had a long discussion with the requester.

I'll have him do most of the talking.

Carpe Diem

Ricky Hatch, CPA, CPO

Clerk/Auditor

Weber County

2380 Washington Blvd., Suite 320 | Ogden UT | 84401 USA

#WinninginWeber

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

Justin Lee

To: "Hatch, Ricky

Thu, Feb 18, 2021 at 4:26 PM

Nice. I'm glad someone else had a conversation with her.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Marilyn Gillette -To: "Hatch, Ricky"

VSUsersGroup Voting-Systems-Users-Group

Mon, Feb 22, 2021 at 8:15 AM

I didn't make it to the Zoom meeting, can someone give me a summary of what was decided?

Thanks,

# Marilyn

Marilyn K. Gillette

Tooele County Clerk

47 S. Main, Suite #318

Tooele, UT 84074





[Quoted text hidden]

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#### GRAMA Request

1 message

Elaine Moore -To:

Sun, Feb 14, 2021 at 3:46 PM

Hello,

I am attaching a GRAMA request form, however I will also include it here. All documents I am requesting are a matter of public record. Records from the Voting Equipment Selection Committee (VESC) should be posted publicly, however the old elections utah gov website, the public records website and open records website no longer have attached documents —file not found. I can find no VESC documents on the vote.utah.gov website. Since VESC documents are to be public they should be sent without charge. I understand if other documents require a fee.

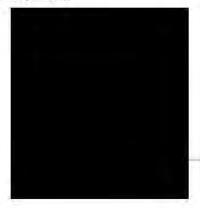
I am researching the voting equipment used in Utah. I understand that I will need to request some documents at the county level. I would appreciate if you would let me know if anything I requested must be done at the county.

I am requesting a copy of the following records:

- List of all State Certified Election Equipment from Jan 2017 to Dec 2020
- All Voting Equipment Selection Committee (VESC) Executive Summary from May 2016 to Dec 2020
- All State of Utah Certification reports and recommendations for the following voting systems: ES&S, Dominion/Diebold/Premier, Unisyn, and Knowink
- All communications, EAC certifications, VSTL accreditations and reports for and with the following vendors: Dominion/Premier/Diebold; Election Systems & Software (ES&S); Knowink LLC; Unisyn from Jan 2017 to Dec 2020
- All communications with Lt Gov/or elections staff and Utah counties regarding purchase of election equipment Jan 2017- Dec 2020
- Any Request For Proposal re: voting systems from Jan 2017 to Dec 2020 Documents from each Utah county regarding proposed use and allocation of HAVA funds and the detailed program narrative and budget
- All communications with EAC from Jan 2017 to Dec 2020

I appreciate your time. Thank you,

Elaine Moore





grant 3 messages	
Kent Jones ← To: Lauren Shafer ← Co: "	Fri, Nov 20, 2020 at 12:18 PM
Lauren or Justin,	
I know we were supposed to get grant money for the maintenance of the done that already or if not, how do we do that?	e ESS equipment, but I don't remember if we have
My memory isn't what it used to be.	
Kent H. Janes	
Summit County Clerk	
Coatville, Utah 84017	
	Frí, Nov 20, 2020 at 12:21 PM
To: Kent Jones *	Fri, Nov 20, 2020 at 12:21 PM
Justin Lee < To: Kent Jones < Co: Hi Kent,	Frī, Nov 20, 2020 at 12:21 PM
To: Kent Jones 1	m will be reallocated to counties who went with
To: Kent Jones 4  Cc: Hi Kent,  Once we hit the new year, all of the unused funds from the original \$4.5  ES&S. In the next few weeks will also let you know the amount of ongo	m will be reallocated to counties who went with
To: Kent Jones 4 Cc:  Hi Kent,  Once we hit the new year, all of the unused funds from the original \$4.5 ES&S. In the next few weeks will also let you know the amount of ongothat too.  Thanks,  Justin Lee Director of Elections Office of the Lieutenant Governor	m will be reallocated to counties who went with
To: Kent Jones 4 Cc:  Hi Kent,  Once we hit the new year, all of the unused funds from the original \$4.5 ES&S. In the next few weeks will also let you know the amount of ongothat too.  Thanks,  Justin Lee Director of Elections	m will be reallocated to counties who went with

Also it looks like you put in a request in July 2019 but nothing since then.

[Quoted text hidden]

Lauren Shafer ·

To: Justin Lee <j Cc: Kent Jones

Lauren Shafer

Fri, Nov 20, 2020 at 12:59 PM

Office Manager
Office of the Lieutenant Governor
State of Utah



#### Hangout with Michelle Jackson and Mark Mitchell June 21, 2021

Justin Lee and Mark Mitchell joined the conversation

#### Michelle Jackson - 11:06 AM

Eve in Summit has one precinct DVS31:54 that is in Wasatch county. She has a ballot style for it (from ES&S) because they need to vote in the city election. Should Wasatch Co be doing this ballot? How does that work? Also, it shows up in some VISTA reports and not others.

I know Davis Co always did the Hooper water ballots for their precincts and Weber did their precincts.



#### Job Duties for Next Week

1 message

Mark Mitchell To: Justin Lee ·

Sat, Sep 26, 2020 at 6:47 AM

Justin, feel free to use whatever you'd like here and alter anything you think is too detailed or not enough. I'm happy to rework anything you'd like.

My official title is Director of Elections Systems, but my duties are those of IT Director. My duties loosely include the following.

#### IT Director

- · I ensure the proper procurement and maintenance of the hardware and software used within the Lt. governor's offices.
- I assist with or manage the IT-related contracts within the office.
- · I am the liaison with DTS (development, hosting, networking, database, security, etc.).
- I create specialized reports used by the office and county elections staff and do some minor software development.
- · I assist our staff with anything related to IT.

#### Security

- I hold a Secret security clearance, which allows me to coordinate with the SIAC and our federal partners at a deeper level with physical and cyber security issues.
- · I work with Homeland Security to engage them in physical and cyber security assessments with the counties.
- I oversee the Security Awareness training process required for access to our elections systems.
- · I work with the Center for Internet Security (CIS) to assist them in implementing tighter security on county networks (Albert Sensors).
- I work regularly with our state and federal security partners DTS, DHS, SIAC, FBI, NG, NASS, NASS IT group, etc. - in reviewing current security threats and possible remedies

#### Vendors

- I work closely with all of our elections systems vendors to make sure their products continue to meet our needs:
  - ES&S Election Equipment
  - Knowlnk Electronic Pollbooks
  - Civix Election Management System
  - NIC Utah Voter Registration and other sites

#### County Assistance

 I work directly with the counties on a daily basis to assist with elections, hardware, and software issues.

When members of the steering committee cannot assist, I provide the next level of support.

### Election Management System Implementation Committee

- I oversee the implementation of the project.
- I manage all vendor relations.
- I supervise the contracted project manager.
- I serve on the Implementation Committee to assist in design and testing.

Best,

Mark B. Mitchell
Director of Elections Systems
Office of the Lieutenant Governor
State of Utah



Latest and Greatest

1 message

Good Afternoon!

Here is one last change to the Conference Schedule updated per the last email from Tenille:

Wednesday, July 7		Th	nursday, July	8	
Topic	Presenter	То	pic		Presenter
Calculation and the second		(At	t Deseret Pea	k Complex	
9:00 Dark Trail Hike (Settlement Canyon, meet		4	0"34'15.2"N	112"22'13.1"W)	
at Trailhead, 40"30'25.0"N 112"17'35.9"W )		9:00 US	TC Update, J	ennifer Hansen	Jennifer Hansen
Arrive in Onbis (40"22"11 E"A		9:15	1	F	
1:00 112°15'16.9"W)		9:30	. 1	TO:	
1:30 Tour of Ophir	John Henry	9:45	- T	4	
		10:00 Vo	atz Presentat	ion	Staff
5:00 BBQ Dinner	Myron Mixon	10:15 Cas	ssell Presenta	tion	
6:00 Band - "Exit 99"		10:30 Bre	eak		
SAN LA		10:45 AR	PA Lessons Le	earned	Staff
8:00 Return to Accompdations		11:00	I.	4	Dan Jessen
2-1-6-2		11:15		1	
Dark Trail Hike:		11:30 GF	OA Best Pract	fices Discussion	Seth Oveson
<ol><li>1.9 mi. East on Settlement Canyon Rd.</li></ol>		11:45		1	
(Approximately 800 South Main in Topele)		12:00 Lur	nch (at DPC)		
Ophir:		1:00 To:	er of Eiro Mus		eritor in
11 ml. South from Topele on Hwy. 36.	1				Johnny Cash
East 4.6 mi on Hwy 73, then Ophic Cyn. Rd.		196	7 34 20,4 N 1	.12 22 42.8"W )	
		2:00 Swi	imming and B	BQ at Deseret Peak Aquatic	Michael Phelps
DPC, DPCAQ, UM Campus (they're together)					
7.2 mi. West on Utah Avenue			41.0	The second second second	
	9:00 Dark Trail Hike (Settlement Canyon, meet at Trailhead, 40"30'25.0"N 112"17'35.9"W)  Arrive in Ophir (40"22'11.5"N 1:00 112"15'16.9"W) 1:30 Tour of Ophir 5:00 BBQ Dinner 6:00 Band - "Exit 99"  8:00 Return to Accomodations  Dark Trail Hike: 1.9 ml. East on Settlement Canyon Rd. (Approximately 800 South Main in Tabele)  Ophir: 11 ml. South from Tobele on Hwy. 36, East 4.6 ml on Hwy 73, then Ophir Cyn. Rd.	9:00 Dark Trail Hike (Settlement Canyon, meet at Trailhead, 40°30′25.0″N 112°17′35.9″W)  Arrive in Ophir (40°22′11.5″N 1:00 112°15′16.9″W) 1:30 Tour of Ophir John Henry  5:00 BBQ Dinner Myron Mixon 6:00 Band - "Exit 99"  8:00 Return to Accomodations  Dark Trail Hike: 1.9 ml. East on Settlement Canyon Rd. (Approximately 800 South Main in Tabele)  Ophir: 11 ml. South from Tobele on Hwy. 36, East 4.6 ml on Hwy 73, then Ophir Cyn. Rd.	Topic	Topic Presenter Topic (At Descret Pea 40°34′15.2″N. 9:00 Dark Trail Hike (Settlement Canyon, meet at Trailhead, 40°30′25.0″N 112°17′35.9″W) 9:00 USTC Update, July 9:15   9:15   9:15   9:30   1:30 Tour of Ophir John Henry 9:45   10:00 Voatz Presentat 10:15 Cassell Presentat 10:30 BBQ Dinner Myron Mixon 6:00 Band - "Exit 99" 10:30 Break 10:45 ARPA Lessons Letter 10:00 July 11:15   10:00 July	Topic

	Fr	iday, July 9			
	Topic				
1					
en	9:00 ES&S, L&A Training, Audits, E				
	9:15	1	1		
1	9:30	1	1.7		
	9:45	-10	4		
	10:00	0	1		
1	10:15	Ï	1		
1	10:30 Br	eak			
H	10:45 Km	owink Preser	ntation		
		s Office Disc			
1	11:15	1	1		
1	11:30 Re	precincting P	rocess		
1		sociation Bus			
ı	12:00 Bo	xed Lunch			
1	12:30 Go	Karts at Utal	Motorsport		
			112"22'46.4"		

I look forward to seeing everyone this week!

Regards,

Jon Whittaker Iron County Clerk 68 South 100 East PO Box 429



### LFA Budget Follow-up Report

9 messages

**Duncan Evans** To: Justin Lee <

Thu, Oct 1, 2020 at 2:51 PM

Justin,

Typically LFA does a budget follow up report in June or July to see what we did with fiscal note funding and other increases. Due to multiple special sessions, the report was pushed off to October this year. I put all of the Lieutenant Governor's Office items that Alex sent me in a shared google doc.

radded some of the background information that I was aware of, but need any other input you have on spending, implementation, and measurable goals for the funding items. In a lot of cases these were very specific system updates, so you might just have to estimate what you spent. If possible, we need to send this back to Alex on Tuesday or Wednesday next week.

Justin Lee

Thanks,

Duncan Evans **Budget Manager** 

agement and Budget

Derek Brenchley To: Mark Mitchell

Lauren Shafer

Fri Oct 2 2020 at 8:27 AM

Hey Justin,

Who would you like to fill this out?

- Derek

[Quoted text hidden]

Deputy Director of Elections Utah Lieutenant Governor's Office

Justin Lee

To: Derek Brenchley +

Fri, Oct 2, 2020 at 10:03 AM

Cc: Mark Mitchell • , Lauren Shafer

Can you work with Mark to get this info? Let me know if you need help from me.

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Derek Brenchley <

Wed, Oct 7, 2020 at 12:04 PM

Hi Duncan,

We've made our edits to the Google Doc. The only thing remaining is the funds spent on SB35 (page 2), and the amount for voting equipment (page 9). I'm unsure of both of those amounts. I've highlighted both in yellow.

Let me know if you have any questions.

- Derek

On Thu, Oct 1, 2020 at 2:51 PM Duncan Evans [Quoted text hidden]

> wrote:

[Quoted text hidden]

Duncan Evans

To: Derek Brenchley

Mon, Oct 12, 2020 at 4:00 PM

For the voting equipment, you said, "27 out of 29 counties have used the funds so far to purchase voting equipment with ES&S. The equipment is more secure and easy-to-use than previous equipment." Is it Salt Lake and one other county that you count as the 2? I know Salt Lake has received some of the O&M funds and HAVA funds, but they haven't requested nearly \$1.5M in state funds. Do they still have a December deadline to request that or will that deadline get pushed back?

Duncan Evans Budget Manager

Governor's Office of Management and Budget

[Quoted text hidden]

Justin Lee

To: Duncan Evans

Mon, Oct 12, 2020 at 4:36 PM

The deadline is still 12/31/20. If they don't request it by then we'll probably reallocate to other counties.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Derek Brenchley
To: Justin Lee

Tue, Oct 13, 2020 at 8:19 AM

And the two counties are Beaver County and Salt Lake County. [Quoted text hidden]

Duncan Evans

Wed, Oct 14, 2020 at 7:21 AM

https://mail.google.com/mail/b/ALGkd0yeb\_6nCSCNldGtYuHOzkX-DQX8-w\_vyBNOqdqVlQMaLnAo/u/07ik=ce182ec37a&view=pt&search=all&permthl... 2/4

To Derek Brenchli

Here are Alex's follow-up questions with my initial thoughts right after the questions. Alex asked for our responses by the end of the day, if possible, so he can finish up the report for next Monday's interim meeting. Can you check these out and make any necessary changes?

1. S.B. 35, Municipal Incorporation Amendments

a. Why was an expendable revenue fund chosen? There is a multi year lag between the time the feasibility study is conducted, when the incorporation is voted on, and, if approved, when the new municipality has a tax base and government to pay back the costs of the feasibility study. Additionally, municipalities not approved by the voters don't have to pay the funding back. Expendable revenue funds have very specific limits on where revenue comes from and how that revenue is used. This allows the state to put some funding in the account to cover the lag time and funds that aren't reimbursed, while containing all expenses and repayments in the same account.

b. Should this be a revolving loan fund instead? A loan fund isn't a good fit because some new municipalities won't be approved by voters, so those costs will never be paid back.

c. Do we charge interest/should we? We don't charge interest, and it's probably not in the best interest of the state to charge interest. Just paying back the cost of the study is a little of a challenge for a new government establishing a tax base.

2. H.B. 145, Citizen Political Process Amendments

- a. Why were costs for programming so much higher than the appropriation? This was an estimate for how many DTS staff hours it would take to complete the system changes. Sometimes estimates are high and other times they are low.
- b. How detrimental was the extra cost to your budget? We were able to take care of it because some of the other DTS projects funded by fiscal notes came in below the estimate.

3. H.B. 64, Lobbyist Expenditures Amendments

- a. Can I recommend that we return the \$3,400 back to the Legislature? We don't think it is best to look at all of these fiscal notes for systems individually. Some of them come in above the estimate and others
- b. Maybe with this and the Grants system project manager, I could make the recommendation to not do anything because H.B. 145 cost extra and the remaining covers the extra costs. My thought is that this is a more useful approach for reviewing most of the fiscal notes - how did the agency come out overall? Within GOMB, the Governor's Office, and LG's Office it was basically a break-even on a lot of the items that were based on estimates.

4. Voter Equipment

- a. Why hasn't Salt Lake County asked for reimbursement yet? This was appropriated during the 2018 General Session. To access the state funds, counties had to use the state's approved vendor. They have until December 2020 to decide if they want to and Salt Lake County hasn't made that decision yet.
- b. I was following up on this item again this year because I wanted to see if there were funds left over. Do you know if the remaining amount after salt lake county (about \$300k) is accounted for? It looks like the balances, besides the amount for Salt Lake County are for Beaver, Duchesne, Iron, Juab, and a few counties like Utah County that didn't claim the full amount yet. If counties don't meet the December deadline, we anticipate disbursing the balances to other counties with reimbursable costs.

Duncan Evans **Budget Manager** Governor's Office of Management and Budget

[Quoted text hidden]

Justin Lee To: Duncan Evans

Wed, Oct 14, 2020 at 7:25 AM

Your answers look good to me. I particularly like the response about taking a more holistic approach to how the expenditures impact the office, instead of bill by bill.

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]



### License and Maintence Fees

4 messages

Justin Lee ·

To: "Dos Santos, Margaret"

Tue, Feb 2, 2021 at 3:07 PM

Hi Margaret,

Since Salt Lake County didn't go with ES&S we'll be redistributing remaining election equipment funds to the other counties. One question that has come up is - how far in advance could a county pay license and maintenance fees to ES&S? Could they pay several years in advance, or do they need to do that on a yearly basis?

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

### Dos Santos, Margaret

To: Justin Lee

Tue, Feb 2, 2021 at 3:19 PM

Hi Justin,

We actually got asked that exact question, along with ES&S purchasing an item we don't sell, Ec: open unit then sell to a county.

We have sent both of those questions to our upper management for answers.

Are you and Mark, and possibly Lt. Governor Henderson available for a Microsoft Teams meet and greet on Feb. 11th at 1pm MST. It will be myself, Chelsea Machado and hopefully Patrice Webb our Senior VP of Public Affairs?

Sent from my Verizon, Samsung Galaxy smartphone Get Outlook for Android

From: Justin Lee <

Sent: Tuesday, February 2, 2021 3:07:40 PM

To: Dos Santos, Margaret

Subject: License and Maintence Fees

[Quoted text hidden]

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Dos Santos, Margaret <margaret.DosSantos@essvote.com> To: Justin Lee <justinlee@utah.gov>

Tue, Feb 2, 2021 at 3:20 PM

Opex

Sent from my Verizon, Samsung Galaxy smartphone Get Outlook for Android

From:

Sent: Tuesday, February 2, 2021 3:19:27 PM

To: Justin Lee •

Subject: Re: License and Maintence Fees

[Quoted text hidden]

Justin Lee

To: "Dos Santos, Margaret"

Tue, Feb 2, 2021 at 3:29 PM

I'll save you the time on purchasing items you don't sell. I checked in with our purchasing department and after reviewing the contract it looks like those funds have to be used for ES&S equipment.

Let me know when you hear on the second question, and let's coordinate a response to all of the counties so they just hear one consistent message.

I have an ERIC board meeting on February 11, during that time, and several other back to back meetings that day, so that's not a great day for us.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]



## Out of Office Re: ES&S Voting Equipment Funds

1 message

Justin Lee To:

Fri, Mar 12, 2021 at 3:24 PM

Hello,

I am out of the office today, March 12, 2021. If you need assistance before next Monday please contact elections@utah.gov, or call the main office line, 801-538-1041.

Thank you,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



#### Polling Place

3 messages

Justin Lee <justinlee@utah.gov> To: Jess Bradfield <jess.bradfield@cachecounty.org>

Thu, Oct 29, 2020 at 9:56 AM

Hey Jess,

I'm on calls all morning, so I won't have a chance to call you but I had a couple of thoughts for Election Day.

Under 20A-3a-203 you should have the official register of voters so you can check voters in when they come to vote. What are you using for your register of voters?

If a voter has an outstanding by mail ballot it makes sense to use the provisional ballot. If a voter is not on the rolls and is registering to vote it also makes sense to use the provisional ballot.

If a voter does meet those criteria, and was never sent a ballot, perhaps because they are inactive, do you have any way for the voter to vote without using provisionals? If there is a way to do that I think that would be preferable. I don't know if ES&S has a way for you to do that at this point.

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah justinlee@utah.gov

Jess Bradfield <jess.bradfield@cachecounty.org> To: Justin Lee <justinlee@utah.gov>

Thu, Oct 29, 2020 at 10:24 AM

Hi Justin, We had a number of complaints come in against the ACLU poll watcher who was on site yesterday and would like to make their rep aware. The most concerning was that their watcher confronted a couple who had not yet entered the polling station and told them that they would be required to remove their masks or they couldn't vote (their masks had a political message on them). This created a new issue because the couple then refused to wear any mask because they were told they couldn't wear the masks they brought.

Although they may observe the process and check for issues, they should not be confronting voters on their way to the polling station. I was not made aware of the situation until after the poll watcher had left. In general, we did not have any issues, but we will be very diligent in the future about ensuring they do not try to police the polls.

Jess

[Quoted text hidden]

Justin Lee <justinlee@utah.gov> To: Jess Bradfield <jess.bradfield@cachecounty.org>

Thu, Oct 29, 2020 at 10:26 AM

Thanks Jess. That's helpful. I'll let ACLU know.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah justinlee@utah.gov

[Quoted text hidden]



## Ranked Choice Voting Considerations

2 messages

Justin Lee

Tue, Jan 26, 2021 at 11:42 AM

Hello Rep. Maloy,

As promised here are a few things to consider when it comes to RCV elections.

- 1. Central Counting. In order to effectively rank all of the votes for a statewide, or multi-state office, the Lt. Governor's Office would now have to count votes. This is obviously a big change since our office has never counted votes in the past. This is strictly a county function at present.
- 2. One of our greatest security features when it comes to voting is that voting machines and tabulators are never connected to the internet, and we never transmit raw voter data over the internet. Related to #1 we now have to either have counties transmit raw data over the internet, which opens up security risks, or have them transmit raw data via something like a USB drive via secure courier, which has its own set of risks.
- 3. While Maine, and some other large cities, have done RCV they are not vote by mail states. Each time we receive new batches of by mail ballots we will have to re-rank the data set. Since we receive thousands of ballots in the days after Election Day, there could be big changes in the rankings for several days. This could be a bit confusing to voters.
- 4. All of this will slow down results. If counties have to get raw data to our office, and we need the full data set for effective ranking, there's no scenario where that doesn't take longer than the current process.
- 5. RCV takes more space on the ballot. Not only do you need names, but space for ranking after each name. If there are a lot of races on the ballot this could lead to a multi-page ballot. In a vote by mail situation some second pages could be lost and could also increase the cost of postage.

None of these are insurmountable obstacles, but you should be aware of the implications of RCV in Utah.

Happy to discuss this anytime. My email and cell number are below.

#### Best,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Cory Maloy To: Justin Lee

Tue, Jan 26, 2021 at 3:03 PM

Thank you!!

A. Cory Maloy | Representative State of Utah, House of Representatives On Jan 26, 2021, at 11:42 AM, Justin Lee

wrote:



## RCV issues

1 message

Justin Lee < To: Deidre Henderson

Fri, Feb 12, 2021 at 10:15 AM

- 1. Central Counting. In order to effectively rank all of the votes for a statewide, or multi-state office, the Lt. Governor's Office would now have to count votes. This is obviously a big change since our office has never counted votes in the past. This is strictly a county function at present.
- 2. One of our greatest security features when it comes to voting is that voting machines and tabulators are never connected to the internet, and we never transmit raw vote data over the internet. Related to #1 we now have to either have counties transmit raw data over the internet, which opens up security risks, or have counties transmit raw data via something like a USB drive via secure courier, which has its own set of risks and delays.
- 3. While Maine and some other large cities have done RCV they are not vote by mail jurisdictions. Each time we receive new batches of by mail ballots we will have to re-rank the data set. Since we receive thousands of ballots in the days after Election Day, there could be big changes in the rankings for several days. This could be a bit confusing to voters.
- 4. All of this will slow down results. If counties have to get raw data to our office, and we need the full data set for effective ranking, there's no scenario where that doesn't take longer than the current process.
- 5. RCV takes more space on the ballot. Not only do you need names, but space for ranking candidates after each name. If there are a lot of races on the ballot this could lead to a multi-page ballot. In a vote by mail situation some second pages could be lost and the additional weight could also increase the cost of postage.

None of these are insurmountable obstacles. I'm confident we can find solutions to all of these problems but we will need resources and funding to find solutions and educate the public.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah justinlee@utah.gov



## RCV

3 messages

Mike Wilkins To: Justin Lee

Wed, Jan 27, 2021 at 12:04 PM

Gentlemen,

Margaret from ES&S came by my office yesterday and I asked her if the existing equipment and programs would facilitate RCV and she said no, that we would have to outsource that to another vendor and she did not know what that cost would be.

So Justin when you gave the Physical note on the RCV bill did it include that cost?

I listened to Rep Winders podcast that was shared and if I remember correctly he told the media that the Physical note cost was to educate the voters only?

If there are additional costs that each county will have that needs to be included in the physical note.

Michael W. Wilkins **Uintah County Clerk-Auditor** 147 East Main

Vernal LIT 84078

"Take Care of your employees and they will take care of your business. It's as simple as that." Richard Branson

Justin Lee

Hatch, Ricky To: Mike Wilkins

Wed, Jan 27, 2021 at 12:09 PM

Thanks Mike,

Yes, those costs have been included in the fiscal note.

The fiscal note shows one-time expenditures of \$500K for the state, and one-time expenditures of \$435K for counties.

Plus ongoing costs of \$\$229-\$475K for counties.

Thanks!

Carpe Diem

Ricky Hatch, CPA, CPO

Clerk/Auditor

Weber County

2380 Washington Blvd., Suite 320 | Ogden UT | 84401 USA

#WinninginWeber

From: Mike Wilkins

Sent: Wednesday, January 27, 2021 12:04 PM

To: Justin Lee ; Hatch, Ricky <

Subject: [EXTERNALIRCV

CAUTION: This email originated from outside Weber County. Do not click links or open attachments unless you know the sender and are expecting the link or attachment. Think Before You Click!

[Quoted text hidden]

#### Mike Wilkins

To: "Hatch, Ricky" <

Cc: Justin Lee

Wed, Jan 27, 2021 at 3:17 PM

Thank you. I had not looked at the fiscal note since last week.

I have finally heard back from Senator Winterton, all he said is that he would look to the clerk association before supporting RCV

Michael W. Wilkins **Uintah County Clerk-Auditor** 

147 East Main Vernal, UT 84078

"Take Care of your employees and they will take care of your business. It's as simple as that." Richard Branson



## Re: Combined Reimbursement Sheet

10 messages

Justin Lee <a href="To: Duncan Evans">To: Duncan Evans</a> <a href="Cc: Riley Wheeler">Cc: Riley Wheeler</a> <a href="#">Co: Riley Wheeler</a> <a href="#">To: Duncan Evans</a> <a href="#">To: Duncan

Tue, Feb 9, 2021 at 10:48 AM

Hey Duncan,

Did you get a chance to check in on Duchesne, Iron, and Grand from the 2018 funds? And did you get a chance to look at the total amount of leftover ongoing?

I'd like to send out emails to the counties this week on what is left.

Thanks,

Justin Lee
Director of Elections
Office of the Lieutenant Governor
State of Utah
justinlee@utah.gov

On Wed, Feb 3, 2021 at 1:12 PM Justin Lee <justinlee@utah.gov> wrote:

Justin Lee
Director of Elections
Office of the Lieutenant Governor
State of Utah
Justinlee@utah.gov

# Duncan Evans To: Justin Lee <

Cc: Riley Wheeler

Fri, Feb 12, 2021 at 10:37 AM

Justin.

Beaver and Grand claimed ongoing reimbursements, but not the state reimbursement. Iron and Duchesne haven't claimed the state reimbursement or the ongoing reimbursement.

You should probably check with those counties to see if they submitted something that got lost in the process or if they still need to submit their reimbursement forms.

Rich was paid their \$28,925.59 reimbursement, so they are the only one that needs to be updated on the sheet. The sheet has a note that it was paid, so I'm guessing Lauren and Cadi did a sync up at some point and just never did the final verification to add it to the list of paid counties.

That leaves a total of \$1,797,897.14 left to disburse. Thanks,

Duncan Evans
Budget Manager
Governor's Office of Management and Budget
devans@utah.gov

Office: 801-538-1592 Mobile: 385-224-6703 [Quoted text hidden]

Justin Lee

To: Duncan Evans Cc: Riley Wheeler

Fri, Feb 12, 2021 at 10:38 AM

That's perfect. Thanks. I'll follow up with them.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah justinlee@utah.gov

[Quoted text hidden]

Justin Lee To: Duncan Evans < Cc: Riley Wheeler <

Tue, Feb 16, 2021 at 9:05 AM

We have the \$1.7m for ES&S. Did you get a chance to see how much was left in ongoing funds?

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah justinlee@utah.gov

On Fri, Feb 12, 2021 at 10:37 AM Duncan Evans <devans@utah.gov> wrote: [Quoted text hidden]

Justin Lee To: Duncan Evans Cc: Riley Wheeler

Tue, Mar 16, 2021 at 9:47 AM

Hey Duncan,

Have you had a chance to see what our ongoing funds look like?

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah justinlee@utah.gov

[Quoted text hidden]

**Duncan Evans** To: Justin Lee < Cc: Riley Wheeler <

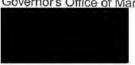
Wed, Mar 17, 2021 at 5:40 PM

Here is the sheet reconciled with actual payments.

\$316,390.36 of \$500,000 was spent in FY 2021. That leaves \$187,604.02 of carry over. Luaren was originally showing \$225,122.54 of carryover, but that didn't account for any counties that were approved for a reimbursement that exceeded their allotment. The \$187K would be a good source to cover the training program that you mentioned the other day. Only Millard County has requested the O&M funds for FY 2021.

**Duncan Evans** Budget Manager

Governor's Office of Management and Budget



[Quoted text hidden]

Combined Reimbursement Spreadsheet (1).xisx 85K

Justin Lee < To: Duncan Evans Cc: Riley Wheeler

Wed, Mar 17, 2021 at 6:24 PM

Thanks much.

On Mar 17, 2021, at 5:40 PM, Duncan Evans <

[Quoted text hidden] <Combined Reimbursement Spreadsheet (1).xlsx>

Justin Lee To: Duncan Evans Cc: Riley Wheeler <

Thu, Mar 18, 2021 at 10:57 AM

Duncan,

The LG approved \$25,000 to grant to the Walker Institute from the ongoing funds. What do we need to do to get that to them?

Thanks,

Justin Lee Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

**Duncan Evans** To: Justin Lee Cc: Riley Wheeler

Thu, Mar 18, 2021 at 11:25 AM

Can you work with them to draft a scope of work for the grant? I can prepare a signature cover sheet that we attach that to.

Duncan Evans Budget Manager

Governor's Office of Management and Budget

[Quoted text hidden]

Justin Lee

To: Duncan Evans Cc: Riley Wheeler

Thu, Mar 18, 2021 at 11:26 AM

Can do. Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



## Re: GRAMA - Did everyone get this one?

13 messages

JoAnn Evans To: Justin Lee

Thu, Feb 18, 2021 at 11:07 AM

Have we decided how we are going to handle this particular GRAMA request?

On Tue, Feb 16, 2021 at 11:54 AM Justin Lee It sounds like it went to most, if not all counties. We also received something similar. I gave her a call and it sounds like what she is actually looking for might be much smaller than her request. I've asked her to send a modified, more specific request. I'll let you know what I hear.

Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

On Tue, Feb 16, 2021 at 11:51 AM 'Quinn Hall' via We've received a decidedly voluminous GRAMA request from Elaine Moore. Did everyone get this one? Or am I the only lucky one?

"All voting equipment system purchasing documents, Jan 2017 to Dec 2020, including but not exclusively: purchase contracts, service agreements, payments to vender, invoice, voucher, purchase order, escrow agents, escrow agreement; and shipping tickets, etc All recurring contracts with voting system venders from Jan 2018 to Dec 2020, including but not exclusively for training, maintenance, software updates, etc List of all county voting equipment to including but not exclusively: Vender, Software, Version/Model, firmware, date of purchase, dates and documents of equipment and software installation updates Election Logic and Accuracy Test documents and full reports, including but not exclusively minutes/transcript of public meeting held 29 Sep 2020 All communication with Lt Gov and/or Elections office staff regarding voting equipment system selection from Jan 2017 to Dec 2020 All documents of voting system certifications, EAC certificates and/or VSTL accreditation in possession of county All documents showing the voting equipment certification and recommendation by the State of Utah, Lt Governor, Lt Governor's staff, and elections office Please feel call me with any questions regarding this request. I appreciate your time."

Quinn Hall Grand County Clerk/Auditor 435-259-1322





## JoAnn Evans

Clerk-Auditor **Duchesne County** 



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Justin Lee Thu, Feb 18, 2021 at 11:17 AM I asked her if she had any plans for sending a revised request to the counties, but I haven't heard anything back. Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah [Quoted text hidden] Marki Rowley Thu, Feb 18, 2021 at 11:20 AM To: Justin Lee JoAnn Evans

I also received the same request.

Marki Rowley

Millard County Clerk

765 S Hwy 99, Ste. 6 Fillmore, UT 84631



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From: Justin Lee

Sent: Thursday, February 18, 2021 11:17 AM

To: JoAnn Evans

Cc: Quinn Hall; VSUsersGroup Voting-Systems-Users-Group

Subject: Re: GRAMA - Did everyone get this one?

JoAnn Evans To: Justin Lee

Thu, Feb 18, 2021 at 11:12 AM

Thank you for the update.
[Quoted text hidden]

Justin Lee To: JoAnn Evans

Thu, Feb 18, 2021 at 11:38 AM

I just heard back from Elaine Moore, and she does not have plans to change her request to the counties. Sorry.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Mike Wilkins < To: Justin Lee

Thu, Feb 18, 2021 at 3:34 PM

Just a reminder if it is a large voluminous request you can do an estimate of what the anticipated costs will be and they have to pay for it before you begin the request. We need to make sure that we all charge them for the request.

Michael W. Wilkins **Uintah County Clerk-Auditor** 

147 East Main Vernal, UT 84078

"Take Care of your employees and they will take care of your business. It's as simple as that." Richard Branson

[Quoted text hidden]

Dos Santos, Margaret < To: Justin Lee

Thu, Feb 18, 2021 at 3:36 PM

NO not recently, had a few late last year, I saw a call today into our Software Support about getting a CVR. I reached out to Summit to make sure they were good, They didn't ask anything else.

Thank you,

**Margaret Dos Santos** 

ES&S Account Manager

From: Justin Lee

Sent: Thursday, February 18, 2021 2:32 PM

To: Dos Santos, Margaret

Subject: Fwd: GRAMA - Did everyone get this one?

Has any county reached out to you about the public records request below? I know there is some concern about not giving out proprietary info.

Thanks,

Justin

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

Forwarded message -

From: 'Quinn Hall' via

lucky one?

Date: Tue, Feb 16, 2021 at 11:51 AM

Subject: GRAMA - Did everyone get this one? To: VSUsersGroup Voting-Systems-Users-Group

We've received a decidedly voluminous GRAMA request from Elaine Moore, Did everyone get this one? Or am I the only

"All voting equipment system purchasing documents, Jan 2017 to Dec 2020, including but not exclusively: purchase contracts, service agreements, payments to vender, invoice, voucher, purchase order, escrow agents, escrow agreement; and shipping tickets, etc All recurring contracts with voting system venders from Jan 2018 to Dec 2020, including but not exclusively for training, maintenance, software updates, etc List of all county voting equipment to including but not exclusively: Vender, Software, Version/Model, firmware, date of purchase, dates and documents of equipment and software installation updates Election Logic and Accuracy Test documents and full reports, including but not exclusively minutes/transcript of public meeting held 29 Sep 2020 All communication with Lt Gov and/or Elections office staff regarding voting equipment system selection from Jan 2017 to Dec 2020 All documents of voting system certifications, EAC certificates and/or VSTL accreditation in possession of county All documents showing the voting equipment certification and recommendation by the State of Utah, Lt Governor, Lt Governor's staff, and elections office Please feel call me with any questions regarding this request. I appreciate your time."

Quinn Hall

Grand County Clerk/Auditor

435-259-1322



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Quinn Hall -Thu, Feb 18, 2021 at 3:51 PM To: Mike Wilkins Cc: Justin Lee -, JoAnn Evans VSUsersGroup Voting-Systems-Users-Group Yes this is huge - several hours at least - I've been formulating a response in the back of my head but haven't had a chance to set it to "paper" yet. If anyone else gets to it first and wouldn't mind sharing it that would be awesome. Thanks, gh [Quoted text hidden] Justin Lee Thu, Feb 18, 2021 at 3:53 PM To: "Dos Santos, Margaret I think every county received this request. We received something similar, but I convinced her to pare it down a bit. Still a huge request. Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah [Quoted text hidden] Dos Santos, Margaret Thu, Feb 18, 2021 at 3:56 PM To: Justin Lee I sent this to our VP of Public Affairs, let me know what we can do, or if we can do? [Quoted text hidden] [Quoted text hidden]



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[Quoted text hidden]

Justin Lee	
To: "Dos Sa	ntos, Margaret"

Thu, Feb 18, 2021 at 3:57 PM

Thanks. If counties have any specific questions about anything they should or should not release I'll let you know.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah justinlee@utah.gov

[Quoted text hidden]

Quinn Hall To: Mike Wilkins

Thu, Feb 18, 2021 at 4:08 PM

Does anyone have any insight on the meeting the requester references for 29 Sep 2020? I don't have any record of a meeting that day?

gh

[Quoted text hidden]

Barbara Crowther To: Quinn Hall

Thu, Feb 18, 2021 at 4:24 PM

If your request came with an expedited request included, you may need to send her a denial of the expedited request (63G-2-204). Then worry about the rest.

Barbara

[Quoted text hidden]

State of Utah Mail - Re: GRAMA - Did everyone get this one?

Barbara Crowther Deputy Clerk/Auditor Sevier County



# Request for reimburment of ES & S equipment

5 messages

Karla Johnson ≤
To: Justin Lee ≤ . Heather Narramore

Justin,

Here is Kane County's Request for reimbursement. We went over what we had but we understand that you will lonely reimburse to us what we have left. This is so we accurately track our expenditure. If this needs to go to someone else, will you please forward it to them?

Thank You.

## Karla Johnson

## Kane County Clerk/Auditor

435-644-2458

76 N Main,

Kanab UT 84741



Justin Lee To: Riley Wheeler

Fri, Jun 25, 2021 at 10:57 AM

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

ES & S Reimbursment Request Kane 2021.pdf 779K

Riley Wheeler -To: Justin Lee -

Fri, Jun 25, 2021 at 11:04 AM

Got it, thanks! [Quoted text hidden]

Riley Wheeler

Director of Administrative Services Office of the Lieutenant Governor State of Utah 801-538-1490

Elections	GV
To: Justin	Lee

Mon, Jun 28, 2021 at 12:58 PM

Office of Lieutenant Governor

Deidre M. Henderson

Election Office

Phone - 801-538-1041

vote.utah.gov

Forwarded message

From: Mark Mitchell +

Date: Mon, Jun 28, 2021 at 11:33 AM

Subject: Fwd: FW: Request for reimburment of ES & S equipment

To: Elections GV <

Team,

Here is a reimbursement request from Kane County for ES&S equipment.

Best,

Mark B. Mitchell

Director of Elections Systems Office of the Lieutenant Governor

State of Utah

-- Forwarded message ----

From: Karla Johnson <

Date: Mon, Jun 28, 2021 at 11:29 AM

Subject: RE; FW: Request for reimburment of ES & S equipment

To: Mark Mitchell <

Nadeya Al-Jabri

Cc: Heather Narramore

Mark,

Thank you for helping us with this.

Karla Johnson

Kane County Clerk/Auditor

76 N Main,

Kanab UT 84741

From: Mark Mitchell <

Sent: Monday, June 28, 2021 11:26 AM

To: Nadeya Al-Jabri

Cc: Karla Johnson <

Subject: Re: FW: Request for reimburment of ES & S equipment

Karla,

I don't see an attachment for your request. If you forward a copy, I'll get it in the right hands for processing.

Warm regards,

### Mark B. Mitchell

Director of Elections Systems

Office of the Lieutenant Governor

State of Utah

On Mon, Jun 28, 2021 at 10:54 AM Nadeya Al-Jabri < wrote:

Mark:

Would you please help Karla with her request?

On Mon, Jun 28, 2021 at 10:51 AM Karla Johnson wrote:

Nadeya,

Are you who needs to get this request for the ES & S reimbursement?

Karla Johnson

From: Karla Johnson

Sent: Thursday, June 24, 2021 4:53 PM

To: Justin Lee <j Heather Narramore < Subject: Request for reimburment of ES & S equipment

Justin,

[Quoted text hidden]

## Nadeya Al-Jabri

Project Manager | Election Management System Project

Office of the Lieutenant Governor

State of Utah

ES & S Reimbursment Request Kane 2021.pdf 779K

Justin Lee To: Elections GV < Riley Wheeler <

Michelle Jackson <s

Mark Mitchell

Mon, Jun 28, 2021 at 5:27 PM

I think this is the same one she sent over to me last week. Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



## Revised GRAMA request

12 messages

Elaine Moore To:

Tue, Feb 16, 2021 at 2:23 PM

Thank you for calling so I could narrow my requests. Rereading them I realized that I did not communicate well what I was looking for and assumed it would not be that many documents. Here is my revision to the Feb 14 & 15 2021 GRAMA requests. I removed vague requests to wait till I have more details. I have attached the GRAMA which also has the following requests.

As discussed on the phone I would like to revise my previous 2 GRAMA requests on 14 & 15 Feb 2021 with a more detailed, focused request. I am researching voting equipment selection and certification from federal EAC level to Utah then county level. As I do not know the exact dates, but rather a time frame I hope to make this more detailed so as not to include an over abundance of unneeded documents.

I have a document titled: "State of Utah Certified Election Equipment Last update 4/30/2018". I would like all updates of this document from Apr 2018 to Dec 2020.

I have a 2004 "EXECUTIVE SUMMARY Voting Equipment Selection Committee Request for Proposal", I am requesting all similar VESC Executive Summaries from May 2017 to Dec 2020

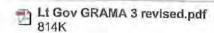
The EAC, NIST, NVLAP website does not have all the VSTL accreditations online and seems to have large voids in documentation. I assume to approve the voting systems this documentation would have been given the VESC, RFP, and/or Lt Gov's office. I also assume as systems are updated with new EAC certifications it includes the VSTL accreditation as well. I only need this documentation from the last VESC that convened around May 2016 to present. I would like all copies of these lab accreditations on file, during the previously mention time frame, for these companies: SLI Global Solutions/SLI Compliance, Pro V&V, and Wyle/NTS Hunstville

All Lt. Gov Office communications with EAC re: voting equipment system certification or VSTL accreditation from Jan 2017 to Dec 2020 May 2017 a RFP evaluation committee was convened based on VESC RFP. One document stated "examined and scored RFP responses" to select a vendor. I just want the findings, report, and/or presentation with these responses

A letter to EAC dated 2/4/2020 from Lt Gov Cox states: "Request feedback from counties regarding proposed use and allocation of funds and submit detailed program narrative and budget" I am requesting this feedback received from the counties. I am unsure of the dates as some counties may have already submitted this previous to this letter.

I appreciate your time!

Elaine Moore



Justin Lee

To: Elaine Moore <

Tue, Feb 16, 2021 at 8:10 PM

Hello Elaine.

Thank you for the revised request. We will begin work on this. Are making any revisions to your requests to the county clerks?

Best,

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

#### Justin Lee

To: Riley Wheeler

Wed, Feb 17, 2021 at 10:36 AM

We can discuss this tomorrow in the meeting I just sent out the invite for.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Litah

[Quoted text hidden]



Lt Gov GRAMA 3 revised.pdf

Elaine Moore To: Justin Lee

Thu, Feb 18, 2021 at 11:35 AM

I wasn't planning on changing the county clerk requests since it most likely won't be as many different documents. I just need what is in possession of the county records. I am sure whatever is not held in county archive records they will refer me to the proper department in the State of Utah.

Thanks your help,

Elaine Moore

[Quoted text hidden]

Justin Lee

To: Elaine Moore

Thu, Feb 18, 2021 at 11:36 AM

Thank you.

Justin Lee

Director of Elections

Office of the Lieutenant Governor State of Litah

[Quoted text hidden]

Justin Lee To: Windy Aphayrath

Tue, Mar 2, 2021 at 10:14 AM

Hi Windy,

We're working through a GRAMA request regarding voting equipment. One of the asks is for:

-May 2017 a RFP evaluation committee was convened based on VESC RFP. One document stated "examined and scored RFP responses" to select a vendor. I just want the findings, report, and/or presentation with these responses

Our office doesn't have the RFP responses. Is that something she could get from Purchasing, or are those protected?

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Forwarded message From: Elaine Moore Date: Tue, Feb 16, 2021 at 2:23 PM Subject: Revised GRAMA request To:

[Quoted text hidden]

Lt Gov GRAMA 3 revised.pdf 814K

Justin Lee

Cc: Windy Aphayrath

Tue, Mar 2, 2021 at 10:16 AM

Hello Solomon,

It looks like Windy is out of the office so I'm hoping you can help me with this issue.

We're working through a GRAMA request regarding voting equipment. One of the asks is for:

-May 2017 a RFP evaluation committee was convened based on VESC RFP. One document stated "examined and scored RFP responses" to select a vendor. I just want the findings, report, and/or presentation with these responses

Our office doesn't have the RFP responses. Is that something she could get from Purchasing, or are those protected?

Thanks, Justin

[Quoted text hidden]

Lt Gov GRAMA 3 revised.pdf 814K

Tue, Mar 2, 2021 at 10:44 AM

Solomon Kingston
To: Justin Lee
Co: Windy Aphayrath

Hi Justin,

Thank you for reaching out.

Yes, I would be happy to look into this.

Will you clarify if this request regarding the <u>Voting Systems (solicitation # WA17018)</u> RFP that was awarded to **Election Systems & Software**, or is it a different one?

Thank you for allowing me to assist you.

To better serve you in the future, please take this brief survey - Division of Purchasing Customer Experience Survey.

Solomon Kingston, J.D.
State Contract Analyst
Utah Department of Administrative Services
Purchasing & General Services
4315 S 2700 W FL 3
Taylorsville, UT 84129-2128

Website: www.purchasing.utah.gov

Working Hours: Monday - Friday 7:30am to 4:00pm

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[Quoted text hidden]

Justin Lee To: Solomon Kingston \*

Tue, Mar 2, 2021 at 11:50 AM

Thank you.

Yes, that is the correct RFP for ES&S.

Best, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Solomon Kingston To: Justin Lee

Tue, Mar 2, 2021 at 3:52 PM

Attached is the Evaluation Scorecard that resulted from the evaluations.

Is that everything that is needed on this records request, or is there something more?

Thank you for allowing me to assist you.

To better serve you in the future, please take this brief survey - Division of Purchasing Customer Experience Survey.

Solomon Kingston, J.D.

State Contract Analyst Utah Department of Administrative Services Purchasing & General Services 4315 S 2700 W FL 3 Taylorsville, UT 84129-2128

Website: www.purchasing.utah.gov

Working Hours: Monday - Friday 7:30am to 4:00pm

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[Quoted text hidden]



FINAL\_WA17018\_Compiled Scoresheets-Technical wPrice.xlsx 48K

Justin Lee «

To: Solomon Kingston

Tue, Mar 2, 2021 at 7:56 PM

Thank you.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Justin Lee <

To: Riley Wheeler <

Tue, Mar 2, 2021 at 7:56 PM

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Forwarded message

From: Solomon Kingston -

Date: Tue, Mar 2, 2021 at 3:53 PM Subject: Re: Revised GRAMA request

To: Justin Lee <

FINAL\_WA17018\_Compiled Scoresheets-Technical wPrice.xlsx 48K



# Salt Lake County TSX Voting Machines

2 messages

Michelle Blue < To: "justinlee@utah.gov" Cc: Sherrie Swensen < Lannie Chapman

Thu, Jan 28, 2021 at 8:27 AM

Hello Justin.

Salt Lake County is beginning the process of disposing of our old TSX voting machines. We intend to hire a private company to securely destroy them.

It is our understanding that these machines were purchased some time ago with funding assistance from the State of Utah and the machines now belong to Salt Lake County. We just thought it would be prudent to inform you and see if you have any questions or concerns.

We appreciate your help. Thank you very much!



## Michelle Blue

Administration/Finance Manager

Salt Lake County Clerk

SLCo Clerk Website

Justin Lee To: Michelle Blue Cc: Sherrie Swensen < Lannie Chapman

Thu, Jan 28, 2021 at 8:33 AM

Hi Michelle,

Thanks for the update.

Best. Justin

Justin Lee

Director of Elections

Office of the Lieutenant Governor State of Utah



# State Contract with ES&S 16 messages Mon, Mar 4, 2019 at 3:41 PM To: Windy Aphayrath Cc: Mark Mitchell Hi Windy,

Under our contract with ES&S I believe any funds appropriated from the legislature for voting equipment have to be used for ES&S. When you get a minute can you remind me what that specific language looks like? I'm curious how long that would be in effect and if there is any scenario where state funds could be used for other types of voting equipment such as electronic poll books that ES&S cannot provide. I'm happy to talk in the next day or so if it's easier to talk about it over the phone.

Thanks,
Justin

Justin Lee
Director of Elections
Office of the Lieutenant Governor
State of Utah

Windy Aphayrath 
To: Justin Lee
Co: Mark Mitchell 
Duncan Evans

All,

I think a quick discussion on this would be helpful to ensure everyone is on the same page. Let me know what availability looks like on Tuesday, March 5. I'm available all day and can pop over to the Elections offices. In the meantime,

Here's a screenshot of the language from the contract regarding voting systems funding:

- In the event that the Utah State Legislature provides funding for new voting systems, the State would make these funds available exclusively to counties that purchase new voting Tabulation System Hardware and Accessible Voting System Hardware from ES&S. ES&S will provide an 8 percent rebate on Tabulation System Hardware and Accessible Voting System Hardware purchased by any county that uses State funds, provided that the aforementioned county purchase and take delivery of the new Tabulation System Hardware and Accessible Voting System Hardware by no later than March 31, 2021.
- In the event that State funding is not made available prior to March 31, 2021, ES&S will provide the following rebates:
  - 1-6 counties purchase ES&S equipment = 2% rebate
  - 7-14 counties purchase ES&S equipment = 4% rebate
  - 15-22 counties purchase ES&S equipment = 6% rebate
  - 23-29 counties purchase ES&S equipment = 8% rebate
- All rebates described in the two bullet points above are to be provided retroactively contingent on sales and related deliveries completed by March 31, 2021.

In an effort to continually improve our service, we'd appreciate it if you would please take this brief survey: Division of Purchasing Customer Experience Survey.

Regards,

Windy Aphayrath Assistant Director Division of Purchasing & General Services

3150 State Office Building Salt Lake City, UT 84114

Office Hours: 8:00 a.m. - 5:00 p.m. M-F

[Quoted text hidden]

Justin Lee To: Windy Aphayrath Cc: Mark Mitchell **Duncan Evans** 

Tue, Mar 5, 2019 at 8:02 AM

I'm booked today, could we meet tomorrow? I'm available anytime. Thanks,

On Mar 4, 2019, at 4:50 PM, Windy Aphayrath wrote:

All,

I think a quick discussion on this would be helpful to ensure everyone is on the same page. Let me know what availability looks like on Tuesday, March 5. I'm available all day and can pop over to the Elections offices. In the meantime,

Here's a screenshot of the language from the contract regarding voting systems funding:

<image.png>

In an effort to continually improve our service, we'd appreciate it if you would please take this brief survey: Division of Purchasing Customer Experience Survey.

Regards,

Windy Aphayrath Assistant Director Division of Purchasing & General Services

3150 State Office Building Salt Lake City, UT 84114 Office Hours: 8:00 a.m. - 5:00 p.m. M-F

[Quoted text hidden]

Windy Aphayrath

Tue, Mar 5, 2019 at 8:11 AM

To: Justin Lee · Cc: Mark Mitchell Duncan Evans <

I will actually be at the Qualtrics conference tomorrow and Thursday. Would Friday work for you?

In an effort to continually improve our service, we'd appreciate it if you would please take this brief survey: Division of Purchasing Customer Experience Survey.

Regards,

Justin Lee

Windy Aphayrath Assistant Director Division of Purchasing & General Services (801) 538-3097 3150 State Office Building Salt Lake City, UT 84114 Office Hours: 8:00 a.m. - 5:00 p.m. M-F

[Quoted text hidden] Justin Lee Tue, Mar 5, 2019 at 8:52 AM To: Windy Aphayrath Cc: Mark Mitchell « , Duncan Evans · Friday is great. Could we do the morning? Thanks. [Quoted text hidden] Windy Aphayrath Tue, Mar 5, 2019 at 8:53 AM To: Justin Lee Cc: Mark Mitchell < **Duncan Evans** Would 9am work for you? In an effort to continually improve our service, we'd appreciate it if you would please take this brief survey: Division of Purchasing Customer Experience Survey. Regards, Windy Aphayrath Assistant Director Division of Purchasing & General Services 3150 State Office Building Salt Lake City, UT 84114 Office Hours: 8:00 a.m. - 5:00 p.m. M-F [Quoted text hidden] Justin Lee Tue, Mar 5, 2019 at 9:15 AM To: Windy Aphayrath Cc: Mark Mitchell **Duncan Evans** 9:00 works great. Thanks. [Quoted text hidden] Justin Lee < Thu, Mar 7, 2019 at 12:30 PM To: Windy Aphayrath < Cc: Mark Mitchell < , Duncan Evans < Windy, could we move this to 10:00 or later tomorrow morning? Found out we have a Senate Committee with several big bills that I'll need to be there for. Thanks,

Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Mark Mitchell

To: Justin Lee Cc: Windy Aphayrath

**Duncan Evans** 

Thu, Mar 7, 2019 at 12:46 PM

11:00 or later would be best for me.

Mark B. Mitchell

Director of Elections Systems Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Windy Aphayrath

To: Mark Mitchell Cc: Justin Lee

, Duncan Evans

Thu, Mar 7, 2019 at 2:10 PM

No problem. Would 1pm work for everyone?

[Quoted text hidden]

Best,

Windy Aphayrath

Please forgive typos, this was sent from my mobile.

Mark Mitchell

To: Windy Aphavrath

Cc: Justin Lee -

, Duncan Evans

Thu, Mar 7, 2019 at 2:10 PM

Does for me.

Mark B. Mitchell

Director of Elections Systems Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Justin Lee

To: Mark Mitchell

Cc: Windy Aphayrath

Duncan Evans <

Thu, Mar 7, 2019 at 2:45 PM

Works for me. Thanks.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

Justin Lee To: Windy Aphayrath

Mon, Feb 1, 2021 at 9:12 AM

Duncan Evans

Good morning.

Cc: Mark Mitchell

Salt Lake County has opted not to go with ES&S for their voting equipment. That means we will be redistributing the remaining funds Salt Lake County did not use to other counties. A county asked if they could use ES&S as a go-between vendor for non-ES&S equipment. As I read the contract language I think those funds need to be used specifically for "new voting Tabulation System Hardware and Accessible System Hardware from ES&S," so the idea of using ES&S as a vendor to procure equipment from other companies doesn't really fit. What are your thoughts?

- In the event that the Utah State Legislature provides funding for new voting systems, the State would make these funds available exclusively to counties that purchase new voting Tabulation System Hardware and Accessible Voting System Hardware from ES&S. ES&S will provide an 8 percent rebate on Tabulation System Hardware and Accessible Voting System Hardware purchased by any county that uses State funds, provided that the aforementioned county purchase and take delivery of the new Tabulation System Hardware and Accessible Voting System Hardware by no later than March 31, 2021.
- In the event that State funding is not made available prior to March 31, 2021, ES&S will provide the following rebates:
  - 1-6 counties purchase ES&S equipment = 2% rebate
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  - 15-22 counties purchase ES&S equipment = 6% rebate
  - 23-29 counties purchase ES&S equipment = 8% rebate
- All rebates described in the two bullet points above are to be provided retroactively contingent on sales and related deliveries completed by March 31, 2021.

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Justin Lee To: Duncan Evans

Mon, Feb 1, 2021 at 9:27 AM

Duncan,

One more question for you, and we can talk about this on Wednesday, but do you think there is any issue with reimbursing counties for license and maintenance fees for ES&S that they've already paid in previous years? Basically, how far back could we reimburse a county for an ES&S equipment cost? Trying to think of ways for counties to use the remaining funds.

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Windy Aphayrath < To: Justin Lee Cc: Mark Mitchell Duncan Evans

Mon, Feb 1, 2021 at 11:31 AM

Hi Justin,

Thanks for reaching out. It would be best to start with ensuring that everyone's aligned on the intent of the contract and the language.

From my understanding and recollection when we ran the procurement and executed the contract, the intent of this contract was to provide a vehicle for all counties in Utah to be on a single voting system, hence the reason for this being a single award portfolio. The opportunity was provided for all counties to be represented on the evaluation committee, either as a scoring member or a technical advisor. To assist counties in moving toward that standardization on a single voting system was to provide them with some budgetary supplement.

Based on the above, it would appear that a county's intent to purchase non-ES&S voting equipment through ES&S does not meet the scope of the contract.

Let me know if there's any questions or if we need to have some discussion.

In an effort to continually improve our service, we'd appreciate it if you would please take this brief survey: Division of Purchasing Customer Experience Survey.

Regards,

Windy Aphayrath Assistant Director Division of Purchasing & General Services

4315 S 2700 W FL 3 Taylorsville, UT 84129-2128

Office Hours: 8:00 a.m. - 5:00 p.m. M-F

On Mon, Feb 1, 2021 at 9:12 AM Justin Lee <justinlee@utah.gov> wrote: [Quoted text hidden]

, Duncan Evans

Justin Lee To: Windy Aphayrath Cc: Mark Mitchell

Mon, Feb 1, 2021 at 11:35 AM

Windy,

Thanks for that assessment. That's very helpful.

Best, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



# UAC Follow Up - Funding - Security Assessments

6 messages

Justin Lee <

Thu, May 20, 2021 at 10:25 AM

To: VSUsersGroup Voting-Systems-Users-Group .

Good morning,

As I mentioned at UAC, we still have funds for ES&S equipment/costs. Attached is the breakdown, instructions, and reimbursement sheet. If you have needs for additional equipment, or have spent money on ES&S that you have never been reimbursed for, please use the funds.

I also mentioned that we will have funds available for physical security upgrades starting in July. Before we provide those funds we would like you to complete the free security assessments from DHS/CISA. Please reach out to Matt, Mark and Rick; I've shared their contact info below and have attached some information sheets to this email.

For the physical security assessment please reach out to both:

Matt Beaudry

Mark Lemery, CPP, PSP

For the cybersecurity assessment please reach out to:

Rick R Gardner

Cybersecurity Advisor, Region VIII

whersecurity and Infrastructure Security A

Thank you,

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Litah

BPeart <BPeart@richcountyut.org> To: Justin Lee <justinlee@utah.gov>

Thu, May 20, 2021 at 2:28 PM

Let me know if request needs to be sent to someone else. Thanks

[Quoted text hidden]



Justin Lee To: BPeart

Cc: Riley Wheeler

Thu, May 20, 2021 at 2:35 PM

Thanks Becky. I'll forward it to Riley Wheeler in our office.

On May 20, 2021, at 2:28 PM, BPeart

wrote:

[Quoted text hidden]

<Reimbursement-elections.pdf>

Karla Johnson To: Justin Lee <

Thu, Jun 3, 2021 at 11:57 AM

Justin

Do we still have the whole 21,300.97 to spend?

Karla Johnson

Kane County Clerk/Auditor

75 N Main,

Kanab UT 84741

From: Justin Lee

Sent: Thursday, May 20, 2021 10:26 AM

To: VSUsersGroup Voting-Systems-Users-Group

Subject: UAC Follow Up - Funding - Security Assessments

Good morning,

[Quoted text hidden]

[Quoted text hidden]

Justin Lee <

To: Karla Johnson

Thu, Jun 3, 2021 at 2:34 PM

Unless you've already requested a reimbursement this year, that money is still available.

Justin Lee **Director of Elections** Office of the Lieutenant Governor State of Utah justinlee@utah.gov

[Quoted text hidden]

JoAnn Evans To: Justin Lee

Fri, Aug 13, 2021 at 4:13 PM

Will someone be following up with the funding I need for our new handicap doors?

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

JoAnn Evans

**Duchesne County** Clerk-Auditor



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#### **UOCAVA Ballots - DOJ**

6 messages

Justin Lee

To: VSUsersGroup Voting-Systems-Users-Group Bcc: "Clark, Dan"

Tue, May 5, 2020 at 11:35 AM

Good Afternoon,

I just got off my second call with the DOJ regarding UOCAVA ballots. I cannot emphasize enough how much they want us to try and get ballots out as close to May 15 as possible. Obviously the judge moved the deadline, but DOJ is still very interested in trying to get as close to the 45 days as we can.

A couple of thoughts:

- 1. If you have any contact information for a UOCAVA voter who has requested a by-mail ballot, it might be wise to reach out and ask if they would like it delivered electronically.
- 2. Anything you can do to highly emphasize to UOCAVA voters that ballots can be returned electronically will be very helpful.
- 3. Because HB3006 has moved the canvass deadline from 14 21 days, do not plan on canvassing prior to that 21 day deadline if you have outstanding UOCAVA ballots. This gives an extra week for a ballot to arrive if a voter does place it in the mail.
- 4. I know the court cast has thrown schedules off, but if your vendor has any way to get ballots transmitted by the 45 day deadline we will have to answer far fewer questions from DOJ.
- 5. The more each county can show they've done to get as close to the 45 day deadline as possible, and gone out of their way to help UOCAVA voters, the better position we will be in.

We will discuss this more on a conference call tomorrow along with other issues. Derek will be sending out an invite.

Best. Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Justin Lee

To: Marki Rowley

Thu, May 7, 2020 at 3:26 PM

Hey Marki,

Let me know if you have a minute to talk about UOCAVA ballots. Feel free to call my cell anytime.

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Justin Lee To: Cal Griffiths

Thu, May 7, 2020 at 3:32 PM

Hi Cal,

Let me know if you have a minute to talk about UOCAVA ballots. Feel free to call my cell anytime.



Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

On Tue, May 5, 2020 at 11:35 AM Justin Lee <justinlee@utah.gov> wrote: [Quoted text hidden]

Cal Griffiths To: Justin Lee

Thu, May 7, 2020 at 10:59 PM

Upon further review this is what I have found. Wasatch County is only having a Primary Election in June and there are only 3 UOCAVA voters.

- 2 have email addresses
- 1 Canadian address

Again I will get these out as soon as we have the ballots from ES&S.

Thanks

Cal

[Quoted text hidden]

Cal Griffiths To: Justin Lee

Thu, May 7, 2020 at 11:00 PM

Sorry meant 'Republican' Primary Election !!!

From: Cal Griffiths Sent: Thursday, May 7, 2020 11:00 PM To: 'Justin Lee' Subject: RE: UOCAVA Ballots - DOJ Upon further review this is what I have found. Wasatch County is only having a Primary Election in June and there are only 3 UOCAVA voters. 2 - have email addresses 1 - Canadian address Again I will get these out as soon as we have the ballots from ES&S. Thanks Cal From: Justin Lee < Sent: Thursday, May 7, 2020 3:33 PM To: Cal Griffiths < Subject: Re: UOCAVA Ballots - DOJ Hi Cal,

[Quoted text hidden] [Quoted text hidden]

Justin Lee To: Cal Griffiths

Fri, May 8, 2020 at 8:14 AM

Thanks Cal.

On May 7, 2020, at 11:00 PM, Cal Griffiths wrote:

[Quoted text hidden]



#### **UOCAVA**

2 messages

Clint Yingling To: Justin Lee

Tue, May 5, 2020 at 10:55 AM

Davis - May 15 Duchesne - No UOCAVA Millard - 5/20 Rich - No UOCAVA Sanpete - 5/15 Sevier -5/15 - Depending on ES&S Wasatch 5/18-5/19 Washington 5/15 - Depending on ES&S

Clint Yingling Election Specialist Office of the Lieutenant Governor

Justin Lee

To: Clint Ying

Thanks.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Tue, May 5, 2020 at 10:57 AM



# Update, 8/7: Statement from DNI, PPE, NASED Call, Federal Obligation Briefing Follow Up, USPS Updates, and Vulnerability Disclosure Programs

1 message

Amy Cohen To: Amy Coh

Fri, Aug 7, 2020 at 5:50 PM

Happy Friday, Friends!

#### **DNI Public Statement:**

 Attached please find a statement released earlier today by the Office of the Director of National Intelligence (ODNI) providing an update on foreign threats to the 2020 election. ODNI and CISA are working on a potential classified briefing for election officials with clearance in the coming weeks/months. Please note that if there were something significant to share about threats to election infrastructure, they would have already shared it.

#### PPE:

- I sourced reusable cloth masks and clear plastic face shields. I know that some of you have already placed your orders for these items, but if you would be interested, please let me know approximately how many you would want so we can get a sense of scope by COB Monday. This is not your order, this is just a statement of interest so we know what we're talking about in terms of numbers. All products are made in the US.
  - Masks: \$0.80-2.75, depending on exact quantity and supplier.
  - Shields (with foam bands for comfort):
    - Fully assembled: \$1.71-2.28, depending on quantity
    - Kits to put them together yourselves: \$2.08-1.51, depending on quantity

#### NASED Call:

- I will send the notes from today's call early next week.
  - Until I do, here is a link to California's COVID-19 guidance, which includes information about how to help election workers defuse tense situations around masks and social distancing (page 17-18). The whole document is worth your eyeballs.
- Join us Friday at noon ET!
  - 1-844-621-3956, 126 460 1504#

#### Briefing on Federal Obligations:

 Thank you everyone for attending the briefing today with representatives from the Federal Register, the Office of the Clerk of the House, and the Office of the Secretary of the Senate. Attached please find the powerpoints presented today, which include contact information. Here is a link to the video, let me know if you have trouble - this was my first time recording!).

#### USPS:

Today was the first USPS Board of Governors meeting since new Postmaster General DeJoy took over. I've attached the full text of his remarks (video here), and want to specifically call you attention to the language about elections (emphasis mine):

"Second, let me be clear that with regard to Election Mail, the Postal Service and I are fully committed to fulfilling our role in the electoral process. If public policy makers choose to utilize the mail as a part of their election system, we will do everything we can to deliver Election Mail in a timely manner consistent with our operational standards. We do ask election officials and voters to be mindful of the time that it takes for us to deliver ballots, whether it is a blank ballot going to a voter or a completed ballot going back to election officials. We have delivery standards that have been in place for many years. These

State of Utah Mail - Update, 8/7: Statement from DNI, PPE, NASED Call, Federal Obligation Briefing Follow Up, USPS Updates, a...

standards have not changed, and despite any assertions to the contrary, we are not slowing down Election Mail or any other mail. Instead, we continue to employ a robust and proven process to ensure proper handling of all Election Mail.

We have been working closely with election and other public officials throughout the country to ensure that they are well educated about the mailing process and can use the mail effectively to administer elections. Ensuring that election officials throughout the country have an understanding of our operational parameters, including the circumstances under which we postmark mail and our delivery standards, so that they can educate voters accordingly, is important to achieving a successful election season. Although there will likely be an unprecedented increase in election mail volume due to the pandemic, the Postal Service has ample capacity to deliver all election mail securely and on-time in accordance with our delivery standards, and we will do so. However, as discussed, we cannot correct the errors of the Election Boards if they fail to deploy processes that take our normal processing and delivery standards into account."

- Please be sure that you and your local election officials are leveraging all of the USPS resources at your disposal. Reach out to your regional contacts, reach out to a mailpiece design analyst and leverage free templates that are out there.
- USPS also announced a reorganization today. There will be three business operating units: Retail and Delivery Operations; Logistics and Processing Operations; and Commerce and Business Solutions. Elections is in Commerce and Business Solutions.
- Vulnerability Disclosure:
  - Ohio became the first state election office to release a vulnerability disclosure policy for their office. Congratulations, Mandi and Team Ohio!
    - Last week, I shared CISA's recommendations on developing vulnerability disclosure policies for election offices.
  - ES&S released a coordinated vulnerability disclosure program earlier this week, and it sounds like several of the other voting system vendors will be moving in that direction, too.

I think that's it for this week!

Amy

Amy Cohen

**Executive Director** 

National Association of State Election Directors

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-- Forwarded r

From: Industry Alert

To: undisclosed-recipients:;

Cc: Bcc:

Date: Fri, 7 Aug 2020 14:27:23 +0000

Subject: Postmaster General Louis DeJoy's Opening Remarks for the USPS Board of Governors Aug. 7 Meeting

United States Postal Service

# INDUSTRYALERT

August 7, 2020

# Postmaster General Louis DeJoy's Opening Remarks for the USPS Board of Governors Aug. 7 Meeting

Below are the prepared opening remarks by Postmaster General and CEO Louis DeJoy for the Postal Service Board of Governors open session meeting on Aug. 7, 2020. The remarks as delivered may vary from the prepared text. An audio recording of the full meeting will be available at https://about.usps.com/who/leadership/board-governors/ briefings/welcome.htm.

"This is my first open session of the Board of Governors and I would like to offer my public thanks to the Governors for entrusting me with this role. It is an incredible honor to serve the public and this organization as Postmaster General.

I look forward to working with all of you, our management team, and the men and women of the Postal Service - as well as our postal unions, management associations, customers and other stakeholders.

We are at the beginning of a transformative process. Our goal is to change and improve the Postal Service to better serve the American public, and I am excited about the opportunities ahead.

I would also like to add my public welcome to Governors Lee Moak and Bill Zollars. Thank you for joining this Board and for serving the American public. I look forward to working with you.

My first day on the job as Postmaster General was June 15th. Since then, I have been fully immersed in understanding and evaluating all aspects of the postal organization and business model.

We have conducted numerous deep-dive meetings in every core area of our business. We have assessed previous plans as well as research and analysis about our products and services and the competitive marketplace.

We have also dug deeply into our operational practices and the many ways we deliver value for our customers, as well as the drivers of our troubling financial condition.

Let me start by saying that I am an optimist by nature, and as I take on this new role, I am enthusiastic and energized about the prospects for our future and our untapped promise. I have been extremely impressed by the dedication of the Postal Service workforce and their commitment to the public service that we provide to the American people, and I am excited about the fantastic competencies of this organization. I believe that there are tremendous opportunities available to us, and I am very confident that we can turn our business around and become financially healthy, while remaining a vital part of the nation's critical infrastructure.

That said, I am a realist, and am keenly aware of the magnitude of the financial challenges we face. Our financial position is dire, stemming from substantial declines in mail volume, a broken business model and a management strategy that has not adequately addressed these issues. As a result, the Postal Service has experienced over a decade of financial losses, with FY 2019 approaching \$9 billion and 2020 closing in on \$11 billion in losses. Without dramatic change, there is no end in sight, and we face an impending liquidity crisis.

At the same time, there is a critical need to make capital investments in order to ensure effective and efficient operations. and meet the needs of the American people. Our financial situation has forced us to defer capital investments over the past decade in order to preserve liquidity, which is not a sustainable strategy for success. Most vitally, we need to invest in new delivery vehicles so that our letter carriers can safely serve the American people and we can participate in the growth of the new economy.

As we have repeatedly stated, Congress and the Postal Regulatory Commission have long delayed much needed legislative and regulatory reforms to help address the situation. Congress must enact reform legislation that addresses our unaffordable retirement payments. Most importantly, Congress must allow the Postal Service to integrate our retiree health benefits program with Medicare, which is a common-sense best practice followed by all businesses who still offer retiree health care. Rather than sensationalizing isolated operational incidents that I acknowledge can occur and have always occurred in a business of our size and scope or attempting to impose unfunded mandates unrelated to any postal policies. I ask members of Congress to take action on this one legislative burdensome issue that will actually make a difference.

The Commission, meanwhile, must expeditiously resolve the 10-year review, and a design a more rational regulatory system for our mail products. The 10-year review has been ongoing for nearly 4 years, and it has been nearly 3 years since the Commission concluded that the current system is not working, yet it has still not finalized a replacement system. Since that time we have delivered over 480 billion pieces of mail and packages under a system that our regulator acknowledges is not working, and we continue to wait for the required relief. Had Congress and the PRC fulfilled their obligations to the American people concerning the Postal Service, I am certain that nearly \$80 billion of cumulative losses we have experienced since 2007 could have been avoided, and that the Postal Service's operational and financial performance would not be in jeopardy.

Drama and delay does not get the mail delivered on time, nor does it pay our bills. Without timely legislative and regulatory reform, we will be forced to take aggressive measures to cut costs and bridge the divide.

At the same time, the Postal Service has failed to engage a sufficient operating strategy that adequately mitigated these predicted annual financial losses. We will not and cannot wait for the legislative and regulatory process to save us. The Postal Service must do our part, by pursuing every strategy within our control to ensure our success, and in that regard I know we can do more. If we want to be viable for the long term, it is absolutely imperative for the Postal Service to

9/13/21, 3:26 PM

State of Utah Mail - Update, 8/7: Statement from DNI, PPE, NASED Call, Federal Obligation Briefing Follow Up, USPS Updates, a...

operate efficiently and effectively, while continuing to provide service that fulfills our universal service mandate and meets the needs of our customers.

There are competitive alternatives to every product that we offer, and for that reason high-quality, reasonably-priced service is an absolute necessity, but it is equally important for us to embrace the reality that high quality service and efficient service are not mutually exclusive, but instead must go hand-in hand if we are going to keep pace with our competition and be self-sustaining, as our mandate requires.

The Postal Service is a great American institution with tremendous capabilities and prospects, and I know there is tremendous additional value within the Postal Service that needs to be unlocked. To reach our full potential we need to be even better at everything we do well now, but we also need to recognize our issues and urgently embrace the changes required to unleash the full range of possibilities, and we need to start yesterday.

For that reason, we have begun by vigorously focusing on the ingrained inefficiencies in our operations. To start with, we have taken immediate steps to better adhere to our existing operating plans, which were developed precisely to ensure that we meet our present service standards in an efficient and effective manner. By running our operations on time and on schedule, and by not incurring unnecessary overtime or other costs, we will enhance our ability to be sustainable and to be able to continue to provide high-quality, affordable service. I call on every executive, employee, union and management association leader to join me in pursuing this simple objective that every service organization needs to achieve in order to be successful.

As we implement our operating plans, we will aggressively monitor and quickly address service issues. You can rest assured that we will continually review our operational practices and make adjustments as required to ensure that we operate in an efficient and effective manner.

During the early days of my tenure we have also taken a fresh look at our operations and considered any necessary organizational and structural adjustments that will best position us to maximize our core competencies and key strengths. We are highly focused on our public service mission. However, we collectively recognize that changes must be made, and for that reason we will implement an organizational realignment that will refocus our business, improve line of sight, enable faster solutions, reduce redundancies, and increase accountability. This realignment will strengthen the Postal Service by enabling us to identify new opportunities to generate revenue, so that we will have additional financial resources to be able to continue to fulfill our universal service obligation to all of America.

Further, we also are now in the process of developing a series of additional actions, which, if approved by the Board, will include new and creative ways for us to fulfill our mission, and will likewise focus on our strengths to maximize our prospects for long-term success. We will improve the products and services we provide, pursue new revenue areas, and continue to operate more efficiently. The plan will consist of actions that the Postal Service can undertake with the approval of the Governors, as well as elements requiring Congressional and Postal Regulatory Commission actions.

As we move forward in developing and implementing these initiatives, I'm especially appreciative of the strong efforts of our management team, and the many contributors within our internal organization who are involved in this important process, and I likewise welcome the good discussions and healthy debate that I have had with our union leadership already.

I am also thankful for the ongoing consultation with this Board regarding our business planning, and I look forward to our ongoing dialogue.

While I have the pulpit, I also want to take the opportunity to clear up some misconceptions some may have about me and the positions I intend to advance on behalf of the Postal Service.

First, while I certainly have a good relationship with the President of the United States, the notion that I would ever make decisions concerning the Postal Service at the direction of the President, or anyone else in the Administration, is wholly off-base. I serve at the pleasure of the Governors of the Postal Service, a group that is bipartisan by statute and that will evaluate my performance in a nonpartisan fashion. The Postal Service itself has a proud tradition of being a nonpartisan organization, which I believe is one reason why the Postal Service is consistently rated by the public as the most trusted federal entity. I intend to uphold the trust that has been placed in me by the Governors, and to fulfill my responsibilities to this organization and to the public interest, by trying to make good decisions through the exercise of my best judgment and business acumen gained through 35 years of commercial experience, and not based upon any partisanship.

Second, let me be clear that with regard to Election Mail, the Postal Service and I are fully committed to fulfilling our role in the electoral process. If public policy makers choose to utilize the mail as a part of their election system, we will do everything we can to deliver Election Mail in a timely manner consistent with our operational standards. We do ask election officials and voters to be mindful of the time that it takes for us to deliver ballots, whether it is a blank ballot going to a voter or a completed ballot going back to election officials. We have delivery standards that have been in place for many years. These standards have not changed, and despite any assertions to the contrary, we are not slowing down Election Mail or any other mail. Instead, we continue to employ a robust and proven process to ensure proper handling of all Election Mail.

We have been working closely with election and other public officials throughout the country to ensure that they are well educated about the mailing process and can use the mail effectively to administer elections. Ensuring that election officials throughout the country have an understanding of our operational parameters, including the circumstances under which we postmark mail and our delivery standards, so that they can educate voters accordingly, is important to achieving a successful election season. Although there will likely be an unprecedented increase in election mail volume due to the pandemic, the Postal Service has ample capacity to deliver all election mail securely and on-time in accordance with our delivery standards, and we will do so. However, as discussed, we cannot correct the errors of the Election Boards if they fail to deploy processes that take our normal processing and delivery standards into account.

Third, I was not appointed by the Governors to position the Postal Service to be privatized or to manage its decline. To the contrary, I accepted the job of Postmaster General fully committed to the role of the Postal Service as an integral part of the United States Government, providing all Americans with universal and open access to our unrivalled processing and delivery network, as reflected in the Mission Statement that the Board adopted on April 1, 2020. I fully embrace sixday delivery of mail and packages as one of this organization's greatest strengths and I plan to invest in tools and equipment for our letter carriers, as well as enhance the stability of our non-career workforce, to continue to provide the nation's most trusted service. I accept the responsibility that the Governors gave me to maintain and enhance our reputation and role as a trusted face of the federal government in every community, and I intend to work with postal executives, management associations, managers, union leadership, and our craft employees to do everything I can to put us back on a financially stable path. I am confident that we can chart a path forward that allows the Postal Service to fulfill our vital public service mission in a sustainable manner. I look forward to the challenge, and know we are up to it.

Today, we are releasing our results for our third quarter, ended June 30. Joe Corbett, our Chief Financial Officer, will review those results in detail this morning. I would like to provide just a couple of comments on overall business conditions.

We have experienced some dramatic shifts in our business since the COVID-19 pandemic began.

First and foremost, we have taken the steps necessary to make sure that our employees can work safely. We have worked closely with our unions to assess the needs and fill the gaps, and now there is a solid process in place to ensure the right protective equipment and other supplies are in the right places.

We have also seen an unprecedented increase in package deliveries since March. We expect elevated package volumes will continue through the end of the year at least - and may have some long-term staying power.

We are obviously highly attentive to changing consumer e-commerce behaviors and what this means for our business. We are proud to be the carrier of choice for companies to reach homes and businesses, especially during the current situation.

On the whole, while package growth has been strong, the changes in U.S. economic conditions due to the pandemic are straining our financial situation. We have seen substantial declines in mail volume, as well as significantly increased costs.

On Wednesday of last week, I announced that we have reached an agreement in principle with the Department of the Treasury on the terms and conditions associated with \$10 billion lending authority provided in the CARES Act. I very much appreciate Treasury Secretary Steven Mnuchin for working with me to reach mutually acceptable terms and conditions.

Access to an additional \$10 billion in borrowing authority will delay the approaching liquidity crisis and is a positive development. However, we remain on an unsustainable path which cannot be solved simply by borrowing money which needs to be paid back with interest, since our current path does not enable us to pay even our current bills, let alone new ones. We will continue to focus on improving operational efficiency and pursuing other reforms in order to put the Postal Service on a trajectory for long-term financial stability.

Before I conclude, I'd like to comment briefly on the public service mission of the organization.

I have been struck by the commitment and dedication of postal employees, who have truly gone above and beyond in dealing with the COVID-19 pandemic.

The public support for the organization is extremely high because postal employees are so committed to serving their communities and their customers. We aim to continually earn the trust and support of the public.

In that regard, I'd like to conclude by thanking the 630,000 men and women of the Postal Service for their hard work serving America's communities. In addition to the challenges presented by the pandemic, many parts of the country have experienced extreme heat this summer, and the hurricane season has begun.

Thank you for your exceptional commitment to our mission of serving the nation. We appreciate all you do, every day."

###

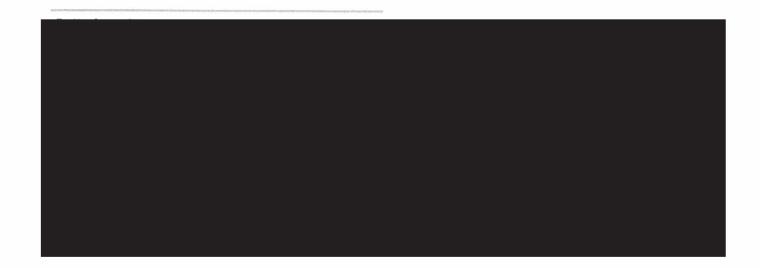
Please visit us on the USPS Industry Outreach website.

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#### update

3 messages

Michelle Jackson To: Justin Lee

Thu, Jan 28, 2021 at 2:37 PM

Justin,

I officially gave my notice at Davis County and Brian and I agreed that my last day will coincide with the pay period ending February 18. A few items that I wanted to bring to your attention for consideration:

- 1. I am not sure if you are aware, but my husband works for ES&S as the Utah Field Service technician. This has been made known to the State in the past as I had to be recused from the RFP for the Voter Registration system. I sign an annual disclosure statement at Davis County and that seems to satisfy everyone. I hope this does not cause an issue.
- 2. I currently serve on the VISTA transition team and the certification creation team. I know you have Mark on the VISTA team, so I am not sure how you want to handle this. I haven't asked Brian if he wants to nominate a person to replace me from Davis. The team to create a certificate program, though, is near and dear to my heart and I hope that I can be the person from the Lt. Governor's Office and remain on the team. Of course, you need to make that decision.

Thank you.



Justin Lee To: Michelle Jackson

Thu, Jan 28, 2021 at 2:46 PM

Hi Shelly,

Great. Our pay period ends on Feb 19. Do you want one day off and then start on Monday, February 22?

- 1. So long as that is disclosed I don't think that is a problem. Our office doesn't really use anything from ES&S directly, so it should be even less of a problem here.
- 2. I had planned on you being a part of the certificate team, so that's a great fit. I also would like you to continue working on the transition team for VISTA, whether Davis wants to name someone to replace you or not. You bring way too much experience to sideline you for that process this close to the end.

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Michelle Jackson - To: Justin Lee	Thu, Jan 28, 2021 at 5:02 PM
That sounds great. Thanks. [Quoted text hidden]	



# Utah - ECO 1103 - EV 2.1 CMOS Battery

2 messages

Parmer Susan 2020 at 8:23 AM To:

Good morning Justin,

I am forwarding this request for approval of ECO 1103 to you at this time since it appears you may be in the process of hiring a new Deputy Director of Elections. Please confirm receipt and let me know if you would prefer I forward this request to someone else for approval. Thank you and Happy New Year!!

Susan Parmer | State Certification Manager

Election Systems & Software, LLC. | 11208 John Galt Blvd., Omaha, NE 68137

From: Parmer, Susan

Sent: Thursday, December 31, 2020 9:16 AM

To: 'Derek Brenchley'

Subject: RE: Utan - ECO 1103 - EV 2.1 CMOS Battery

Hi Derek,

Attached please find ES&S' formal request for approval of ECO 1103 along with the EAC and VSTL documentation regarding the same. Please review the attached documentation and provide written approval of ECO 1103 at your earliest opportunity.

Hope all is well with you and you have a Happy New Year!

Thank you!

Susan Parmer | State Certification Manager

Election Systems & Software, LLC. | 11208 John Galt Blvd., Omaha, NE 68137



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Justin Lee

To: Clinton YINGLING

Tue, Jan 5, 2021 at 11:34 AM

Can you help them with this?

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]





#### Utah Election Funds Discussion

3 messages

Lannie Chapman To: Justin Lee < Cc: Sherrie Swensen

Mon, Feb 1, 2021 at 8:28 AM

Hi Justin,

Thank you for allowing us to ask questions related to the meeting we had earlier this week. Can you tell me, again, what the HAVA funding can be used for? I recall you saying it was only meant for physical security for elections. Since HAVA is pass through Federal dollars, can we use the funding for enhancing technology and making election security improvements?

Additionally, I thought I heard you say that the money the State allocated for election equipment that we did not use (\$1.5M) will be reallocated among the 27 counties. Can you confirm that you also stated that those 27 counties can use the reallocated funding to purchase non election equipment using ES&S as a 3rd party?

Thank you for all that you do,

Lannie



SLCO Clerk Website

Justin Lee To: Lannie Chapman Cc: Sherrie Swensen

Mon, Feb 1, 2021 at 8:37 AM

Hi Lannie,

When we apply for HAVA funds we have to provide a narrative to the EAC of how we will use the funds and then we are required to use those funds for that purpose. The only HAVA funds we have to improve technology at this point are the funds for Albert Sensors, and the funds for the VISTA replacement. The funds for physical security improvements will be available once more counties work with DHS to do the assessments.

The question was asked if ES&S could act as a third party and that sounds like a possibility, but I don't know what the answer to that is yet. I have to talk with ES&S, review the contract, and check in with our purchasing attorneys. Best,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Lannie Chapman To: Justin Lee Cc: Sherrie Swensen

Thank you, Justin.

[Quoted text hidden]

Mon, Feb 1, 2021 at 8:48 AM



#### Voting System GRAMA request meeting - brief notes 3 messages

Hatch, Ricky Fri. Feb 19 2021 at 9:52 AM

Hi everyone,

Sorry that I didn't get the meeting invite out to everyone - I think we used an older list that didn't include everyone.

Attached are the super brief notes from the meeting. In short, you may want to consider reaching out to the requester to clarify some of her awkwardly worded and broad requests. Davis Co. did this and found that her intent was not as broad as we assumed, and that providing the records that we have and can provide isn't as burdensome as originally thought. In Weber, we're looking at probably 3 hours to fulfill this request and will likely provide her with a cost estimate to fulfill.

Here are the thoughts, with the original request in italics and what we discussed in regular font.

All voting equipment system purchasing documents, Jan 2017 to Dec 2020, including but not exclusively: purchase contracts, service agreements, payments to vender, invoice, voucher, purchase order, escrow agents, escrow agreement; and shipping tickets, etc. Obtain documents from county finance dept.

All recurring contracts with voting system venders from Jan 2018 to Dec 2020, including but not exclusively for training, maintenance, software updates, etc. - Your county may not have recurring contracts w/vendor - they purchased equipment and maintenance on the state contract. Requester seems to be interested in the voting system (ES&S, Dominion, Unisyn) and poll books (i.e., Knowlnk), but you may want to verify with her.

List of all county voting equipment to including but not exclusively: Vender, Software, Version/Model, firmware, date of purchase, dates and documents of equipment and software installation updates. List of records (keep in mind we're not required to create a record, nor reformat our records).

Election Logic and Accuracy Test documents and full reports, Considered part of election returns - the L&A documents are, along with the ballots, sealed for 22 months, then destroyed.

including but not exclusively minutes/transcript of public meeting held 29 Sep 2020 Talk with requester about what she's looking for here. It may refer to the L&A test, which isn't necessarily a public meeting. Proof of publication may be sufficient.

All communication with Lt Gov and/or Elections office staff regarding voting equipment system selection from Jan 2017 to Dec 2020 - Reach out to requester to get clarification. May not be as expansive as originally communicated.

All documents of voting system certifications, EAC certificates and/or VSTL accreditation in possession of county -Records are available at the state, not at the county.

All documents showing the voting equipment certification and recommendation by the State of Utah, Lt Governor, Lt Governor's staff, and elections office Please feel call me with any questions regarding this request. I appreciate your time. - Counties don't have these records.

Ricky Hatch, CPA, CPO

Clerk/Auditor

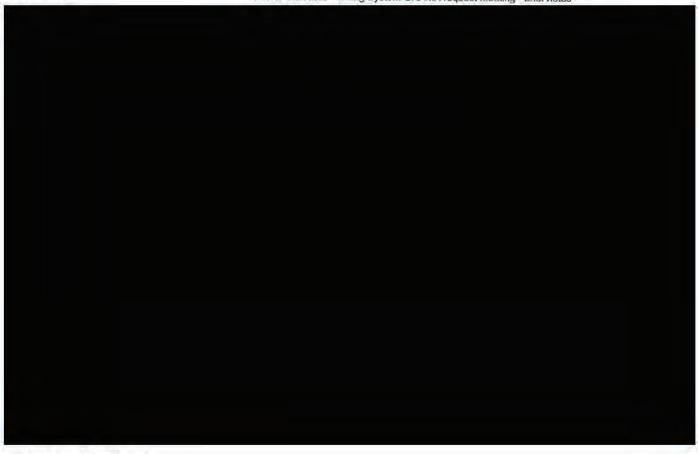
Weber County

2380 Washington Blvd., Suite 320 | Ogden UT | 84401 USA

#WinninginWeber

Sandy Neill -To: "Hatch, Ricky

Fri, Feb 19, 2021 at 12:22 PM



This is great, thank you! [Quoted text hidden]

Sandy Neill Sanpete County Clerk

**Justin Lee** To: Michelle Jackson

Thu, Feb 25, 2021 at 12:47 PM

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



# \*resending\* AP request for information

9 messages

Abdollah, Tami To: "Abdollah, Tami"

Wed, Jul 3, 2019 at 1:12 PM

Hi there – resending this request for your help below. I've heard back from dozens of states, but not you. I know lots of folks might be away for the 4<sup>th</sup> of July holiday. But hoping to get answers to these basic questions as soon as possible.

Thank you and have a safe and fun holiday! My apologies if you've already sent this information and got grouped in with others who did not.

Tami

From: Abdollah, Tami

Sent: Monday, July 01, 2019 4:41 PM

To: Abdollah, Tami

Subject: AP request for information

Hi there,

I'm reaching out because we are hoping to get an understanding of the current state of voting technology being used by all 50 states.

- 1. Can you please provide what voting technology vendors are being used in each county and when the machines were last replaced?
- 2. If HAVA funds were used or are being used, can you say how much was spent and, again, in which counties?

Thank you for your help. And forgive me if I am sending this email to your office again.

Tami

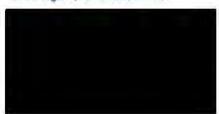


Tami Abdollah

Reporter, The Associated Press

1100 13th St. NW, Suite 700

Washington, DC 20005-4076



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Justin Lee < To: "Abdollah, Tami" •

Wed, Jul 3, 2019 at 1:43 PM

Hi Tami, we're having to reach out to many counties to find out which system each county is currently using, as there is a lot of transition during this time. Because of the holiday and staff being gone, at the state and county level, we won't have a response for you until next week.

wrote:

On Jul 3, 2019, at 1:12 PM, Abdollah, Tami -

Hi there – resending this request for your help below. I've heard back from dozens of states, but not you. I know lots of folks might be away for the 4<sup>th</sup> of July holiday. But hoping to get answers to these basic questions as soon as possible.

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<image001.png>

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[Quoted text hidden]

Abdollah, Tami To: Justin Lee

Wed, Jul 3, 2019 at 1:44 PM

No worries Justin, I understand, Thanks for the heads up. I'll standby. Have a good holiday.

Tami

[Quoted text hidden] [Quoted text hidden]

Elections GV <elections@utah.gov>

Wed, Jul 3, 2019 at 2:58 PM

To: Justin Lee

Hey Justin,

Just wanted to pass this email along from the Associated Press. Let me know if you need us to respond!

Thanks!

Lauren

Forwarded message

From: Abdollah, Tami

Date: Wed, Jul 3, 2019 at 1:22 PM

Subject: \*resending\* AP request for information

To: Abdollah, Tami

Hi there - resending this request for your help below. I've heard back from dozens of states, but not you. I know lots of folks might be away for the 4th of July holiday. But hoping to get answers to these basic questions as soon as possible.

Thank you and have a safe and fun holiday! My apologies if you've already sent this information and got grouped in with others who did not.

Tam



[Quoted text hidden] [Quoted text hidden]

Justin Lee -

To: Jennifer Joy

This is what they are asking.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah 801.538.1129 justinlee@utah.gov

Forwarded message —-

From: Abdollah, Tami

Date: Wed, Jul 3, 2019 at 1:12 PM

Subject: \*resending\* AP request for information

To: Abdollah, Tami

[Quoted text hidden]

Justin Lee To: "Abdollah, Tami"

Mon, Jul 8, 2019 at 10:59 AM

Mon, Jul 8, 2019 at 9:43 AM

Tami,

Attached is the information. Near the end of 2017 the state signed a contract with ES&S and they became our preferred vendor. In 2018 the state legislature appropriated \$4.5 million to help counties purchase the new equipment. Most counties in the state purchased new ES&S equipment in 2018. In 2019 Emery County and Utah County also purchased new ES&S voting equipment. Salt Lake County has remained with Dominion and has not yet purchased new voting equipment and Beaver County uses Election IQ. Some counties have requested HAVA funds, but because there was also money available from the funds appropriated by the state legislature many counties have not yet requested available HAVA funds.

Best, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



[Quoted text hidden]



Mon, Jul 8, 2019 at 11:01 AM

Got it, Thanks Justin, Really appreciate the details.

So sounds like these were county funds but that HAVA funds exist and could be ultimately used to reimburse these counties?

tami

[Quoted text hidden] [Quoted text hidden]

Justin Lee < To: "Abdollah, Tami"

Mon, Jul 8, 2019 at 11:05 AM

There were a mix of county and state funds used for most counties, but there are HAVA funds that could be used.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



[Quoted text hidden]

Abdollah, Tami To: Justin Lee <

Mon, Jul 8, 2019 at 11:07 AM

Great. Thanks Justin. Your help is greatly appreciated.

[Quoted text hidden] [Quoted text hidden]



# ES&S Responds to Senators' Letter

1 message

Kathy Rogers Reply-To: Kathy Rogers To:

Tue, Apr 9, 2019 at 1:31 PM



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Dear State Election Authority,

Recently, four Ranking Members of the Senate Rules, Armed Services, Intelligence, and Homeland Security Committees sent inquiries regarding election security to ES&S President and CEO Tom Burt, as well as the CEOs of Dominion Voting Systems and Hart InterCivic.

We also wanted you to have our full responses.

Please don't hesitate to call or email me directly if you have any questions or concerns. We truly value your partnership.

Kathy Rogers

ES&S Senior Vice President, Government Relations

Dear Senators Klobuchar, Peters, Reed, and Warner:

Thank you for your letter of March 26, 2019, and for the opportunity to discuss how Election Systems & Software (ES&S) is working with many stakeholders, including the U.S. government, to secure and ensure faith in our system of democracy.

Please find below the answers to your questions.

What specific steps are you taking to strengthen election security

# ahead of 2020? How can Congress and the federal government support these actions?

We appreciate the question regarding the role of ES&S, Congress, and the federal government in supporting and strengthening the integrity of elections. At the outset, we want to be clear that ES&S fully supports the use of paper ballots and post-election audits as a way to ensure accuracy and increase confidence in our country's election process.

In regard to ES&S' work to strengthen election security ahead of 2020:

- 1. Testing: As standard procedure, our internal security team conducts thorough and pervasive penetration testing of our hardware and software using the same modern security tools that hackers might use to make sure our equipment is secure before it ever reaches the customer. After the 2016 election, to complement our own testing, we submitted our current hardware to third-party security research firms to independently verify the security of our devices. In addition, ES&S recently submitted its full end-to-end voting configuration of software and hardware for testing by the Idaho National Laboratory (INL), the nation's leading center for research and development in energy, national security, science and environment, to perform third-party independent testing of both our hardware and software to ensure the resilience and security of our voting systems.
- 2. Coordination: In strategic partnerships, ES&S met with the Department of Homeland Security (DHS) Cybersecurity and Infrastructure Security Agency (CISA) leadership frequently over the past year, and we signed up for DHS weekly cyber-hygiene scans of our external web presence. ES&S has joined both the Elections Infrastructure Information Sharing and Analysis Center (EI-ISAC) and the Information Technology Information Sharing and Analysis Center (IT-ISAC) to take advantage of the significant cyber threat sharing channels these groups support, and we have requested and installed Albert sensors in our hosted voter registration environments in order to detect and thwart any potential indicators of compromise. Albert is a unique network security monitoring solution that provides continuous remote monitoring and delivery of automated alerts on both traditional and advanced network threats for state and local jurisdictions, allowing election jurisdictions and ES&S to respond quickly when data may be at risk. Combined with an in-depth review conducted by expert analysts through the Center for Internet Security's (CIS) 24/7 Security Operations Center, Albert is a fully

- monitored and managed service which complements ES&S' existing, robust suite of cybersecurity controls.
- Education: ES&S has conducted numerous election security training sessions, presentations, and discussions for state and local election officials who use our equipment to continue to educate and inform them of best practices for securing election equipment and processes.
- 4. Additional security: ES&S has implemented additional security controls protecting our corporate network environment, including independent vulnerability assessments and DMARC email security to further strengthen our corporate network from cyber threats. All ES&S personnel (employees, contractors, temps, and interns) are required to carry a security badge that limits access to only the areas required to perform their specific job function. All building entrances, elevators, and sensitive internal areas of ES&S facilities are covered by electronic door badge access and security cameras. Our physical security posture has been reviewed by the local office of the DHS Critical Infrastructure Physical Security Specialist for this area of the nation. ES&S conducts on-site reviews of our vendor partners' physical and information security programs to ensure they are also following industry best practices to secure their facilities and environments.

Regarding Congressional support, we support Congress adopting legislation to establish a program mandating that all voting machine suppliers submit their systems to stronger, programmatic security testing conducted by vetted and approved researchers. We also believe Congress should mandate physical paper records of votes to enable an effective, meaningful audit of each voter's selections. Mandating the use of a physical paper record sets the stage for all jurisdictions to perform statistically valid post-election audits. As noted above, ES&S fully supports the use of paper ballots and post-election audits as a way to ensure accuracy and increase confidence in our country's election process.

## 2. What additional information is necessary regarding VVSG 2.0 in order for your companies to begin developing systems that comply with the new guidelines?

ES&S looks forward to the approval of the VVSG 2.0, so that we can work to ensure our solutions meet or exceed these guidelines. ES&S has been an active participant in the working groups focused on developing these guidelines. We are eager to see the underlying test requirements and associated test assertions that will accompany these guidelines as it is these test requirements and assertions that will provide the specific information

needed to fully guide our efforts to comply with VVSG 2.0. As an example, VVSG 2.0 guideline 9.4 states that "The voting system shall support efficient audits." ES&S systems currently support audits, and we are actively enhancing these systems to enable even more robust audit support. We are keen to understand the test requirements, assertions, and details related to "efficient audits" so we can ensure our solutions comply with these new standards. We will continue to be active participants in the VVSG 2.0 working groups and look forward to the availability of the test requirements and assertions that will guide our systems development efforts.

# 3. Do you anticipate producing systems that will be tested for compliance with VVSG 1.1? Why or why not?

The jurisdictions we serve have been requesting systems focused on security improvements and robust support for election audits that are above and beyond the VVSG 1.1. These requests, combined with our recognition that the elections ecosystem must stay ahead of security threats, have resulted in stronger security and auditing advancements. Consequently, ES&S has shifted its focus to compliance with the newer VVSG 2.0 to allow ES&S systems to advance to the higher standards of increased security and auditing.

# 4. What steps, if any, are you taking to enhance the security of your oldest legacy systems in the field, many of which have not been meaningfully updated (if at all) in over a decade?

ES&S is continually developing new products and conducting research to further security. In fact, the equipment ES&S sells today contains some of the most secure voting technology available.

ES&S takes an active approach to do everything we can with customers who operate legacy systems to help ensure that such systems are as secure as possible, offering regular hardware maintenance and federally-certified software and firmware updates as allowed.

To help deliver accurate election results and maintain the security of legacy systems, we provide support and guidance to election authorities on best practices in conducting pre-election logic and accuracy (L&A) testing, election day operations and post-election audits. We work closely with local jurisdictions to implement physical security controls and proper chain-of-custody procedures for all aspects of the election management and voting systems.

ES&S has conducted "Secure the Vote" seminars around the country to help election administrators ensure their elections are secure, regardless of which systems they are operating. The seminars cover not only the security of the election systems, but also aim to educate election administrators about general best practices in cybersecurity.

Recognizing the challenges that come with a rapidly advancing technology environment, ES&S has worked to architect its current, purpose-built systems to sustain a long useful life, beyond what is expected with typical consumer electronics. As a result, some of our current products have been fielded for well over a decade, yet continue to receive regular security updates and feature enhancements.

# 5. How do EAC certification requirements and the certification process affect your ability to create new election systems and to regularly update your election systems?

The certification process under the EAC Testing and Certification Program varies depending upon the scope and magnitude of the changes to the voting system. A new voting system could potentially take 18 months or more to get through full testing and certification. Modifications to previously certified voting systems generally require 5-7 months, again depending on the scope of changes. Very minor modifications such as a small software revision or a minor hardware modification can potentially complete the EAC process in approximately six weeks.

While the current certification process has served the nation well for over a decade, it is currently in need of modernization. Specifically, the process needs to be streamlined, while maintaining rigor, to better allow for modifications (especially as it relates to COTS) to more quickly address vulnerabilities that may be identified. This is an area where Congress can help.

# 6. Do you support federal efforts to require the use of hand-marked paper ballots for most voters in federal elections? Why or why not?

ES&S fully supports the use of paper ballots for all elections.

ES&S provides both hand-marked and machine-marked (ballot marking device) paper-based tabulation systems. Jurisdictions decide which system

and configuration best fit their needs. All paper-based voting machines currently sold by ES&S allow the voter to review and verify their ballot information in the form of human-readable text that is presented to them on a piece of paper.

Using only hand-marked paper ballots is a concern for the disability community as it would separate and segregate certain voters, prohibiting them from participating in a fully universal voting experience. Fully ADA-compliant, ballot marking devices offer the same experience for all voters, regardless of ability, while also utilizing a variety of functions to ensure election data and cast vote records are secure. Ballot marking devices allow voters to review their selections and verify that their vote selections were recorded accurately before submitting for tabulation. Ballot marking devices also eliminate the need for human interpretation of voters' intent when ballots contain marginal or ambiguous marks. To be clear, election systems that process hand-marked paper ballots and election systems that process machine-marked paper ballots are both very secure. We actively sell and support both types of systems, and we do not believe that the federal government should mandate one of those systems over the other. That choice should be left to individual jurisdictions.

7. How are you working to ensure that your voting systems are compatible with the EAC's ballot design guidelines (i.e. "Effective Designs for the Administration of Federal Elections")?

ES&S has fully embraced the EAC's ballot design guidelines and uses these as standards within its products. ES&S was intimately involved in the project that led to the development of the best practices prescribed in "Effective Designs for the Administration of Federal Elections." ES&S took part in early pilots, implementing and testing the ballot-design best practices in three counties. This opportunity allowed ES&S to understand the best practices better and adapt our products to enable usage of them. While the final layout and design of ballots is ultimately decided by our customers, we continue to conduct usability testing and consult with design experts to ensure our products are both highly usable and accessible.

8. Experts have raised significant concerns about the risks of ballot marking machines that store voter choice information in non-transparent forms that cannot be reviewed by voters (i.e., such as barcodes or QR codes), noting that errors in the printed vote record could potentially evade detection by voters. Do you currently sell any machines whose

paper records do not permit voters to review the same information that the voting system uses for tabulation? If so, do you believe this practice is secure enough to be used in the 2020 election cycle?

Both hand-marked paper ballots and machine-marked paper ballots are highly secure methods of casting a vote. Post-election audits can fortify the security of the election under either voting scenario.

There are several important facts about how tabulators count hand-marked paper ballots and machine-marked paper ballots.

Barcodes exist on both hand-marked paper ballots and machine-marked paper ballots and those barcodes are used in the very same manner in both scenarios to count votes. Here is how tabulation devices read hand-marked paper ballots:

- On a hand-marked paper ballot there is a master barcode along the left edge of the ballot and the top and/or bottom of the ballot.
- When a voter hand marks the oval next to candidate Jane Doe, for example, and inserts that hand-marked paper ballot into a tabulation machine, that tabulation machine is not reading the name Jane Doe. In fact, the tabulation machine does not recognize the text, Jane Doe, at all. Rather, the tabulation machine first recognizes, through digital imaging technology, that an oval has been filled in. Then it uses the master barcode on the ballot to determine the grid coordinates of that filled-in oval.
- In this example, if the grid coordinates of the filled-in oval are "six down, four across," the tabulation machine then queries the database that resides on the master media (typically a USB stick) that has been inserted into the tabulator. In essence, the tabulation machine asks the database on the master media, "what candidate's name is associated with six down, four across?" The database, which has been pre-programmed and tested by the county/city election office, then tells the tabulation machine that "six down, four across" corresponds with Jane Doe. At that point, the tabulation machine creates a cast vote record that records a vote for the name Jane Doe.

Jurisdictions perform pre-election logic and accuracy tests and post-election audits to ensure the accuracy of the aforementioned process. During both the pre-election tests and the post-election audits, jurisdictions are asking whether the actual text next to the filled in oval on the hand-marked paper ballot corresponds exactly to the vote that was registered by the tabulation machine.

This verification can only be done if the jurisdiction has access to the paper ballot and the cast vote record from the tabulation machine. As noted above, pre-election testing and post-election auditing provide a testable and auditable method to verify that ballots are programmed and counted as intended.

Machine-marked paper ballots behave in the exact same way, only the voter marks their ballot with a machine instead of a pen. Here's how:

• When the voter chooses Jane Doe on the touch screen, the marking device prints out a paper record that shows the text Jane Doe along with a barcode that contains the ballot coordinates of "six down, four across." When that paper record is inserted into the tabulator, it performs the same routine as it does with the hand-marked paper ballot. It reads the barcode, which reveals the grid coordinates of "six down, four across" and then it queries the database on the tabulation machine (which is the same tabulation machine that counts the hand-marked paper ballot) asking which candidate name is associated with those grid coordinates. The database then reveals to the tabulation machine that "six down, four across" corresponds to Jane Doe. At that point, the tabulation machine creates a cast vote record for Jane Doe.

Just as is the case with hand-marked paper ballots, the tabulation machine is only looking for the grid coordinates, and the cast vote records from both examples are identical.

Even tabulation systems that utilize Optical Character Recognition (OCR) incorporate the use of a barcode to count the vote. Here's why: It is possible that there could be two separate and distinct candidates, both named Jane Doe, who are running for different offices on the same ballot. The system cannot use OCR to read "Jane Doe" and record a vote reliably because it would have to know for what race the vote for "Jane Doe" should be counted. Thus, the barcode is used to tell the tabulation machine for what race Jane Doe should receive a vote.

In sum, all tabulation machines that count paper ballots use a barcode to determine how to properly and accurately count the vote. The security of each method of voting is confirmed by election officials during pre-election tests and in post-election audits.

Do you make voting systems with Cast Vote Records (CVRs) that can be reliably connected to specific unique ballots, while also maintaining voter privacy? If not, why not? Does your company make voting systems that allow for a machine-readable data export of these CVRs in a format that is presentation-agnostic (such as JSON) and can be reliably parsed without substantial technical effort? If not, why not?

ES&S high-speed central scanners can imprint a ballot identification number on a ballot. This ballot identification number allows the paper ballot to be directly tied to a cast vote record while maintaining strict voter privacy. This capability is currently being added to our precinct scanner.

ES&S solutions do provide a cast vote record export in a flexible format. The imprinted ballots and the cast vote record exports have been used in multiple jurisdictions, most recently in the State of Rhode Island, to successfully complete post-election risk-limiting audits.

10. Would you support federal legislation requiring expanded use of routine post-election audits, such as risk-limiting audits, in federal elections? Why or why not?

Yes, ES&S strongly supports legislation that would expand the use of routine post-election audits. ES&S believes that successful post-election audits, including risk-limiting audits such as those which have recently occurred in several jurisdictions, will increase confidence in our country's election process.

11. What portion of your revenue is invested into research and development to produce better and more cost-effective voting equipment?

Over the last four years, our research and development expenses have averaged approximately 19 percent of our revenue.

12. Congress is currently working on legislation to establish information sharing procedures for vendors regarding security threats. How does your company currently define a reportable cyber-incident and what protocols are in place to report incidents to government officials?

ES&S follows the 2018 Department of Homeland Security publication, "Incident Handling Overview for Election Officials," which instructs election entities how to inform DHS about cyber-related incidents. Also, ES&S has a mature, tested incident-response policy and process whereby potential cyber incidents are

triaged by our internal team of subject matter experts. Where circumstances indicate the reporting of the incident to government officials, we follow DHS guidelines for alerting the National Cybersecurity and Communications Integration Center (NCCIC), Multi-State Information Sharing and Analysis Center (MS-ISAC), and EI-ISAC.

ES&S hosted a tabletop exercise at our headquarters just prior to the November 2018 General Election that was facilitated by the DHS National Cyber Exercise and Planning Program (NCEPP) team from the NCCIC. During this exercise, we reviewed and practiced our established protocols for analyzing and reporting incidents to the proper government officials.

13. What steps are you taking to improve supply chain security? To the extent your machines operate using custom, non-commodity hardware, what measures are you taking to ensure that the supply chains for your custom hardware components are monitored and secure?

Our purpose-built tabulation machines, which are produced in ISO-9001 manufacturing facilities, are made of many commercially available components configured to a custom design for a specific use. The entire voting system is managed by a secure engineering change order control process. This includes all component suppliers. Changes to the voting system follow a formal closedloop process and must be internally and externally reviewed, verified, tested and approved before they can be incorporated into the voting system. Every unit is individually serialized for complete traceability.

ES&S also conducts thorough security reviews of our supply chain including supply-chain risk assessments and on-site visits to our suppliers to ensure that every component is trusted, tested and free of malware. All tabulation software is developed and compiled exclusively in the USA. All components of the hardware go through a formal incoming inspection and testing process. Final hardware configuration control and quality assurance are performed at our headquarters in Omaha, Nebraska.

As standard practice, each hardware and software release undergoes thousands of hours of performance testing and runs millions of test ballots along with extensive security testing after which ES&S provides a complete set of software components to the voting systems testing labs (VSTL) for review.

In addition, ES&S is participating in discussions with the Department of

Homeland Security's National Risk Management Center (NRMC), the National Institute of Technology (NIST) and the Center for Internet Security (CIS) regarding the development of guidelines and best practices to ensure that we continue to manage new or emerging risks associated with supply chain components.

14. Do you employ a full-time cybersecurity expert whose role is fully dedicated to improving the security of your systems? If so, how long have they been on staff, and what title and authority do they have within your company? Do you conduct background checks on potential employees who would be involved in building and servicing election systems?

Yes, Mr. Chris Wlaschin is ES&S' Vice President of Systems Security and Chief Information Security Officer. Mr. Wlaschin reports directly to me. He has worked for ES&S for a year, and he has the authority to drive security improvements across hardware, software, and corporate operational and infrastructure security. Mr. Wlaschin is also the Chair of the Elections Infrastructure Subsector Coordinating Council (EI-SCC), a DHS sponsored organization to drive security improvements across the elections industry. Prior to joining ES&S, Mr. Wlaschin was the Chief Information Security Officer for the Department of Health and Human Services in Washington D.C., where he oversaw cybersecurity efforts for the Department. He has held other senior cybersecurity leadership positions in both the public and private sector including the Department of Defense, Department of Veterans Affairs, National Research Corporation, and the University of Nebraska.

ES&S conducts thorough background checks on all employees and we contractually require our vendor partners to do the same. Every employee at ES&S is expected to be accountable for security and all receive annual security training; it's an essential part of everyone's job.

15. Does your company operate, or plan to operate, a vulnerability disclosure program that authorizes good-faith security research and testing of your systems, and provides a clear reporting mechanism when vulnerabilities are discovered? If not, what makes it difficult for your company to do so, and how can Congress and the federal government help make it less difficult?

ES&S is actively working with good-faith ethical researchers to test our

systems. We also provide a security message and email address on our public website that states "If you have a comment about election security or would like to report an issue, potential vulnerability or bug to us, please contact us by using the following email address: security@essvote.com. Your comments will be kept confidential, and a member of our security team will follow up with you."

ES&S utilizes its internal corporate information security staff to receive. evaluate and act upon, as necessary, unsolicited vulnerability reports from cybersecurity researchers and other third parties. These unsolicited reports may be received by phone, verbal, mail or media reports.

Congress and the federal government can help the election sector by proposing legislation to create and support an Independent Coordinated Vulnerability Testing and Disclosure Process to improve election system security across all election vendors. This cybersecurity testing program would mandate that all voting machine vendors submit their systems to a programmatic cyber testing program conducted by vetted and approved researchers. Although voting machines are not connected to the internet, there are non-internet related types of cybersecurity testing that are necessary to protect elections. Machine penetration tests simulate attacks on election equipment by people who gain physical access to the voting machines or the components.

Congress could also pass legislation that requires a paper record for every voter. It is difficult to perform a meaningful audit without a paper record of each voter's selections. Mandating the use of a physical paper record sets the stage for all jurisdictions to perform statistically valid post-election audits.

ES&S believes if Congress can establish these standards, the general public's faith in the process of casting a ballot can be restored.

## 16. How will DARPA's work impact how your company develops and manufactures voting machines?

We are very interested in learning more about the DARPA effort and how we can potentially leverage the work that emerges from the DARPA effort into ES&S products to improve election security. We have established contact with individuals involved and are seeking to find ways to participate, learn, and contribute.

We know that improving the confidence of every voter requires a tight collaboration between federal, state and local election officials, the EAC, DHS, law enforcement, voting system manufacturers, and the election community at large. As an American company and the nation's leading election provider, ES&S is committed to delivering high security products and services to ensure the integrity of our nation's elections.

Thank you for allowing ES&S to share our approach and all of the proactive steps we and our customers have taken and continue to take to secure the cornerstone of our democracy.

Yours truly,

Tom Burt

Tom Burt, President & CEO Election Systems & Software

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# Follow-up to meeting with Kory Holdway

3 messages

Karen Brinson Roll To: Justinlee

Mon, Jan 7, 2019 at 11:44 AM

Hi Justin,

Kory asked that I follow up with you regarding the meeting you had this morning about the voting systems and RCV. I've spoken with both representatives from Dominion and ES&S previously that testing or other evaluation may be required of their systems for use in Utah cities.

What criteria or standards need to be met? I'm happy to facilitate this conversation since my colleagues at the Ranked Choice Voting Resource Center have been working with the VVSG group to develop new standards to include RCV as current standards are mute on the subject. Let me know your thoughts and what the vendors need to do to be ready for the city implementations.

Thanks so much, Karen

Karen Brinson Bell, PMP Ranked Choice Voting Resource Center **Election Administration Consultant** 

www.rankedchoicevoting.org

Justin Lee

Mon, Jan 7, 2019 at 4:00 PM

To: Karen Brinson Bell

Hi Karen,

You can see the equipment certification standards in Utah Code section 20A-5-802.

Basically, all voting equipment in the state has to be certified by the EAC, or a laboratory that has been accredited by EAC to test voting equipment.

Both Dominion and ES&S should be very familiar with this process as we have certified many different versions of their voting equipment over the years.

All the best, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Karen Brinson Boll To: Justin Lee

Tue, Jan 8, 2019 at 10:31 AM

Thanks, Justin. I'll see what I can initiate with the vendors. Hopefully your office will see some movement on that front soon. Will certainly keep you posted.

Have a great day, Karen [Quoted text hidden]



# FW: Question about MyPillow guy's "data"

1 message

Hatch, Ricky Fri. Jul 30, 2021 at 4:48 PM To: "Curtis Koch ( "Cowley,Ryan" , Brian McKenzie

FYI

Carpe Diem

Ricky Hatch, CPA, CPO

Clerk/Auditor

Weber County

2380 Washington Blvd., Suite 320 | Ogden UT | 84401 USA

#WinninginWeber

From: Hale, Geoffrey

Sent: Thursday, July 29, 2021 4:11 PM

To: Hatch, Ricky ; Ben Spear

Subject: [EXTERNAL] RE: Question about MyPillow gu

CAUTION: This email originated from outside Weber County. Do not click links or open attachments unless you know the sender and are expecting the link or attachment. Think Before You Click!

It's a great question with an unsatisfactory answer, at least from my standpoint.

I do not have access to the data. Everything that I have seen in screen captures is either too blurry to make determinations on or has not been peap data viewed through a peap tool. When challenged on these points on social media, some have responded that this is dummy data and the "real" data is yet to be released, waiting on the Aug event.

So, not only do his claims fail at a basic understanding of how election systems operate, the "data" that I am aware of, thus far, is nothing but theater.

Happy to support however we can but, at this moment, we have nothing of substance to assess.

From: Hatch, Ricky <

Sent: Thursday, July 29, 2021 5:44 PM

To: Ben Spear - ; Hale, Geoffrey -

Subject: Question about MyPillow guy's "data"

CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Contact your component SOC with questions or concerns.

#### Ben/Geoff,

I'm sure you've heard about the MyPillow guy's "absolute proof" that China and Iran hacked into the vote tabulation machines of 3,000 of the counties in our country and tracked all the activity on these tabulation servers. They say they have 37 TB of packets of data showing the IP addresses and origin countries of the hackers and the specific IP addresses of each country's tabulation machine that has been hacked into.

Given the fact that tabulation servers are not connected to the internet EVER, this is one of the most preposterous allegations I've heard, and I can't believe it's getting attention. However, I'd like to know if your teams have looked at this data and if you can make any sense of it. At a minimum, several of the screen shots on Lindell's video shows the specific IP addresses of counties, so we could at least do an independent check to see which servers those IP addresses belong to.

I hate to even give this guy any attention, but he is going state by state, spreading this message, and pulling normally intelligent people into his message of deception. I'm afraid we need to counter this at some level, and looking that the few IP addresses he has shown so far might give us a good feel for where he got the data and how (un)reliable it is.

He has an even planned Aug. 10-12 in South Dakota where he's going to reveal all of the 37 TB of data. I'd sure love to expose the error in the data that he's shown so far. His misleading message is damaging confidence of liberty loving people across the country.

Happy to discuss by phone if that's more convenient.

Thanks,

R.

Ricky Hatch, CPA, CPO

Clerk/Auditor

Weber County

2380 Washington Blvd., Suite 320 | Ogden UT | 84401 USA

#WinninginWeber



## Purchasing Info

1 message

Justin Lee To:

Wed, Jan 9, 2019 at 12:49 PM

Hi Amelia.

Here is what I was able to learn from purchasing.

"Firstly, the answer is it depends on whether or not they've adopted the Utah Procurement Code. That's a determination each county makes independently. Per the Utah Procurement Code, any section of 63G-6a may be adopted by a county (63G-6a-105(4)(a)).

Secondly, not knowing the details of the procurement, I can't definitively answer this question). For agencies that are subject to the Utah Procurement Code and Utah Administrative Code (R33), that provide information regarding procurements and applicable dollar thresholds.

All the above being said, I would recommend that you or the new county clerk in Utah County, reach out to the State Auditor's office with this question, as these are the types of questions that they address."

She also reminded me that we do have a contract with Dominion that is currently active during the transition time to ES&S.

So with our contract with Dominion there may not be a problem. Utah County might also have their own procurement rules that would allow what took place, but without knowing for sure it is difficult to say if everything was done appropriately or not.

#### Best,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



## **Base Cost for Presidential Primary**

7 messages

Justin Lee To: Brian McKenzie

Good Afternoon,

We're running the numbers for how much each county will be receiving for the presidential primary next March and for the most part we are using the same formula we have used for voting equipment. The one question I have is - is there a base cost for running an election that will be fairly consistent across the counties. Since 27 of the 29 counties have ES&S, is there a licensing fee that will be consistent for adding another election for those counties? Are there any other baseline costs that all counties would anticipate?

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

Marki Rowley		Wed, Aug 28, 2019 at 9:16 AM
To: Justin Lee <	Brian McKenzie	"Tueller Pam"
Rozan Mitchell	, "Abplanalp, Melanie" •	

## Good morning,

There are base costs charged by ES&S, I am not sure if this applies to all Counties or just based on what we were needing this election, but I thought I'd share just in case. When I called to inform ES&S that I would be contracting with one municipality this General Election I was informed that there is a set up fee for Balotar of \$250.00; a base charge of \$393.75 for tabulator and another base fee for ERM. I am not sure if that was per precinct or if it was a set price for each County, or if there were more base costs. However, the cost for Millard County to run one Municipality's General Election this year and use one Express Vote will run us approximately \$1938.25 payable to ES&S. This amount does not cover all election related costs.

I hope this is what you were asking. If not, hopefully someone else can better answer your questions.

Thanks:)

Marki Rowley County Clerk/Commission Secretary

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From: Justin Lee

**Sent:** Tuesday, August 27, 2019 2:32 PM

To: Brian McKenzie; Tueller, Pam; Rozan Mitchell; Marki Rowley; Abplanalp, Melanie; Cowley, Ryan

Subject: Base Cost for Presidential Primary

[Quoted text hidden]

#### Brian McKenzie

To: Justin Lee

Justin,

For our county our licensing costs are based annually, so I don't see any additional baseline costs. Our costs will be specific to the administration of the election (ballots, postage, poll workers, etc.) Brian McKenzie, CERA Chief Deputy Clerk/Auditor

[Quoted text hidden]

#### Cowley Ryan

I think the costs are more directly related to the numbers of ballots we send and process. All of us have annual maintenance costs that we pay that are independent of the number of elections. ES&S does charge a programming fee for counties that are not program your own (PYO); however, the PYO counties pay a much higher fee to be able to program their own ballots and they have to pay their staff to program their elections for them. In short, I think a per active voter would be a fairer way to distribute the funds for a presidential primary.

#### Ryan Cowley

Elections Director - MPA, CERA

Weber County

2380 Washington Blvd

Ogden, UT 84401

www.weberelections.com

From: Justin Lee < justinlee@utah.gov> Sent: Tuesday, August 27, 2019 2:32 PM

To: Brian McKenzie <br/>
<br/>
| Sprian McKenzie <br/>

<RozanMit@utahcounty.gov>; Marki Rowley <mrowley@co.millard.ut.us>; Abplanalp, Melanie

<melanie.abplanalp@washco.utah.gov>; Cowley,Ryan <rcowley@co.weber.ut.us>

Subject: [EXTERNAL] Base Cost for Presidential Primary

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[Quoted text hidden]

#### Rozan Mitchell

I agree with Ryan. I like a per active voter allocation.

Rozan

Get Outlook for iOS

From: Cowley, Ryan Sent: Wednesd

To: lustin Lee <

Subject: RE: [EXTERNAL]Base Cost for Presidential Primary

[Quoted text hidden]

## Justin Lee

To: Marki Rowley

So if we simply based it on active voters, you would have \$12,181 available for a presidential primary. Does that sound like enough, more than enough, or not enough?

Justin Lee

Director of Elections

Office of the Lieutenant Governor

justinlee@utah.gov

[Quoted text hidden]

Marki Rowley To: Justin Lee

> That should be enough. I calculated our expenses from the 2018 primary and it was just over \$16,000.00 so if it would be similar to the same cost, I think that should be fair. :)

Marki Rowley

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From: Justin Lee

Sent: Wednesday, August 28, 2019 4:16 PM

To: Marki Rowley

Subject: Re: Base Cost for Presidential Primary



## **Dominion ECOs COTS Computers**

2 messages

lan Piper To: "justinlee@utah.gov" Cc: Dana LaTour

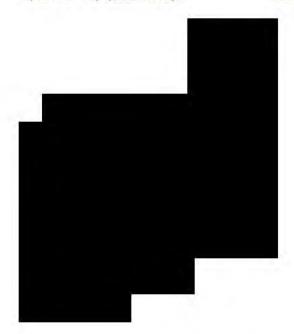
Fri, Feb 12, 2021 at 2:27 PM

Justin:

Attached is a cover letter explaining Dominion's notification of three ECOs that pertain to Dell computers that are no longer commercially available and their replacements, which have been reviewed by a VSTL and approved by the EAC for D-Suite 5.5-C. Shortly, you'll receive an email from Dominion's Secure MFT Server that will provide you with a download link. To access that download link, I will send you the passphrase in a separate email. Please note that the download link will expire in 10 days from today.

If you have any questions regar

sion, please let me know.



Ltr-UT ECO Notification (2021-02-12).pdf 56K

**Justin Lee** To: lan Pipe Cc: Dana LaTour

Tue, Feb 16, 2021 at 9:11 AM

Thank you, Ian.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

#### State of Utah



### **Dominion ECOs**

2 messages

Justin:

lan Piper · To: Cc:

Attached is a cover letter explaining Dominion's notification of two ECOs that pertain to Dell computers that are no longer commercially available and their replacements, which have been reviewed by a VSTL. For ECO 100741, there is an approval from the EAC for D-Suite 5.5-C. Shortly, you'll receive an email from Dominion's Secure MFT Server that will provide you with a download link. To access that download link, I will send you the passphrase in a separate email. Please note that the download link will expire in 10 days from today.

If you have any questions regarding this submission, please let me know.

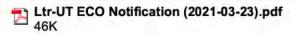




Justin Lee

To: Clinton YINGLING

Justin Lee Director of Elections Office of the Lieutenant Governor





# **Dominion Voting Software**

1 message

**Justin Lee** 

To: Abby Osborne

Here's a statement you can use regarding questions around Dominion.

All voting equipment used in the state has to be certified by the Lt. Governor's Office. Before the Lt. Governor's office will certify voting equipment, the company has to demonstrate that the equipment has undergone security testing and certification from a laboratory accredited by the United States Election Assistance Commission Commission (EAC) and that the EAC itself has certified the voting equipment.

On top of the accreditation all equipment used in the state undergoes public logic and accuracy testing before voting begins, and the election results are also audited after the votes are tallied but before the results are certified.

Best, Justin

Justin Lee **Director of Elections** Office of the Lieutenant Governor State of Utah



# DVS File Sharing Link [expires 2/22/2021 4:28:00 PM]

1 message

lan Piper

You have received access to a DVS File Share from lan Piper. The link to transfer your file(s) will expire on Monday, February 22, 2021 2:28 PM.

Dominion ECO COTS Computers

For assistance, please contact the file sender.



## ES&S Transition from Windows 7 to Windows 10

6 messages

## **Derek Brenchley**

To: "Justin Lee (Go

Have any of you heard of issues of ES&S moving its Electionware software from Windows 7 to Windows 10? From the article below, it appears ES&S is currently going through the process to get Windows 10 certified on their equipment before Microsoft stops security patches for Windows 7 in January.

Kane County called, and their IT is prohibiting them from interfacing Windows 7 machines (like ES&S machines) with their counties' Window 10 PCs.

https://www.apnews.com/e5e070c31f3c497fa9e6875f426ccde1

#### Justin Lee

To: Derek Brenchley Cc: Mark Mitchell

Yes. Let me forward an email to you from ES&S.

Justin Lee Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

#### Justin Lee

To: "Clark, Dan" Cc: Mark Mitchell

Dan, you might want to reach out to Kane county, and perhaps all counties, and let them know what's going on. I'm happy to share information with the counties if you'd like us to.

Thanks,

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of I Itah

[Quoted text hidden]

Clark, Dan

To: Justin Lee Cc: Mark Mitchell

Will do.

Thanks Justin.

[Quoted text hidden]

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Mark Mitchell To: Derek Brenchlev Cc: Justin Lee

In what way do they want to "interface" them?

Mark B. Mitchell Director of Elections Systems Office of the Lt. Governor

[Quoted text hidden]

Justin Lee To: Mark Mitchell Cc: Derek Brenchley

That's a good question. They should all be air gapped.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



## Follow-up Report Review

11 messages

Alexander R. Wilson To: Justin Lee Cc: "Duncan Evans

Good Morning,

Attached is a draft of the items for the Fiscal Note and Budget Item Follow-Up Report relevant to your office/agency. There are significantly fewer items this year and we have dispensed with the stoplight ratings, in favor of focusing on items where we have specific recommendations for the Legislature/Subcommittee, for LFA, and/or for agencies. (I still reviewed all the items you submitted based on the previous stoplight criteria, and a list of those items will appear in an index at the back of the report).

I decided not to address the constitutional amendment item this year. I think that would be a fun issue to bring up, but I want to do my due diligence and make sure I understand the issue (including the politics) better before I address it. I'm making a note of it to potentially address during session, but if not then we have next year's report as well.

Also, I wasn't able to combine the H.B. 218 and S.B. 74. We right the reports in a homegrown program and the program does the formatting for us. So, it required me to address the two separately.

From the attached drafts, please provide an official agency response on each of the "Potential Action" sections by COB Friday. June 15th. I have included examples below to help understand the format we are looking for:

#### Agency Response:

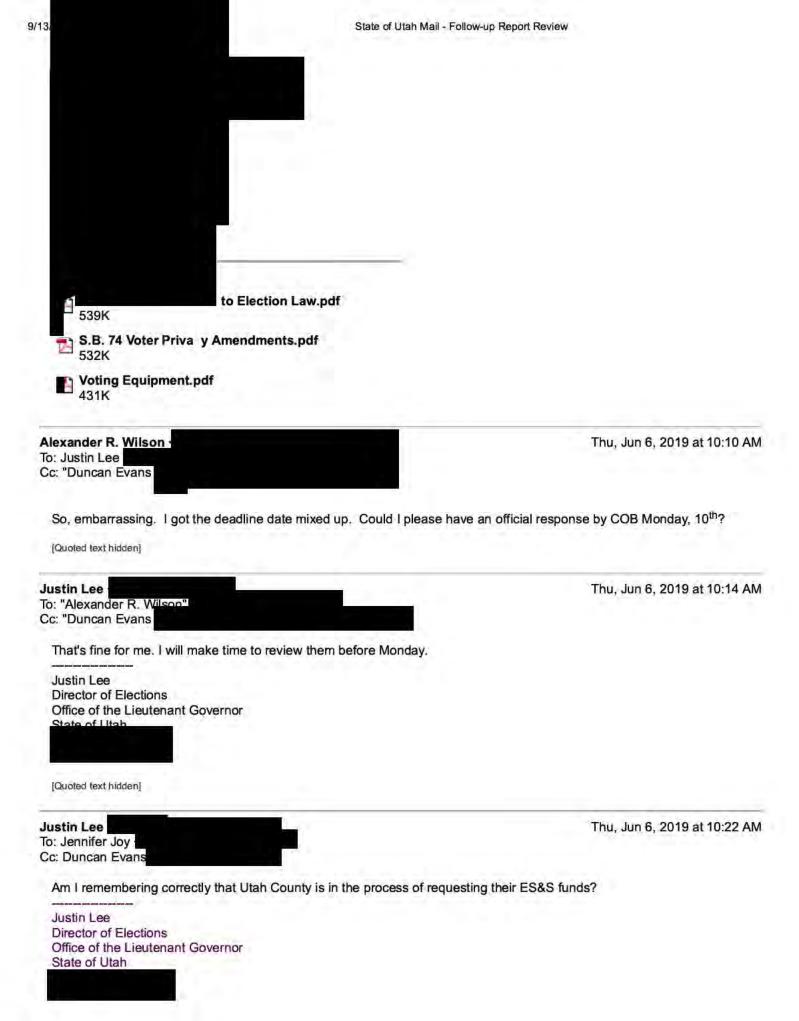
Support - "The Department would appreciate any support the Legislature can provide in addressing these challenges with..."

Neutral - "The Attorney General's Office is neutral on policy matters which reside in the discretion of the Utah Legislature."

Oppose - "The Department of Health opposes this recommendation as it is currently proposed."

If you have any other suggested edits, please provide those also. If you would like to talk before an official response, feel free to call.

Thanks!



----- Forwarded message

From: Alexander R. Wilson

Date: Wed, Jun 5, 2019 at 10:41 AM Subject: Follow-up Report Review

To: Justin Lee • Cc: Duncan Evans

[Quoted text hidden]



Voting Equipment.pdf

## Jennifer Storie

To: Justin Lee

Yes, they requested it and sent us the invoices for their purchases. But they didn't use the form so I sent that back to Rozan and haven't heard back.

Jennifer Storie Director of Administrative Services Office of Lt. Governor Spencer J. Cox State of Utah 801.538.1746

[Quoted text hidden]

#### Justin Lee

To: "Alexander R. Wilson" <

Cc: "Duncan Evans (devans@utah.gov)

One FYI - it looks like Utah County has just recently purchased new ES&S equipment and they are currently working with Jen to request reimbursement.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

[Quoted text hidden]

#### Jennifer Storie

To: Justin Lee

Cc: "Alexander R. Wilson"

Yes, the total request is for \$725,140.67. Please let me know if you have any further questions regarding this.

Thanks,

Jennifer Storie Director of Administrative Services Office of Lt. Governor Spencer J. Cox State of Utah 801.538.1746

[Quoted text hidden]

#### **Duncan Evans** To: Jennifer Storie Cc: Justin Lee

Jen,

Do you know if Juab County is going to get their request in before June 30? If so, do you know how much that might be. I just want to make sure we include it in the end of year estimate if we think it will come in. Thanks,

**Duncan Evans Budget Manager** 

Governor's Office of Management and Rudget

[Quoted text hidden]

#### Justin Lee

To: "Alexander R. Wilson" Cc: "Duncan Evans

Alex our response on all three is - The Lieutenant Governor's Office is neutral on policy matters which reside in the discretion of the Utah Legislature.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

[Quoted text hidden]

## **Duncan Evans**

To: "Alexander R Wilson"

Cc: Justin Lee

#### Alex,

Here's what it looks like for the election equipment spending:

\$2,095,400 as of June 5

+\$725,100 for Utah County (I originally estimating a little more. This still could end up being higher if any other counties turn something in over the next 20 days, but I don't know if anything else will come in)

\$2,820,500 total estimate as of June 30, 2019.

Thanks

**Duncan Evans** 

**Budget Manager** 

Governor's Office of Management and Budget

9/13/21, 3:37 PM

**Duncan Evans** 

To: "Alexander R Wilson"

Cc: Justin Lee

Alex,

The \$41,000 payment request for Juab County just came in. If you are still able to update the report, the total expected expenditures on June 30, 2019 will be \$2,861,500. Thanks,

**Duncan Evans Budget Manager** 

Governor's Office of Management and Budget



## **Funding Questions**

4 messages

Cowley, Ryan To: Justin Lee Cc: "Hatch, Ricky"

> Justin, I'm following up on the workshop discussion as we are starting to budget for next year. When we know what funding will be available to us for the presidential primary? Also, I am wondering if there is any more ongoing funding available to the counties using ES&S equipment because Salt Lake is not using the equipment and both Salt Lake and Utah County did not.

#### Ryan Cowley

Elections Director - MPA, CERA

Weber County

2380 Washington Blvd

Ogden, UT 84401

www.weberelections.com

#### Justin Lee

To: "Cowley, Ryan"

Hey Ryan,

To answer the second question first - Utah County has gone with ES&S and has used their funds. Salt Lake has not yet used their ES&S funds, but under the plan we put down they have until December 31, 2020 to use those funds before we reallocate their remaining funds to other counties. As

We will know about the presidential primary funding near August 15. We're waiting to hear back from the parties as to who plans to participate in the primary and then we will be able to figure out how many voters we expect, and can then allocate the funds.

Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

### Cowley, Ryan

To: Justin Lee

Does that include the on going funds or just the one time funds? I thought those had to be used in the year and could not be pushed forward.

Sent from my iPhone

On Jul 29, 2019, at 10:12 AM, Justin Lee <justinlee@utah.gov> wrote:

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[Quoted text hidden]

#### Justin Lee

To: "Cowley, Ryan"

The ongoing funds have no parameters around them and are not tied to ES&S. Most counties have requested ongoing funds for Knowlnk, I believe including Salt Lake.

Justin Lee Director of Elections Office of the Lieutenant Governor

[Quoted text hidden]

State of Utah



## Fwd: 2020 Democratic Primary Results - San Juan County

18 messages

Nielson, John David. To: Justin Lee

Good Evening.

Has anyone heard of this organization? Are they people with whom I should be talking to? Has anyone else been approached by them?

----- Forwarded message ---From: Andrew Aristeo Russell

Date: Tue, Mar 10, 2020 at 5:00 PM

Subject: Re: 2020 Democratic Primary Results - San Juan County

To: Nielson, John David

#### Mr. Nielson:

I'm referring to myself and several other members of our nonpartisan nonprofit organization, ClearVoteUSA, which advocates for legislation and regulation that promotes accuracy, transparency and verifiability of elections. We are targeting your county and several others in rural parts of the country.

In attendance will be three computer scientists, a statistician, two election integrity activists, and an investigative journalist. We intend to have several San Juan voters present as well, if we're able.

It is our understanding that your 136 precincts in San Juan County utilize the ES&S ExpressVote and DS200 systems. We are interested in the vulnerability of these systems, the majority of which we believe are new for 2020. We would like to discuss with you and your staff potential programming that might have occurred with the central tabulators on the night of the election.

Please advise of a suitable day/time for us to visit.

Thank you,

Andrew Russell

On Mar 10, 2020, at 6:31 PM, Nielson, John David

When you say we. Who are you referring to? What organization are you with? Are you visiting other counties? What lead you to select San Juan County?

On Tue, Mar 10, 2020 at 4:19 PM Andrew Aristeo Russell Mr. Nielson:

This seems like a bit of a canned response, but yes, we would like to come and meet with you personally. We have a number of election integrity activists that will be joining us, as well as a somewhat well-known investigative journalist.

What day and time this week is best for you?

On Mar 10, 2020, at 11:00 AM, Nielson, John David

I apologize that you were not able to leave a message last week. We are working on getting a new phone system.

With regards to the votes being counted, a preliminary county count was given to the state on the night of the election which was put on their website elections.utah.gov. We had an additional 600+ by-mail ballots to process following election day. San Juan County does not have a large staff with multiple machines to process ballots. We are a small office of 3 people who all wear several hats and have other important responsibilities. Our procedure for processing by-mail ballots requires multiple individuals, so yes, it does take a few days to process additional ballots as we need to fit in our other responsibilites.

At this point, we have finished processing those ballots and are only waiting until the end of canvas period to process a few additional ballots that may need a signature or further verification. The updated results have been sent to the state to placed on their website and are also on San Juan County's website.

You are always welcome to come to our office and view our procedure for processing ballots to gain a better understanding of what we do.

On Tue, Mar 10, 2020 at 12:12 AM Andrew Aristeo Russell

Care to answer my question from several days ago?!!!??????!!!!!!??????!!!!!!?????

Begin forwarded message:

From: Andrew Aristeo Russell

Dat

To:

Subject: 2020 Democratic Primary Results - San Juan County

Dear Mr. Nielson,

We tried calling your office all weekend and could not leave a message. Whv?

When will the votes finally be counted in San Juan County? You have a population of 16,000 people. Why is it taking so long?

Our town that I live in has a larger population than your entire county and we count our votes in a matter of hours. Why is it taking your county DAYS?

Our next step will be to come down there to demand answers if you don't respond.

Please advise.

Thank you,

Andrew Russell

John David Nielson San Juan County Clerk/Auditor 435.587.3223

John David Nielson San Juan County Clerk/Auditor 435.587.3223

John David Nielson San Juan County Clerk/Auditor 435.587.3223

#### Justin Lee

To: "Nielson, John David"

Cc: Derek Brenchley

I have never heard of them. Let me see if I can find anything out about them. Those are strange emails though.

On Mar 10, 2020, at 5:13 PM, Nielson, John David <jdnielson@sanjuancounty.org> wrote:

[Quoted text hidden]

#### Justin Lee ·

To: "Nielson, John David"
Cc: Derek Brenchley

These are certainly very strange. I can't find anything on this group. I forwarded this to our election security group to get their take.

Justin

On Mar 10, 2020, at 5:13 PM, Nielson, John David <jdnielson@sanjuancounty.org> wrote:

[Quoted text hidden]

#### Benjamin Mehi

To: Justin Lee <

Looks shady to me. His email address appears to be an individual account, not tied to any organization. There is no reference to a website where you can get more information about his supposed organization. Organization does not show up in any Google search.

I would not encourage any conversation with this organization. And I definitely not allow them any access to your elections systems.

Cheers,

Ben Mehr Privacy / Compliance Officer State of Utah Department of Technology Services

On Tue, Mar 10, 2020 at 10:04 PM Justin Lee Good evening,

San Juan county received emails from an individual claiming to be from an organization called ClearVoteUSA. No one in the election community has heard of this group and the email string seems suspicious.

Curious what anyone is this group thinks of these emails.

Thanks, Justin

Begin forwarded message:

From: "Nielson, John David" <

Date: March 10 2020 at 5:13:13 PM MD

To: Justin Lee

Subject: Fwd: 2020 Democratic Primary Results - San Juan County

[Quoted text hidden]

## Footlik, Seth (SU) (EBI)

To: Justin Lee

Hey Justin,

My initial impression is that these emails are way too confrontational, and unnecessarily aggressive, for the group to be a legitimate organization that actually accomplishes anything. I've asked around here, and some folks will try to figure out what his deal is.

From: Justin Lee

Sent: Tuesday, March 10, 2020 10:04 PM

To: Election Security

Subject: Fwd: 2020 Democratic Primary Results - San Juan County

Good evening,

San Juan county received emails from an individual claiming to be from an organization called ClearVoteUSA. No one in the election community has heard of this group and the email string seems suspicious.

Curious what anyone is this group thinks of these emails.

Thanks,

Justin

Begin forwarded message:

From: "Nielson, John David" <

Date: March 10 2020 of 5:12:12 DM MDT

To: Justin Lee

9/13/21, 3:30

Subject: Fwd: 2020 Democratic Primary Results - San Juan County

[Quoted text hidden]

Mark Mitchell

To: "Nielson, John David"

Cc: Justin Lee

John David,

While we wait for responses to Justin's email to the elections security group, I suggest you forward this to Dan Clark and Margaret to run up their chain. Since they seem focused on "potential programming that might have occurred with the central tabulators on the night of the election", ES&S may have other customers that have insight into this group.

Just a thought,

#### Mark B. Mitchell

Director of Elections Systems
Office of the Lieutenant Governor

State of Utah

[Q

Nielson, John David To: Mark Mitchell <

Cc: Justin Lee

Hi Mark,

Good idea. Thank you for the advice

[Quoted text hidden]

Justin Lee

To: Benjamin Mehr

Thanks Ben.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah

Justin Lee ·

To: "Footlik, Seth (SU) (FBI)

Agreed. Thanks much Seth.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Litah

[Quoted text hidden]

Justin Lee

To: "Nielson, John David" Cc: Derek Brenchley

John David,

Ricky and I have asked around to a lot of people and no one has ever heard of this group or individual. Both election and security professionals are highly wary of this group and have suggested it would not be wise to meet with them both because of the confrontational nature of the emails and the lack of information about the group.

I think you should respond and let him know you don't feel comfortable setting up a meeting until he provides more specifics about his organization and the specifics about exactly who he would be bringing with him. If he will provide that information that should allow us to better vet who they are, and if he won't provide that there is no way you would want to have that meeting. You probably don't want to take the meeting anyway, but it would be good to get any info about who this is.

Give me a call if you have any questions.

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

Hatch,Ricky < To: Justin Lee Cc: Derek Brenchley

Google doesn't bring up any results when I typed in "clearvoteusa" or the author's name. It brings up Clear Ballot when I typed in "clear vote usa." Definitely not the same thing. And no elections info comes up when I search "Andrew Russell."

The emails seem pretty antagonistic. The language makes me think they may be related to Verified Voting, who advocates for all-paper elections. I've reached out to Barbara Simons, Chair Verified Voting's Board of Directors, but haven't heard back.

I also emailed election officials from 11 different states, as well as representatives from ES&S, DHS and the Democracy Fund. If anyone would know of a voting rights organization, these folks would. Eight of them have responded so far, and none of them have heard of Clear Vote USA or Mr. Andrew Russell, and all of them urged caution. Here's what DHS's CISA director of election security said, "No one on our team is familiar with this organization. While google does not return anything about the organization, there are a few individuals with a political science or elections nexus identified when searching for the name provided, that said, we don't have any knowledge of the authenticity or intent."

I hope this helps!

R.

Carpe Diem

Ricky Hatch, CPA, CPO

Clerk/Auditor

Weber County

2380 Washington Blvd., Suite 320 | Ogden UT | 84401 USA

#WinninginWeber

From: Justin Lee

Sent: Tuesday, March 10, 2020 10:07 PM

To: Nielson, John David Cc: Derek Brenchley

Subject: [EXTERNAL]Re: 2020 Democratic Primary Results - San Juan County

CAUTION: This email originated from outside Weber County. Do not click links or open attachments unless you know the sender and are expecting the link or attachment. Think Before You Click!

[Quoted text hidden]

You received this message because you are subscribed to the Google Groups "vsug@utah.gov" group. To unsubscribe from this group and stop receiving emails from it, send an email to vsug+unsubscribe@utah.gov. To view this discussion on the web visit https://urlprotection-sil.global.sonicwall.com/click?PV= 1&MSGID=202003110407190100455&URLID=1&ESV=10.0.6.3447&IV=1D54A0A5F97B3AAAED17B04155B501 67&TT=1583899642048&ESN=h9C8fzPTyZUigj3eAdFe%2F2KLukK2lgHgrixuZGBC8Ec%3D& KV=1536961729279&ENCODED URL=https%3A%2F%2Fgroups.google.com%2Fa%2Futah.gov%2Fd%

2Fmsgid%2Fvsug%2FCAM\_AU5yZ7jpdDw-WVnxZCfdjj\_eT1ZTBtSqeO\_r\_MfROB1QEg%2540mail.gmail.com&HK=75585725D260EA6E665449B6F98D412328DF67D6525C6B35A9D57DF62B145BB6.

# Kent Jones

Cc: Derek Brenchley

San Juan County surely don't have 136 precincts. That is a red flag to me.

Kent

[Quoted text hidden]

[Quoted text hidden]

To view this discussion on the web visit https://groups.google.com/a/utah.gov/d/msgid/vsug/abdcc88d4c0a497db4570adf146a7a4f%40co.weber.ut.us.

### Nielson, John David

To: Justin Lee

Cc: Derek Brenchley

Justin,

Thank you for your work and looking into this. I'll respond to him and then, if you like, let you know what happens from there.

[Quoted text hidden]

### **Justin Lee**

To: "Nielson, John David" Cc: Derek Brenchley -

Please do let me know what happens. I have security folks from the FBI and DHS who are curious as well. <u>If they send you a link, do not click on it.</u> If you will forward back any info they send we can have security folks take a look.

Justin Lee

Director of Elections

Office of the Lieutenant Governor

each election. You are super heroes!! ;)

State of Utah

[Quoted text hidden]

# Marki Rowley

To: Kent Jones
"Nielson, John David"
Cc: Derek Brenchley

I was pretty impressed when I seen how many precincts an office with only 3 employees handled

It sounds like a phishing email to me - the more you respond the more information they will receive. I would not respond to them anymore.

Good luck!:)

Marki Rowley
County Clerk/Commission Secretary
Millard County Clerk's Office
765 S Hwy 99, Ste. 6
Fillmore, UT 84631

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From: Kent Jones

Sent: Wednesday, March 11, 2020 10:02 AM

To: Hatch, Ricky; Justin Lee: Nielson John David

Cc: Derek Brenchley;
[Quoted text hidden]

[Quoted text hidden]

To view this discussion on the web visit https://groups.google.com/a/utah.gov/d/msgid/vsug/DM6PR16MB2569E03D0189F64A5E9F6943C6FC0%40DM6PR16MB2569. namprd16.prod.outlook.com.

# Nielson, John David

To: Justin Lee

Cc: Derek Brenchley

Will do. Thank you again for your help and information.

[Quoted text hidden]

### Footlik, Seth (SU) (FBI)

To: Justin Lee

Our analyst hasn't found anything on Andrew Artiseo Russel, nor on ClearVoteUSA, to suggest either is legitimate

[Quoted text hidden]

# Justin Lee ·

To: "Footlik, Seth (SU) (FBI)"

Thanks for the info. I advised the county not to take the meeting, but to ask the individual if he would give him any more information about who the other people are and any info about the group.

Justin Lee **Director of Elections** Office of the Lieutenant Governor State of Utah



# Fwd: BYU Computer Science Professor Concerned about Mobile Voting Pilot Project (SB0049)

1 message

Suzanne Harrison To: Andrew Rigale Cc: Justin Lee

Andrew.

Thank you for reaching out to me about this issue.

I believe remote-accessible-vote-by-mail described below may be a secure method of expanding options for voters with disabilities.

I'm cc'ing Justin Lee to see if this method is available in Utah currently.

I share your commitment to making voting easy and accessible to all. I just want to ensure we do not expand or expose our state to known and well-documented election security risks.

I would love to discuss this with you. Please give me a call at

Best regards,

Suzanne

Begin forwarded message:

From: Kent Seamons

Date: January 27, 2021 at 9:34:27 AM MST

To: Suzanne Harrison

Subject: BYU Computer Science Professor Concerned about Mobile Voting Pilot Project (SB0049)

Dear Representative Harrison,

am a Professor of Computer Science at BYU, where I direct the Internet Security Research Lab. I teach courses in computer security and blockchain technologies. I also study human-computer interaction. I am writing to share my concerns about the Mobile Voting

Pilot Project (SB0049). I also recommend a safer voting method to explore.

### Concerns

(1)

All computer security experts warn against online voting. The security risks are too great. In the recent SolarWinds attack in the news, Russia compromised hundreds of government and industry systems. The attackers infiltrated digitally-signed software, and

powerful attackers can also defeat blockchain signatures. While attackers will not target a small municipal election in Utah, it will be attacked if blockchain voting is broadly adopted.

about the SolarWinds attack: https://www.fireeye.com/blog/threat-research/2020/12/evasive-attackerleverages-solarwinds-supply-chain-compromises-with-sunburst-backdoor.html

(2)

I like to use a home-buying analogy. You would rely on a professional blueprint and an independent home inspection before purchasing a home. The same applies to a mobile voting application. You should wait for an approved specification (blueprint) along with an independent security analysis (home inspection) of a voting app before you adopt it. No such protections or guarantees exist from reputable, independent secure voting experts.

(3)

The Voatz mobile voting app used in Utah spectacularly failed a security analysis. See the Aug 2020 peer-reviewed paper from a top computer security conference. The failure is the software equivalent of completely failing a home inspection.

A

Ballot is Busted Before the Blockchain https://www.usenix.org/conference/usenixsecurity20/presentation/specter

(4)

Blockchain is an overhyped, misunderstood technology. It does not solve the online voting problem according to a Nov 2020 article by national security experts. http://people.csail.mit.edu/rivest/pubs/PSNR20.pdf

(5)

Voters must trust the system. It is unwise to train users to trust their smartphones for voting. The recent mistrust raised in Dominion voting machines - whether justified or not - illustrates the danger when voters start to doubt the voting system. Sewing seeds of distrust will be easy to do with mobile voting by whoever loses an election.

(6)

Blockchain technology does not solve the trust issue. A blockchain can provide evidence to detect that there has been an attack. It does not prevent an attack. It does not provide evidence on who to blame for an attack. It also does not help correct the errors.

We can reverse a fraudulent banking transaction weeks or months later, but there is no established way to reverse an election.

**(7)** 

See this recent letter to Governors from leading security experts advising against online voting: https://www.aaas.org/programs/epi-center/internet-voting-letter

#### Recommendation

contacted my colleague, Alex Halderman, a computer science professor at Michigan and a leading electronic voting expert. He suggests the following for Utah:

A

safer approach is to allow remote voters to download a ballot and mail it back. Many states now use so-

called Remote Accessible Vote-By-Mail (RAVBM) products to facilitate that, but it doesn't look like Utah has such a system. Crucially, these systems cut

in half the round-trip time for sending ballots through the mail, provide an accessible interface for voters with disabilities, and maintain the paper trail while avoiding transmitting votes over the Internet. Here is a list of RAVBM systems certified for

use in California, for instance:

https://www.sos.ca.gov/elections/voting-resources/remote-accessible-vote-mail

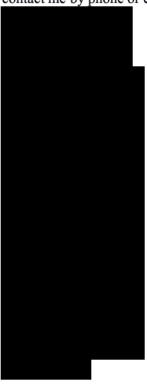
#### **RAVBM**

may be a suitable option for our out-of-state students, service volunteers, and military personnel stationed in locations with access to a printer and mail services. The advantage is that secure voting experts support this method, and other states use it.

I recommend that Utah explore this option as an alternative to make voting more accessible to remote or disabled voters.

#### Please

contact me by phone or email to discuss this critical topic.





# **Passphrase**

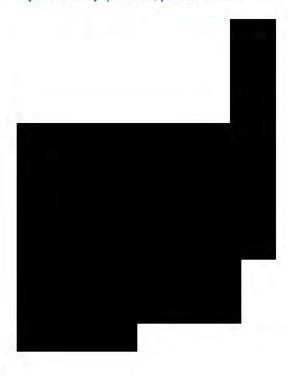
4 messages



Fri, Feb 12, 2021 at 2:30 PM

Please find attached the passphrase for accessing the ECO documentation downloads.

If you have any questions, please let me



Passphrase.txt

lan Piner

Tue, Mar 23, 2021 at 11:22 AM

Justin:

Please find attached the passphrase for accessing the ECO documentation downloads.

If you have any questions, please let me know.

Sincerely:

### IAN PIPER | CERTIFICATION DIRECTOR

DOMINION VOTING SYSTEMS	
Passphrase.txt 1K	
Justin Lee To: Clinton YINGLING	
Can you process this?	
Thanks,	
Justin Lee	
Director of Elections	
Office of the Lieutenant Governor State of Utah	
[Quoted text hidden]	
Passphrase.txt	
Justin Lee	
To: Clinton YINGLING	
Here's the passphrase.	
Justin Lee	
Director of Elections	
Office of the Lieutenant Governor	
Forwarded message From: lan Piper	
Date: Tue, Mar 23, 2021 at 11:22 AM	
Sult To:	
[Quoted text hidden]	
Passphrase.txt 1K	



# Question

7 messages

Bryan Schott To: Justin Lee

Do you know how many jurisdictions in Utah use Windows 7 or older systems on their voting machines?

Just asking because of this story - http://bit.ly/2lfeO2g

I have the honor to be your obedient servant, Bryan Schott Managing Editor/Chief Muckraker UtahPolicy.com

"UtahPolicy.com helps those of us who follow politics understand what's going on around the corners," - Utah Gov. Gary Herbert



Justin Lee

To: "Clark, Dan" . Cc: Mark Mitchell

Hey Dan,

See this question below and the link in the article. Would I be correct in assuming all 27 of our counties that use ES&S would be using Windows 7?

Thanks, Justin

Justin Lee Director of Elections Office of the Lieutenant Governor

[Quoted text hidden]

Clark, Dan To: Justin Lee Cc: Mark Mitchell Hi Justin,

Yes, all 27 of the counties on the ES&S system are using Windows 7 and it is important for non-election folks to remember that these are on hardened systems that are not connected to the internet. We are incorporating Windows 10 in to our newer versions so that we can upgrade folks in the future, but know that ES&S and Microsoft will provide ongoing support for Windows 7 until we can get everyone upgraded to the newer versions.

Let me know if you have any other questions.

Thanks Justin!

Daniel Clark | Regional Sales Manager



[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

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### Justin Lee To: "Clark, Dan Cc: Mark Mitchel

#### Thanks Dan.

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden]

[Quoted text hidden] [Quoted text hidden] [Quoted text hidden]

<image001.jpg>

[Quoted text hidden]

### Justin Lee

To: Bryan Schott Cc: Kirsten Rappley Bcc: Mark Mitchell

27 of our counties (Salt Lake and Beaver are the exceptions as of right now) will be using ES&S systems in 2020, which use Windows 7. It it important to note that these are the air gapped voting systems that are never connected to the internet, so someone would have to be on site to actually compromise any of these systems, and it is also important to remember that there is no indication that any of these air gapped voting systems were targeted in 2016.

We have talked to ES&S and they are incorporating Windows 10 into their newer versions, so there will be an opportunity for upgrading in the future, and ES&S and Microsoft will continue to provide support for Windows 7 in the meantime. Our office will continue to work with ES&S and the counties to shore up all of our voting systems and mitigate any vulnerabilities.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

#### Justin Lee ·

To: Derek Brenchley

[Quoted text hidden]

#### Justin Lee

To: Derek Brenchley

My response to Bryan Schott.

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah



# Ranked Choice Voting questions

2 messages

Ashley Moretz To: Justin Lee Cc: Joanne Slotnik

Hi Justin,

I am a Salt Lake County resident (County District 1), and am writing regarding an issue that is of considerable importance to me and many others -- Ranked Choice Voting (RCV).

Since being approved as a pilot in Utah last year through HB0035, only two communities have chosen to proceed with pilots. I have heard several reasons for not pursuing RCV in Salt Lake County, a major one being that the current voting system does not allow for Rank Choice Voting, either in the ballot layout or tabulation. I understand that SLCo possibly anticipates implementing a new voting system in 2021, but whether or not SLCo offers a RCV option in 2021 will depend on the system and if it has a certified option to conduct it. Upgrades to the current system could include new hardware and/or a software patch.

Can you identify the amount of funds available from the Lieutenant Governor's office that might allow SLCo to update its hardware and/or software required for RCV?

Another concern relates to the potential additional costs related to RCV. These include the need for extensive voter education and increased ballot adjudication. One benefit of RCV is that, due to its instant runoff approach, it avoids the need for time-consuming and expensive runoff elections held separately at a later date.

Does your office have any data on the cost savings due to the elimination of runoff elections in Utah? Alternatively, does your office have data on the costs associated with runoff elections in Utah? If not, could you point me to any organization that might have this data?

Thanks in advance for your consideration of these questions.

Kind regards, Ashley Moretz

Justin Lee

To: Ashley Moretz Cc: Joanne Slotnik

Hello Ashley,

The state entered into a contract with the voting machine vendor ES&S in 2017. Under that contract any funds appropriated by the Utah State Legislature for new voting equipment would have to be used to purchase ES&S equipment. In 2018 the Utah State Legislature appropriated \$4.5 million for new voting equipment, and our office worked out a formula so that each county would get a portion of those funds based on voter turnout and registered voters in each county. Salt Lake County has about \$1.5 million that can be requested from our office to reimburse the county for new ES&S voting equipment. While these fund are not specifically set aside to acquire software or hardware to facilitate RCV, ES&S is a vendor that has RCV capabilities.

Our office does not have specific data on the cost savings related to RCV elections, since the first two cities to try it will not have elections until later this fall. We also do not collect data on the cost of local elections, although counties or municipalities would likely have their own data. Utah does not have runoff elections, but simply primary and general elections.

All the best,

Justin Lee Director of Elections

Office of the Lieutenant Governor



# **Voting Equipment Funding**

3 messages

Pam Tueller To: Justin Lee

Good morning,

According to the article that I have listed the link below in the last paragraph it states that Congress has authorized \$380 million to upgrade voting machines. We are currently preparing our 2020 budget and requesting funds from our County Council for purchasing new equipment next year. Our County Council is asking if there are any additional funds available to help with the purchase of the voting equipment next year. I am aware of the funds that were discussed at UAC in April, but need to ask if there are any new funding sources available to help with the cost of the voting equipment?

https://www.npr.org/2019/08/31/754412132/what-you-need-to-know-about-u-s-election-security-and-voting-machines

Thank you,



#### Pam Tueller

Election Director

Salt Lake County Clerk





SLCO Clerk Website

Justin Lee To: Pam Tueller Cc: Derek Brenchley

Pam,

The \$380 million is the HAVA funds that we've had since last year. We haven't received any additional funding since that time. I've attached the documents that discuss the HAVA funds, and the State funds that must be used for ES&S equipment. There is a little more than \$2 million available to Salt Lake County between those funds if you choose to go with ES&S.

All the best,

Justin Lee Director of Elections

Office of the Lieutenant Governor

State of Litab

[Quoted text hidden]

#### 2 attachments



HAVA Reimbursement Application - Non ES&S.pdf



Election Equipment Reimbursement Application - ES&S.pdf 393K

Pam Tueller < To: Justin Lee Cc: Derek Brenchley

Thank you Justin. I thought that was the HAVA funding you had but had to check.



# VSTL Lab Results for RCV Universal Tabulator

5 messages

Josh Daniels To: "justinlee@				
To: "justinlee@ Cc: Derek Bre	nchlev			
Justin,				

Chris Hughes from the national Ranked Choice Voting resource center has informed me that the universal tabulator that we plan on using for RCV has completed VSTL testing and was found to meet the requirements of VVSG 1.0.

Please see attached and at this link for more information. https://github.com/BrightSpots/rcv/releases

Thanks,

Josh

Josh Daniels

Chief Deputy Clerk/Auditor Office of Amelia Powers



Chris' info:

Christopher Hughes, JD

Ranked Choice Voting Resource Center

chris.hughes@rankedchoicevoting.org www.rankedchoicevoting.org



Universal\_RCV\_Tabulator\_Certfication\_Letter\_Report.pdf 399K

Fri Sep 6 2019 at 3:36 PM

To: Josh Daniels < Cc: Derek Brenchley :

Good news. I believe under 20A-5-802(2) they should submit that to our office for certification.

Thanks,

Justin Lee Director of Elections Office of the Lieutenant Governor State of Utah

[Quoted text hidden]

# **Chris Hughes**

To: Justin Lee

Great, thanks. We'll coordinate with ES&S to see if we can submit together and, failing that, we'll submit it on our own.

-chris

[Quoted text hidden]

### Chris Hughes

To: Justin Lee

Hi Justin,

What do we need to submit to your office to officially submit the Universal RCV Tabulator? I apologize for the delay in emails here, I was in Japan on vacation and so away from email.

-chris

[Quoted text hidden]

### Justin Lee

To: Derek Brenchley

Can you send them what we need?

Justin Lee

Director of Elections

Office of the Lieutenant Governor

State of Utah